



**MASAN CONSUMER CORPORATION**  
Address: No. 23 Le Duan Street, Sai Gon Ward,  
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**REPORT ON THE ASSESSMENT OF THE BOARD OF DIRECTORS' ACTIVITIES  
AT THE 2026 ANNUAL GENERAL MEETING OF SHAREHOLDERS**

**Dear Shareholders,**

I, Ms. Nguyen Thi Thu Ha, an independent member of the Board of Directors (the "BOD"), respectfully submit to the 2026 Annual General Meeting of Shareholders of Masan Consumer Corporation (the "Company" or "Masan Consumer") this assessment of the BOD's activities in 2025, as follows:

**I. ASSESSMENT OF THE BOARD OF DIRECTORS' ACTIVITIES IN 2025**

- In 2025, the BOD fully implemented all decisions approved by the General Meeting of Shareholders.
- Meetings of the BOD were convened, discussed, and voted on in accordance with applicable laws and within the BOD's authority. Matters decided via written consents were also carried out in compliance with applicable laws.
- The BOD promptly approved important matters submitted by the General Director, thereby supporting the Executive Board in making key decisions of the Company.
- Independent BOD members were fully provided with the necessary conditions and information to properly perform their role within the Company.

**II. ASSESSMENT OF THE COMPANY'S BUSINESS PERFORMANCE AND THE EXECUTIVE MANAGEMENT'S ACTIVITIES**

- The General Director and members of the Executive Management closely monitored the Company's business operations and the domestic and global economic and political developments in order to formulate appropriate and effective business plans and make timely adjustments when necessary.
- The Executive Management effectively and fully implemented the decisions of the BOD.
- The Company fully complied with information disclosure obligations in accordance with securities laws.

Sincerely yours.

*Ho Chi Minh City, ... April 2026*

**NGUYEN THI THU HA**