



**MASAN CONSUMER CORPORATION**  
Address: No. 23 Le Duan Street, Sai Gon Ward,  
Ho Chi Minh City, Vietnam  
Tel: (84-28) 62 555 660 Fax: (84-28) 38 109 463

**PROPOSAL**  
**AT THE 2026 ANNUAL GENERAL MEETING OF SHAREHOLDERS**  
*(Regarding: 2026 business plan of the Company on consolidated basis)*

- Pursuant to the Law of Enterprise No. 59/2020/QH14 passed by the National Assembly of Social Republic of Vietnam on 17 June 2020;
- Pursuant to the Securities Law No. 54/2019/QH14 passed by the National Assembly of Social Republic of Vietnam on 26 November 2019;
- Pursuant to the Charter of Masan Consumer Corporation (the “Company”).

We would like to present the General Meeting of Shareholders to approve the following 2026 business plan of the Company on consolidated basis:

*Unit: VND billion*

<b>Contents</b>	<b>2026 Plan</b>
Net revenue	33,800 – 35,000
NPAT - Pre MI	7,450 – 7,800

*Ho Chi Minh City, 3<sup>rd</sup> April 2026*

**ON BEHALF OF THE BOARD OF DIRECTORS**

**CHAIRMAN OF THE BOARD**



**DANNY LE**