



**Masan Consumer Corporation and its subsidiaries**

Consolidated Financial Statements for the  
year ended 31 December 2019



## Masan Consumer Corporation Corporate Information

### Enterprise Registration Certificate No.

0302017440

31 May 2000

The Company's Enterprise Registration Certificate has been amended several times, the most recent of which is dated 12 September 2019. The Enterprise Registration Certificate and its amendments were issued by the Department of Planning and Investment of Ho Chi Minh City.

### Board of Directors

Mr Truong Cong Thang	Chairman
Dr Nguyen Dang Quang	Member
Ms Nguyen Hoang Yen	Member
Mr Nguyen Thieu Quang	Member
Mr Danny Le	Member

### Board of Management

Mr Truong Cong Thang	Chief Executive Officer
Ms Nguyen Hoang Yen	Deputy Chief Executive Officer
Mr Pham Hong Son	Deputy Chief Executive Officer
Mr Pham Dinh Toai	Deputy Chief Executive Officer (until 19 March 2019)
Mr Nguyen Anh Nguyen	Deputy Chief Executive Officer
Ms Dinh Kim Nhung	Deputy Chief Executive Officer (until 25 February 2019)

### Registered Office

12<sup>th</sup> Floor, MPlaza Saigon  
39 Le Duan, Ben Nghe Ward  
District 1, Ho Chi Minh City  
Vietnam

### Auditor

KPMG Limited  
Vietnam

## **Masan Consumer Corporation Statement of the Board of Management**

The Board of Management of Masan Consumer Corporation (“the Company”) presents this statement and the accompanying consolidated financial statements of the Company and its subsidiaries (collectively referred to as “the Group”) for the year ended 31 December 2019.

The Company’s Board of Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting. In the opinion of the Company’s Board of Management:

- (a) the consolidated financial statements set out on pages 5 to 64 give a true and fair view of the consolidated financial position of the Group as at 31 December 2019, and of its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting; and
- (b) at the date of this statement, there are no reasons to believe that the Group will not be able to pay its debts as and when they fall due.

The Company’s Board of Management has, on the date of this statement, authorised the accompanying consolidated financial statements for issue.



On behalf of the Board of Management

Nguyen Hoang Yen  
*Authorised Representative*

Ho Chi Minh City, 20 March 2020



KPMG Limited Branch  
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115 Nguyen Hue Street, Ben Nghe Ward  
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## **INDEPENDENT AUDITOR'S REPORT**

### **To the Shareholders Masan Consumer Corporation**

We have audited the accompanying consolidated financial statements of Masan Consumer Corporation ("the Company") and its subsidiaries (collectively referred to as "the Group"), which comprise the consolidated balance sheet as at 31 December 2019, the consolidated statements of income and cash flows for the year then ended and the explanatory notes thereto which were authorised for issue by the Company's Board of Management on 20 March 2020, as set out on pages 5 to 64.

### **Board of Management's Responsibility**

The Company's Board of Management is responsible for the preparation and fair presentation of these financial statements in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting, and for such internal control as the Board of Management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Vietnamese Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Company's Board of Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.





### Auditor's Opinion

In our opinion, the consolidated financial statements give a true and fair view, in all material respects, of the consolidated financial position of Masan Consumer Corporation and its subsidiaries as at 31 December 2019 and of their consolidated results of operations and their consolidated cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting.

### KPMG Limited's Branch in Ho Chi Minh City

Vietnam  
Audit Report No.: 19-01-00465-20-2



Hà Vũ Đình  
Practicing Auditor Registration  
Certificate No. 0414-2018-007-1  
Deputy General Director

Chang Hung Chun  
Practicing Auditor Registration  
Certificate No. 0863-2018-007-1

Ho Chi Minh City, 20 March 2020

**Masan Consumer Corporation and its subsidiaries**  
**Consolidated balance sheet as at 31 December 2019**

**Form B 01 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC*  
*dated 22 December 2014 of the Ministry of Finance)*

	Code	Note	31/12/2019 VND	1/1/2019 VND
<b>ASSETS</b>				
<b>Current assets</b> (100 = 110 + 120 + 130 + 140 + 150)	<b>100</b>		<b>6,006,835,115,613</b>	<b>3,633,456,428,858</b>
<b>Cash and cash equivalents</b>	<b>110</b>	<b>5</b>	<b>2,191,361,038,968</b>	<b>1,669,119,982,526</b>
Cash	111		148,761,038,968	114,319,982,526
Cash equivalents	112		2,042,600,000,000	1,554,800,000,000
<b>Short-term financial investments</b>	<b>120</b>		<b>193,304,109,559</b>	<b>251,200,000,000</b>
Trading securities	121	6(a)	150,604,109,559	-
Held-to-maturity investments	123	6(b)	42,700,000,000	251,200,000,000
<b>Accounts receivable – short-term</b>	<b>130</b>		<b>2,406,606,412,273</b>	<b>458,279,877,556</b>
Accounts receivable from customers	131	7	350,452,939,057	291,484,778,821
Prepayments to suppliers	132		192,751,825,681	149,743,969,504
Short-term loans receivable	135	8(a)	1,805,000,000,000	-
Other short-term receivables	136	9(a)	58,401,647,535	17,051,129,231
<b>Inventories</b>	<b>140</b>	<b>10</b>	<b>1,168,106,286,708</b>	<b>1,215,429,352,783</b>
Inventories	141		1,213,146,818,871	1,263,207,672,163
Allowance for inventories	149		(45,040,532,163)	(47,778,319,380)
<b>Other current assets</b>	<b>150</b>		<b>47,457,268,105</b>	<b>39,427,215,993</b>
Short-term prepaid expenses	151		14,508,164,664	14,874,603,168
Deductible value added tax	152		32,721,326,665	22,820,844,999
Taxes and other receivables from State Treasury	153		227,776,776	1,731,767,826

*The accompanying notes are an integral part of these consolidated financial statements*

**Masan Consumer Corporation and its subsidiaries**  
**Consolidated balance sheet as at 31 December 2019 (continued)**

**Form B 01 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC*  
*dated 22 December 2014 of the Ministry of Finance)*

	Code	Note	31/12/2019 VND	1/1/2019 VND
<b>Long-term assets</b> <b>(200 = 210 + 220 + 240 + 250 + 260)</b>	<b>200</b>		<b>14,462,772,196,285</b>	<b>13,419,348,774,861</b>
<b>Accounts receivable – long-term</b>	<b>210</b>		<b>8,935,013,933,544</b>	<b>8,205,002,665,275</b>
Long-term loans receivable	215	8(b)	7,655,716,876,592	7,433,716,876,592
Other long-term receivables	216	9(b)	1,279,297,056,952	771,285,788,683
<b>Fixed assets</b>	<b>220</b>		<b>4,156,809,070,021</b>	<b>4,077,188,360,222</b>
Tangible fixed assets	221	11	3,306,841,235,689	3,087,400,141,923
Cost	222		6,155,131,133,166	5,519,548,816,735
Accumulated depreciation	223		(2,848,289,897,477)	(2,432,148,674,812)
Intangible fixed assets	227	12	849,967,834,332	989,788,218,299
Cost	228		2,059,063,363,496	2,060,208,191,558
Accumulated amortisation	229		(1,209,095,529,164)	(1,070,419,973,259)
<b>Long-term work in progress</b>	<b>240</b>		<b>561,015,382,299</b>	<b>230,563,818,314</b>
Construction in progress	242	13	561,015,382,299	230,563,818,314
<b>Long-term financial investments</b>	<b>250</b>		<b>249,391,858,906</b>	<b>249,391,858,906</b>
Investment in an associate	252	6(c)	249,391,858,906	249,391,858,906
<b>Other long-term assets</b>	<b>260</b>		<b>560,541,951,515</b>	<b>657,202,072,144</b>
Long-term prepaid expenses	261	14	175,226,896,814	165,907,440,337
Deferred tax assets	262	15	167,181,054,605	204,359,878,763
Goodwill	269	16	218,134,000,096	286,934,753,044
<b>TOTAL ASSETS (270 = 100 + 200)</b>	<b>270</b>		<b>20,469,607,311,898</b>	<b>17,052,805,203,719</b>

*The accompanying notes are an integral part of these consolidated financial statements*



**Masan Consumer Corporation and its subsidiaries**  
**Consolidated balance sheet as at 31 December 2019 (continued)**

**Form B 01 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC*  
*dated 22 December 2014 of the Ministry of Finance)*

	Code	Note	31/12/2019 VND	1/1/2019 VND
<b>RESOURCES</b>				
<b>LIABILITIES (300 = 310 + 330)</b>	<b>300</b>		<b>8,062,640,263,873</b>	<b>6,171,592,731,916</b>
<b>Current liabilities</b>	<b>310</b>		<b>7,743,867,535,929</b>	<b>5,917,949,750,813</b>
Accounts payable to suppliers – short-term	311	17	1,098,800,884,640	996,132,919,346
Advances from customers	312		42,571,451,835	48,883,742,075
Taxes payable to State Treasury	313	18	396,613,184,666	283,813,387,948
Payables to employees	314		444,487,500	286,388,185
Accrued expenses	315	19	1,050,521,768,150	1,267,088,936,129
Other short-term payables	319	20(a)	18,906,590,903	19,702,381,860
Short-term borrowings	320	21(a)	5,113,137,141,496	3,279,081,068,531
Bonus and welfare funds	322		22,872,026,739	22,960,926,739
<b>Long-term liabilities</b>	<b>330</b>		<b>318,772,727,944</b>	<b>253,642,981,103</b>
Accounts payable to suppliers – long-term	331	17	31,012,774,000	36,330,147,040
Other long-term payables	337	20(b)	23,977,149,720	20,101,628,673
Long-term borrowings	338	21(b)	126,321,105,544	41,142,136,776
Deferred tax liabilities	341	15	122,925,355,852	140,455,807,864
Provisions – long-term	342		14,536,342,828	15,613,260,750
<b>EQUITY (400 = 410)</b>	<b>400</b>		<b>12,406,967,048,025</b>	<b>10,881,212,471,803</b>
<b>Owners' equity</b>	<b>410</b>	<b>22</b>	<b>12,406,967,048,025</b>	<b>10,881,212,471,803</b>
Share capital	411	23	7,229,246,040,000	6,279,291,230,000
- Ordinary shares with voting rights	411a		7,229,246,040,000	6,279,291,230,000
Share premium	412	23	3,555,999,144,992	4,292,501,204,992
Other capital	414		(265,775,657,006)	(265,775,657,006)
Treasury shares	415	23	(1,640,252,631,255)	(1,640,252,631,255)
Foreign exchange differences	417		13,597,433,276	5,398,307,899
Investment and development fund	418		22,731,972,844	22,731,972,844
Undistributed profits after tax	421		3,244,394,137,086	1,962,584,222,892
- Undistributed profits after tax brought forward	421a		-	-
- Undistributed profit after tax for the current year/prior year	421b		3,244,394,137,086	1,962,584,222,892
Non-controlling interests	429		247,026,608,088	224,733,821,437
<b>TOTAL RESOURCES (440 = 300 + 400)</b>	<b>440</b>		<b>20,469,607,311,898</b>	<b>17,052,805,203,719</b>

Prepared by:   
Phan Thi Thuy Hoa  
Chief Accountant

20 March 2020  
  
Huynh Viet Thang  
Chief Financial Officer

Approved by:   
  
Nguyen Hoang Yen  
Authorised Representative

The accompanying notes are an integral part of these consolidated financial statements



**Masan Consumer Corporation and its subsidiaries**  
**Consolidated statement of income for the year ended 31 December 2019**

**Form B 02 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC*  
*dated 22 December 2014 of the Ministry of Finance)*

	Code	Note	2019 VND	2018 VND
<b>Revenue from sale of goods and provision of services</b>	<b>01</b>	<b>26</b>	<b>19,112,348,416,942</b>	<b>17,290,253,757,722</b>
<b>Revenue deductions</b>	<b>02</b>	<b>26</b>	<b>624,806,580,434</b>	<b>283,778,144,765</b>
<b>Net revenue (10 = 01 - 02)</b>	<b>10</b>	<b>26</b>	<b>18,487,541,836,508</b>	<b>17,006,475,612,957</b>
<b>Cost of sales</b>	<b>11</b>	<b>27</b>	<b>10,529,868,313,945</b>	<b>9,388,082,263,631</b>
<b>Gross profit (20 = 10 - 11)</b>	<b>20</b>		<b>7,957,673,522,563</b>	<b>7,618,393,349,326</b>
Financial income	21	28	619,847,831,113	550,227,206,305
Financial expenses	22	29	240,140,907,448	182,528,190,256
<i>In which: Interest expense</i>	23		235,821,679,467	180,421,924,187
Share of profit in an associate	24		7,977,651,000	5,318,434,000
Selling expenses	25	30	3,015,180,960,649	3,284,879,798,663
General and administration expenses	26	31	817,391,573,893	793,223,583,936
<b>Net operating profit</b> <b>{30 = 20 + (21 - 22) + 24 - (25 + 26)}</b>	<b>30</b>		<b>4,512,785,562,686</b>	<b>3,913,307,416,776</b>
Other income	31		1,623,151,249	622,448,279
Other expenses	32		22,629,400,853	19,524,646,870
<b>Results of other activities</b> <b>(40 = 31 - 32)</b>	<b>40</b>		<b>(21,006,249,604)</b>	<b>(18,902,198,591)</b>
<b>Accounting profit before tax</b> <b>(50 = 30 + 40)</b>	<b>50</b>		<b>4,491,779,313,082</b>	<b>3,894,405,218,185</b>
<b>Income tax expense – current</b>	<b>51</b>	<b>32</b>	<b>410,452,844,925</b>	<b>565,570,608,804</b>
<b>Income tax expense/(benefit) – deferred</b>	<b>52</b>	<b>32</b>	<b>19,648,372,146</b>	<b>(68,644,808,241)</b>
<b>Net profit after tax (60 = 50 - 51 - 52)</b> <b>(carried forward to next page)</b>	<b>60</b>		<b>4,061,678,096,011</b>	<b>3,397,479,417,622</b>

*The accompanying notes are an integral part of these consolidated financial statements*

**Masan Consumer Corporation and its subsidiaries**

**Consolidated statement of income for the year ended 31 December 2019 (continued)**

**Form B 02 – DN/HN**

*(Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)*

	Code	Note	2019 VND	2018 VND
Net profit after tax (brought forward from previous page)	60		4,061,678,096,011	3,397,479,417,622
<b>Attributable to:</b>				
Equity holders of the Company	61		4,026,490,967,694	3,367,089,339,533
Non-controlling interests	62		35,187,128,317	30,390,078,089
<hr/>				
	Code	Note	2019 VND	2018 VND (as restated)
<b>Earnings per share</b>				
Basic earnings per share	70	33	5,727	4,826
<hr/>				

20 March 2020

Prepared by:



Phan Thi Thuy Hoa  
Chief Accountant

Approved by:



Huynh Viet Thang  
Chief Financial Officer



Nguyen Hoang Yen  
Authorised Representative

**Masan Consumer Corporation and its subsidiaries**  
**Consolidated statement of cash flows for the year ended 31 December 2019**  
**(Indirect method)**

**Form B 03 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)*

	<b>Code</b>	<b>2019 VND</b>	<b>2018 VND</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Accounting profit before tax</b>	<b>01</b>	<b>4,491,779,313,082</b>	<b>3,894,405,218,185</b>
<b>Adjustments for</b>			
Depreciation and amortisation	02	683,647,896,253	685,883,152,709
Allowances and provisions	03	42,936,679,383	77,111,027,113
Exchange gains arising from revaluation of monetary items denominated in foreign currencies	04	(390,948,962)	(131,172,203)
Losses on disposals and written-off of fixed assets	05	12,235,608,058	14,496,001,037
Interest income from investing activities	05	(612,432,646,819)	(546,923,962,024)
Share of profit in an associate	05	(7,977,651,000)	(5,318,434,000)
Interest expense	06	235,821,679,467	180,421,924,187
<b>Operating profit before changes in working capital</b>	<b>08</b>	<b>4,845,619,929,462</b>	<b>4,299,943,755,004</b>
Change in receivables and other assets	09	(106,580,652,628)	(20,673,206,465)
Change in inventories	10	3,309,468,770	(278,755,301,655)
Change in payables and other liabilities	11	(89,570,589,604)	571,272,430,854
Change in prepaid expenses	12	29,075,228,514	31,856,346,083
Change in trading securities	13	(150,604,109,559)	-
		<b>4,531,249,274,955</b>	<b>4,603,644,023,821</b>
Interest paid	14	(226,368,531,574)	(178,714,103,145)
Corporate income tax paid	15	(336,494,660,239)	(525,263,590,831)
Other payments for operating activities	17	(88,900,000)	(82,000,000)
<b>Net cash flows from operating activities</b>	<b>20</b>	<b>3,968,297,183,142</b>	<b>3,899,584,329,845</b>

*The accompanying notes are an integral part of these consolidated financial statements*



**Masan Consumer Corporation and its subsidiaries**  
**Consolidated statement of cash flows for the year ended 31 December 2019**  
**(Indirect method – continued)**

**Form B 03 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC*  
*dated 22 December 2014 of the Ministry of Finance)*

	<b>Code</b>	<b>2019 VND</b>	<b>2018 VND</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for additions to fixed assets and other long-term assets	21	(1,134,946,239,050)	(419,735,286,269)
Proceeds from disposals of fixed assets	22	23,989,791,915	2,645,551,428
Payments for granting loans	23	(2,132,000,000,000)	(4,637,000,000,000)
Receipts from collecting of loans	24	105,000,000,000	3,100,000,000,000
Placement of term deposits to banks and other investments	23	(42,700,000,000)	(756,211,720,000)
Withdrawal of term deposits from banks and other investments	24	251,200,000,000	659,270,440,000
Payments for acquisition of non-controlling interests in a subsidiary	25	-	(1,612,925,442,493)
Receipts of interest and dividends	27	99,441,361,113	146,796,478,068
<b>Net cash flows from investing activities</b>	<b>30</b>	<b>(2,830,015,086,022)</b>	<b>(3,517,159,979,266)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from share capital issued	31	213,452,750,000	52,408,270,000
Proceeds from capital contribution in a subsidiary by non-controlling interests	31	-	76,343,325,699
Proceeds from bank borrowings	33	17,077,918,308,831	13,076,955,605,131
Payments to settle loan principals to banks	34	(15,158,706,453,498)	(13,240,408,311,688)
Payments of dividends	36	(2,758,135,382,300)	(2,916,727,251,200)
<b>Net cash flows from financing activities</b>	<b>40</b>	<b>(625,470,776,967)</b>	<b>(2,951,428,362,058)</b>

*The accompanying notes are an integral part of these consolidated financial statements*

**Masan Consumer Corporation and its subsidiaries**  
**Consolidated statement of cash flows for the year ended 31 December 2019**  
**(Indirect method – continued)**

**Form B 03 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)*

	Code	2019 VND	2018 VND
Net cash flows during the year (50 = 20 + 30 + 40)	50	512,811,320,153	(2,569,004,011,479)
Cash and cash equivalents at the beginning of the year	60	1,669,119,982,526	4,235,913,074,249
Effect of exchange rate fluctuations on cash and cash equivalents	61	638,064,939	1,991,773,485
Currency translation differences	61	8,791,671,350	219,146,271
Cash and cash equivalents at the end of the year (70 = 50 + 60 + 61) (Note 5)	70	2,191,361,038,968	1,669,119,982,526

20 March 2020

Prepared by:

  
Phan Thi Thuy Hoa  
Chief Accountant

Approved by:

   
Huynh Viet Thang  
Chief Financial Officer

  
CÔNG TY  
CỔ PHẦN  
HÀNG TIÊU DÙNG  
**MASAN**  
QUẬN 1 - TP. HỒ CHÍ MINH

Nguyen Hoang Yen  
Authorized Representative

*The accompanying notes are an integral part of these consolidated financial statements*

**Masan Consumer Corporation and its subsidiaries**  
**Notes to the consolidated financial statements for the year ended 31 December 2019**

**Form B 09 – DN/HN**  
*(Issued under Circular No. 202/2014/TT-BTC  
dated 22 December 2014 of the Ministry of Finance)*

These notes form an integral part of and should be read in conjunction with these accompanying consolidated financial statements.

**1. Reporting entity**

**(a) Ownership structure**

Masan Consumer Corporation (“the Company”) is a joint stock company incorporated in Vietnam. The consolidated financial statements for the year ended 31 December 2019 comprise the Company and its subsidiaries (collectively referred to as “the Group”) and the Group’s interest in an associate.

**(b) Principal activities**

The principal activities of the Company are to trade in food products; trade in non-alcoholic drinks and mineral water; advise and execute trade promotion activities and provide architectural and related technical consultancy services under Enterprise Registration Certificate No. 0302017440 issued by the Department of Planning and Investment of Ho Chi Minh City (“DPI”) on 31 May 2000 and its amendments.

**(c) Normal operating cycle**

The normal operating cycle of the Company is generally within 12 months.

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**Masan Consumer Corporation and its subsidiaries**

**Notes to the consolidated financial statements for the year ended 31 December 2019 (continued)**

**Form B 09 – DN/HN**

*(Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)*

**(d) Group structure**

As at 31 December 2019, the Group has 4 directly owned subsidiaries, 14 indirectly owned subsidiaries and 1 associate (1/1/2019: 3 directly owned subsidiaries, 13 indirectly owned subsidiaries and 1 associate). Information of the subsidiaries and an associate are described as follows:

No.	Name	Principal activity	Address	Percentage of economic interests		Percentage of voting rights	
				31/12/2019	1/1/2019	31/12/2019	1/1/2019
<b>Directly owned subsidiaries</b>							
1	Masan Food Company Limited	Trading and distribution	12 <sup>th</sup> Floor, MPlaza Saigon, 39 Le Duan, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam.	100%	100%	100%	100%
2	Masan Beverage Company Limited	Trading and distribution	12 <sup>th</sup> Floor, MPlaza Saigon, 39 Le Duan, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam.	100%	100%	100%	100%
3	Masan Consumer (Thailand) Limited (“MTH”)	Trading and distribution	No. 83, 4 <sup>th</sup> Floor, Amnuay Songkhram Road, Tanon Nakornchaisri Sub-District, Dusit District, Bangkok, Thailand.	99.99%	99.99%	99.99%	99.99%
4	Masan HPC Company Limited (“HPC”)	(vi) Trading and distribution	12 <sup>th</sup> Floor, MPlaza Saigon, 39 Le Duan, Ben Nghe Ward, District 1, Ho Chi Minh City, Vietnam.	100%	-	100%	-
<b>Indirectly owned subsidiaries</b>							
1	Masan Industrial One Member Company Limited	(i) Seasonings, convenience food manufacturing and packaging	Lot 6, Tan Dong Hiep A Industrial Park, Tan Dong Hiep Ward, Di An City, Binh Duong Province, Vietnam.	100%	100%	100%	100%

**Masan Consumer Corporation and its subsidiaries**

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No.	Name	Principal activity	Address	Percentage of economic interests		Percentage of voting rights	
				31/12/2019	1/1/2019	31/12/2019	1/1/2019
2	Viet Tien Food Technology One Member Company Limited	(i) Seasonings manufacturing	Lot III-10, Street No. 1, Industrial Group III, Tan Binh Industrial Park, Tay Thanh Ward, Tan Phu District, Ho Chi Minh City, Vietnam.	100%	100%	100%	100%
3	Masan PQ Corporation	(i) Seasonings manufacturing	Area 1, Suoi Da Hamlet, Duong To Ward, Phu Quoc District, Kien Giang Province, Vietnam.	99.99%	99.99%	99.99%	99.99%
4	Masan Long An Company Limited	(i), (v) Seasonings, convenience food manufacturing and packaging	Hamlet 2, Thanh Hoa Commune, Ben Luc District, Long An Province, Vietnam.	100%	-	100%	-
5	Masan HD One Member Company Limited	(i) Convenience food manufacturing	Lot 22, Dai An Industrial Park, Tu Minh Ward, Hai Duong City, Hai Duong Province, Vietnam.	100%	100%	100%	100%
6	Masan MB One Member Company Limited	(i) Seasonings, convenience food manufacturing and packaging	Area B, Nam Cam Industrial Park – Dong Nam Nghe An Economic Zone, Nghi Loc District, Nghe An Province, Vietnam.	100%	100%	100%	100%
7	Masan HG One Member Company Limited	(i) Seasonings, convenience food manufacturing and packaging	Song Hau Industrial Park, Dong Phu Ward, Chau Thanh District, Hau Giang Province, Vietnam.	100%	100%	100%	100%
8	Masan JinJu Joint Stock Company	(i) Convenience food manufacturing and trading	Factory F5, Lot 6, Tan Dong Hiep A Industrial Park, Tan Dong Hiep Ward, Di An City, Binh Duong Province, Vietnam.	74.99%	74.99%	74.99%	74.99%

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No.	Name	Principal activity	Address	Percentage of economic interests		Percentage of voting rights	
				31/12/2019	1/1/2019	31/12/2019	1/1/2019
9	Nam Ngu Phu Quoc One Member Company Limited	(i) Seasonings manufacturing	Area 1, Suoi Da Hamlet, Duong To Ward, Phu Quoc District, Kien Giang Province, Vietnam.	100%	100%	100%	100%
10	VinaCafé Bien Hoa Joint Stock Company	(ii) Beverage manufacturing and trading	Bien Hoa Industrial Park I, Bien Hoa City, Dong Nai Province, Vietnam.	98.49%	98.49%	98.49%	98.49%
11	Vinh Hao Mineral Water Corporation	(ii) Beverage manufacturing and trading and packaging	Vinh Son Hamlet, Vinh Hao Commune, Tuy Phong District, Binh Thuan Province, Vietnam.	88.56%	88.56%	88.56%	88.56%
12	KronFa., JSC	(iii) Beverage manufacturing	Km 37, Highway 27, Tan Son Town, Ninh Son District, Ninh Thuan Province, Vietnam.	88.55%	88.55%	99.99%	99.99%
13	Quang Ninh Mineral Water Corporation	(ii) Beverage manufacturing and trading	No. 3A, Area 4, Suoi Mo, Bai Chay Ward, Ha Long City, Quang Ninh Province, Vietnam.	65.85%	65.85%	65.85%	65.85%
14	Café De Nam Joint Stock Company	(iv) Beverage manufacturing and trading	Lot C I.III-3+5+7, Long Thanh Industrial Park, Tam An Commune, Long Thanh District, Dong Nai Province, Vietnam.	83.72%	83.72%	85%	85%
<b>An associate</b>							
1	Cholimex Food Joint Stock Company	(i) Seasonings manufacturing and trading	Lot C40 – 43/I, Street No. 7, Vinh Loc Industrial Park, Binh Chanh District, Ho Chi Minh City, Vietnam.	32.83%	32.83%	32.83%	32.83%



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- (i) These subsidiaries and an associate are indirectly owned by the Company through Masan Food Company Limited (“MSF”).
- (ii) These subsidiaries are indirectly owned by the Company through Masan Beverage Company Limited (“MSB”).
- (iii) KronFa., JSC is indirectly owned by the Company through Vinh Hao Mineral Water Corporation.
- (iv) Café De Nam Joint Stock Company is indirectly owned by the Company through VinaCafé Bien Hoa Joint Stock Company.
- (v) Masan Long An Company Limited was established on 23 January 2019 under the Enterprise Registration Certificate No. 1101905952 issued by the Department of Planning and Investment of Long An Province.
- (vi) Masan HPC Company Limited (“HPC”) was established on 20 December 2019 under the Enterprise Registration Certificate No. 0316076125 issued by the Department of Planning and Investment of Ho Chi Minh City.

MTH is incorporated in Thailand. Other subsidiaries and the associate are incorporated in Vietnam.

As at 31 December 2019, the Group had 4,596 employees (1/1/2019: 4,418 employees).

## **2. Basis of preparation**

### **(a) Statement of compliance**

These consolidated financial statements have been prepared in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting.

### **(b) Basis of measurement**

These consolidated financial statements, except for the consolidated statement of cash flows, are prepared on the accrual basis using the historical cost concept. The consolidated statement of cash flows is prepared using the indirect method.

### **(c) Annual accounting period**

The annual accounting period of the Group is from 1 January to 31 December.

### **(d) Accounting and presentation currency**

The Company’s accounting currency is Vietnam Dong (“VND”) which is also the currency used for financial statements presentation purposes.

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**(e) Corresponding figures**

The corresponding figures as at 1 January 2019 were brought forward from the audited figures as at 31 December 2018.

**3. Summary of significant accounting policies**

The following significant accounting policies have been adopted by the Group in the preparation of these consolidated financial statements.

**(a) Basis of consolidation**

**(i) Subsidiaries**

Subsidiaries are entities controlled by the Group. The financial statements of the subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

**(ii) Non-controlling interests**

Non-controlling interests (“NCI”) are measured at their proportionate share of the acquiree’s identifiable net assets at date of acquisition.

Changes in the Group’s interest in a subsidiary that do not result in a loss of control are accounted for as transactions with shareholders. Prior to 1 January 2015, the difference between the change in the Group’s share of net assets of the subsidiary and any consideration paid or received is recorded directly in other capital under equity. From 1 January 2015, as a result of the adoption of Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance (“Circular 202”), such difference is recorded directly in undistributed profits after tax under equity.

**(iii) Loss of control**

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any resulting gain or loss is recognised in the consolidated statement of income. Any interest retained in the former subsidiary when control is lost is stated at the carrying amount of the retained investment in the separate financial statements adjusted for appropriate shares of changes in equity of the investee since the acquisition date, if significant influence in the investee is maintained, or otherwise stated at cost.



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**(iv) Associates (equity accounted investees)**

Associates are those entities in which the Group has significant influence, but not control, over the financial and operating policies. Associates are accounted for using the equity method (equity accounted investees). The consolidated financial statements include the Group's share of the income and expenses of the equity accounted investees, after adjustments to align the accounting policies with those of the Group, from the date that significant influence commences until the date that significant influence ceases. When the Group's share of losses exceeds its interest in an equity accounted investee, the carrying amount of that interest (including any long-term investments) is reduced to nil and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the investee.

**(v) Transactions eliminated on consolidation**

Intra-group transactions, balances, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains and losses arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee.

**(vi) Business combinations under common control**

Business combination where the same group of shareholders ("the Controlling Shareholders") control the combining companies before and after the business combination meets the definition of business combination under common control because there is a continuation of the risks and benefits to the Controlling Shareholders. Such common control business combination is specifically excluded from the scope of Vietnamese Accounting Standard No. 11 – *Business Combination* and in selecting its accounting policies with respect to such transaction, the Group has considered Vietnamese Accounting Standard No. 01 – *Framework* and Vietnamese Accounting Standard No. 21 – *Presentation of Financial Statements*. Based on these standards, the Group has adopted the merger ("carry-over") basis of accounting. The assets and liabilities of the combining companies are consolidated using the existing book values from the Controlling Shareholders' perspective. Prior to 1 January 2015, any difference between the cost of acquisition and net assets value acquired is treated as a deemed distribution to or contribution from shareholders and recorded directly in other capital under equity. From 1 January 2015, as a result of the adoption of Circular 202, such difference is recorded in undistributed profits after tax under equity.

The consolidated statement of income and consolidated statement of cash flows include the results of operations of the combining companies as if the group structure had been in existence from the Controlling Shareholders' perspective throughout the entire years presented, or where the companies were incorporated at a date later than the beginning of the earliest years presented, for the year from the date of incorporation to the end of the relevant reporting periods.

**(vii) Business combinations under non-common control**

Non-common control business combinations are accounted for using the purchase method as at the acquisition date, which is the date on which control is transferred to the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, the Group takes into consideration potential voting rights that currently are exercisable.



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Under the purchase method, the assets and liabilities of the acquired entity are consolidated using their fair values. Cost of business combination consists of the aggregate fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree, and transaction costs. Goodwill represents the excess of the cost of business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquired entity. When the excess is negative, it is recognised immediately in the consolidated statement of income.

Transaction costs, other than those associated with the issue of debt or equity securities, that the Group incurred in connection with business combinations included any costs directly attributable to the business combination, such as professional fees paid to accountants, legal advisers, valuers and other consultants to effect the business combination. Transaction costs are capitalised into the cost of business combination. General administrative costs and other costs that cannot be directly attributed to the particular business combination being accounted for are not included in the cost of the business combination, they are recognised as an expense when incurred.

**(b) Foreign currency**

**(i) Foreign currency transactions**

Transactions in currencies other than VND during the year have been translated into VND at rates approximating actual rates of exchange ruling at the transaction dates.

Monetary assets and liabilities denominated in currencies other than VND are translated into VND at the average of the account transfer buying rates and selling rates at the end of the annual accounting period quoted by the commercial bank where the Company or its subsidiaries most frequently conduct transactions.

All foreign exchange differences are recorded in the consolidated statement of income.

**(ii) Foreign operations**

All assets and liabilities of foreign operations are translated to VND at the average of the account transfer buying rates and selling rates at the end of the annual accounting period quoted by the commercial bank where the Company most frequently conducts transactions. Capital is translated to VND at historical exchange rate. Accumulated losses are derived from the translated net loss from which they were appropriated. Revenues, income and expenses, and cash flows during the year are translated to VND at the exchange rates which approximate actual exchange rates ruling on the date of transactions.

Foreign currency differences arising from the translation of foreign operation's financial statements to VND are recognised in the consolidated balance sheet under the caption "Foreign exchange differences" in equity.

**(c) Cash and cash equivalents**

Cash comprises cash balances and call deposits. Cash equivalents are short-term highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value, and are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

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**(d) Trading securities**

Trading securities are bonds held by the Group for trading purpose i.e. purchased for resale with the aim of making profits over a short period of time. Trading securities are initially recognised at cost which include purchase price plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at cost less interest income for the period before investment acquisition date and allowance for diminution in value. An allowance is made for diminution in value of trading securities if market price of the securities item falls below its carrying amount. The allowance is reversed if the market price subsequently increases after the allowance was recognised. An allowance is reversed only to the extent that the securities' carrying amount does not exceed the carrying amount that has been determined if no allowance had been recognised.

**(e) Held-to-maturity investments**

Held-to-maturity investments are those that the Board of Management of the Company and its subsidiaries have the intention and ability to hold until maturity. Held-to-maturity investments include term deposits at banks. These investments are stated at costs less allowance for doubtful debts.

**(f) Accounts receivable from customers and other receivables**

Accounts receivable from customers and other receivables are stated at cost less allowance for doubtful debts.

**(g) Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis and includes all costs incurred in bringing the inventories to their present location and condition. Cost in the case of finished goods and work in progress includes raw materials, direct labour and attributable manufacturing overheads. Net realisable value is the estimated selling price of inventory items, less the estimated costs of completion and direct selling expenses.

The Group applies the perpetual method of accounting for inventories.

**(h) Tangible fixed assets**

**(i) Cost**

Tangible fixed assets are stated at cost less accumulated depreciation. The initial cost of a tangible fixed asset comprises its purchase price, including import duties, non-refundable purchase taxes and any directly attributable costs of bringing the asset to its working condition for its intended use. Expenditure incurred after tangible fixed assets have been put into operation, such as repair, maintenance and overhaul cost, is charged to the consolidated statement of income in the year in which the cost is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of tangible fixed assets beyond their originally assessed standard of performance, the expenditure is capitalised as an additional cost of tangible fixed assets.



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**(ii) Depreciation**

Depreciation is computed on a straight-line basis over the estimated useful lives of tangible fixed assets. The estimated useful lives are as follows:

▪ buildings	4 – 30 years
▪ leasehold improvements	3 – 5 years
▪ office equipment	3 – 10 years
▪ machinery and equipment	3 – 25 years
▪ motor vehicles	3 – 10 years

**(i) Intangible fixed assets**

**(i) Land use rights**

Land use rights comprise:

- those granted by the State for which land use payments have been made;
- those acquired in a legitimate transfer; and
- rights to use leased land obtained before the effective date of Land Law (2003) for which payments have been made in advance for more than 5 years and supported by land use right certificate issued by competent authority.

Land use rights are stated at cost less accumulated amortisation. The initial cost of a land use rights comprises its purchase price and any directly attributable costs incurred in conjunction with securing the land use rights. Amortisation is computed on a straight-line basis over their useful lives ranging from 19 years to 50 years.

**(ii) Software**

Cost of acquiring a new software, which is not an integral part of the related hardware, is capitalised and treated as an intangible fixed asset. Software cost is amortised on a straight-line basis over their useful lives ranging from 4 years to 10 years.

**(iii) Exploitation rights for mineral water resources**

Expenditure on obtaining exploitation rights for mineral water resources is capitalised and treated as an intangible fixed asset. Amortisation is computed on a straight-line basis over their useful lives ranging from 4 years to 30 years.

**(iv) Brand name**

Cost of acquiring a brand name is capitalised and treated as an intangible fixed asset and is amortised on a straight-line basis over 10 years.



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The fair value of brand name that is acquired by the Group on the acquisition of a subsidiary is recognised as an intangible fixed asset and amortised on a straight-line basis over their useful lives ranging from 10 years to 20 years. The fair value of brand name acquired in a business combination is determined based on the discounted estimated royalty payments that have been avoided as a result of the brand name being owned.

**(v) Customer relationships**

The fair value of customer relationships that is acquired by the Group on the acquisition of a subsidiary is capitalised and treated as an intangible fixed asset. The fair value of customer relationships acquired in a business combination is determined using the multi-period excess earnings method, whereby the subject assets are valued after deducting a fair return on all other assets that are part of creating the related cash flows. The fair value of customer relationships is amortised on a straight-line basis over their useful lives ranging from 5 years to 15 years.

**(vi) Mineral water resources**

The fair value of mineral water resources that is acquired by the Group on the acquisition of a subsidiary is capitalised and treated as an intangible fixed asset. The fair value of mineral water resources acquired in a business combination is determined using either the direct comparison method or the multi-period excess earnings method. The direct comparison approach estimates the value of mineral water resources by comparing recent asking/transacted price of similar interests located in the same area. In the multi-period excess earnings method, subject assets are valued after deducting a fair return on all the assets that are part of creating the related cash flows. The fair value of mineral water resources is amortised on a straight-line basis over their useful lives ranging from 10 years to 37 years.

**(j) Construction in progress**

Construction in progress represents the costs of construction and machinery which have not been fully completed or installed. No depreciation is provided for construction in progress during the period of construction and installation.

**(k) Long-term prepaid expenses**

**(i) Prepaid land costs**

Prepaid land costs comprise prepaid land lease rentals, including those for which the land use rights certificate was obtained but are not qualified as intangible fixed assets under prevailing regulation and other costs incurred in conjunction with securing the use of leased land. These costs are recognised in the consolidated statement of income on a straight-line basis over the terms of the leases from 42 years to 50 years.

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**(ii) Goodwill from equitisation**

Goodwill arising from equitisation of the state-owned enterprise is recognised as long-term prepaid expenses. Goodwill arising from equitisation of the state-owned enterprise includes brand name value and potential development value. Brand name value is determined on the basis of actual costs incurred for creation and protection of trademarks, trade name in the course of the enterprise's operation for the period of five years before the valuation date (including establishment costs and expenditures on training, advertising and promotional activities incurred to promote and introduce the enterprise and its products and website costs...). Potential development value is evaluated on the basis of profitability of the enterprise in the future taking into account the enterprise's profit ratio and interest rates of 5-year government bonds. Goodwill arising from equitisation of the state-owned enterprise is amortised on a straight-line basis over 10 years starting from the date of transformation from a state-owned enterprise into a joint stock company (date of business registration certificate to transform to joint stock company).

**(iii) Tools and supplies**

Tools and supplies also include assets held for use by the Group in the normal course of business whose costs of individual items are less than VND30 million and therefore not qualified for recognition as fixed assets under prevailing regulation. Cost of those assets is amortised on a straight-line basis over a period ranging from 2 years to 3 years.

**(l) Goodwill**

Goodwill arises on the acquisition of subsidiaries and associates. Goodwill is measured at cost less accumulated amortisation. Cost of goodwill represents the excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree. When the excess is negative (gain from bargain purchase), it is recognised immediately in the consolidated statement of income.

Goodwill arising on acquisition of a subsidiary is amortised on a straight-line basis over 10 years. Carrying value of goodwill arising on acquisition of a subsidiary is written down to recoverable amount as management determines that it is not fully recoverable.

In respect of equity accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment and is not amortised.

**(m) Accounts payable to suppliers and other payables**

Accounts payable to suppliers and other payables are stated at their costs.

**(n) Provisions**

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.



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***Severance allowance***

Under the Vietnamese Labour Code, when an employee who has worked for 12 months or more (“the eligible employees”) voluntarily terminates his/her labour contract, the employer is required to pay the eligible employee severance allowance calculated based on years of service and employee’s compensation at termination. Provision for severance allowance has been provided based on employees’ years of service and their average salary for the six-month period prior to the end of the annual accounting period. For the purpose of determining the number of years of service by an employee, the period for which the employee participated in and contributed to unemployment insurance in accordance with prevailing laws and regulations and the period for which severance allowance has been paid by the Group are excluded.

**(o) Equity**

**(i) *Share capital and share premium***

Ordinary shares are classified as equity. Ordinary shares are recognised at issuance price less incremental costs directly attributable to the issuance of shares, net of tax effects. Such costs are recognised as a deduction from share premium. The excess of proceeds from issuance of shares over the par value of shares issued is recorded as share premium.

**(ii) *Other capital***

Equity movements resulted from common control business combination and acquisition of/disposal to non-controlling interests for the period before 1 January 2015 that do not result in a loss of control are recorded in other capital under equity.

**(iii) *Treasury shares***

When issued ordinary shares are repurchased, the amount of the consideration paid, which includes directly attributable costs, net of any tax effects, is recognised as a reduction from equity. Repurchased shares are classified as treasury shares under equity. When treasury shares are sold for reissue subsequently, cost of the reissued shares is determined on a weighted average basis. Any difference between the amount received and the cost of the shares reissued is presented within share premium.

**(p) Taxation**

Income tax on the consolidated profit or loss for the year comprises current and deferred tax. Income tax is recognised in the consolidated statement of income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the end of the annual accounting period, and any adjustment to tax payable in respect of previous years.



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Deferred tax is provided using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amounts of assets and liabilities using tax rates enacted or substantively enacted at the end of the annual accounting period.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

**(q) Revenue**

**(i) Sale of goods**

Revenue from sale of goods is recognised in the consolidated statement of income when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or the possible return of goods. Revenue from sale of goods is recognised at the net amount after deducting sales discounts stated on the invoice.

**(ii) Rental income**

Rental income from leased property is recognised in the consolidated statement of income on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income.

**(r) Financial income and financial expenses**

**(i) Financial income**

Financial income mainly comprises interest income from deposits at banks, interest income from loans and other investing activities and foreign exchange gains.

Interest income is recognised on a time proportion basis with reference to the principal outstanding and the applicable interest rate.

**(ii) Financial expenses**

Financial expenses mainly comprise interest expense on borrowings from banks, foreign exchange losses and other financial expenses.

Borrowing costs are recognised as an expense in the year in which they are incurred, except where the borrowing costs relate to borrowings in respect of the construction of qualifying assets, in which case the borrowing costs incurred during the period of construction are capitalised as part of the cost of the assets concerned.

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**(s) Operating lease payments**

Payments made under operating leases are recognised in the consolidated statement of income on a straight-line basis over the term of the lease. Lease incentives received are recognised in the consolidated statement of income as an integral part of the total lease expense.

**(t) Earnings per share**

The Group presents basic and diluted earnings per share (“EPS”) for its ordinary shares. Basic EPS is calculated by dividing the consolidated profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the consolidated profit or loss attributable to ordinary shareholders of the Company and the weighted average number of ordinary shares outstanding for the effect of all dilutive potential ordinary shares.

The consolidated profit or loss attributable to ordinary shareholders of the Company is determined after deducting any amounts appropriated to bonus and welfare funds for the year.

**(u) Segment reporting**

A segment is a distinguishable component of the Group that is engaged either in providing related products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segment. The Group’s primary format and secondary format for segment reporting are based on business segments and geographical segments, respectively.

Segment results, assets and liabilities include items attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items mainly comprise cash and cash equivalents and related income, investments and related income, loans and borrowings and related expenses, the Company’s headquarters corporate assets, general and administration expenses, income tax assets and liabilities and expenses, and items that are attributable to more than one segment and cannot reasonably be allocated to a segment.

**(v) Related parties**

Parties are considered to be related to the Group if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions, or where the Group and the other party are subject to common control or significant influence. Related parties may be individuals or corporate entities and include close family members of any individual considered to be a related party.

Related companies refer to the parent company, the ultimate parent company and their subsidiaries and associates.



**Masan Consumer Corporation and its subsidiaries****Notes to the consolidated financial statements for the year ended 31 December 2019 (continued)****Form B 09 – DN/HN***(Issued under Circular No. 202/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)***4. Segment reporting****(a) Business segments**

The Group classified its business segments into three main business segments which are food, beverage and others. Food segment includes seasonings and convenience food. Others segment includes warehouse rental and others.

<b>For the year ended 31 December 2019</b>	<b>Food (*) VND</b>	<b>Beverage (*) VND</b>	<b>Others VND</b>	<b>Consolidated VND</b>
Total segment revenue – net	12,880,154,993,002	5,596,076,690,655	11,310,152,851	18,487,541,836,508
Segment gross profit	5,436,802,789,396	2,516,572,339,086	4,298,394,081	7,957,673,522,563
Segment results	3,421,156,809,143	1,233,740,545,776	4,298,394,081	4,659,195,749,000
Unallocated general and administration expenses				(526,117,109,979)
Financial income				619,847,831,113
Financial expenses				(240,140,907,448)
Net operating profit				4,512,785,562,686
Other income				1,623,151,249
Other expenses				(22,629,400,853)
Income tax expense				(430,101,217,071)
Net profit after tax				4,061,678,096,011



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<b>For the year ended 31 December 2018</b>	<b>Food (*) VND</b>	<b>Beverage (*) VND</b>	<b>Others VND</b>	<b>Consolidated VND</b>
Total segment revenue – net	11,874,983,235,887	5,124,368,362,689	7,124,014,381	17,006,475,612,957
Segment gross profit	5,430,802,162,227	2,184,125,405,213	3,465,781,886	7,618,393,349,326
Segment results	3,135,188,405,696	912,573,078,728	3,465,781,886	4,051,227,266,310
Unallocated general and administration expenses				(505,618,865,583)
Financial income				550,227,206,305
Financial expenses				(182,528,190,256)
Net operating profit				3,913,307,416,776
Other income				622,448,279
Other expenses				(19,524,646,870)
Income tax expense				(496,925,800,563)
Net profit after tax				3,397,479,417,622

Segment results represent segment net revenue less segment cost of sales, directly attributable selling expenses and general and administration expenses, and indirectly attributable selling expenses and general and administration expenses which can be allocated on a reasonable basis.

Unallocated expenses represent general and administration expenses which the Company's Board of Management assesses cannot be allocated to each segment on a reasonable basis. These expenses are incurred at the corporate level.

**Masan Consumer Corporation and its subsidiaries**

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- (\*) The segment results of the Food and Beverage segments included amortisation of goodwill amounting to VND68,801 million (2018: VND68,801 million), amortisation of fair values of intangible fixed assets arisen in business combinations amounting to VND99,380 million (2018: VND99,380 million) and depreciation of fair values uplift of tangible fixed assets arisen in business combinations amounting to VND2,304 million (2018: VND2,304 million) during the year.

<b>As at 31 December 2019</b>	<b>Food VND</b>	<b>Beverage VND</b>	<b>Consolidated VND</b>
Segment assets	4,083,749,822,511	2,296,906,092,277	6,380,655,914,788
Unallocated assets			14,088,951,397,110
<b>Total assets</b>			<b>20,469,607,311,898</b>
Segment liabilities	1,251,917,157,075	578,553,540,514	1,830,470,697,589
Unallocated liabilities			6,232,169,566,284
<b>Total liabilities</b>			<b>8,062,640,263,873</b>
<b>For the year ended 31 December 2019</b>			
Capital expenditure	927,074,405,715	217,885,157,004	1,144,959,562,719
Unallocated capital expenditure			6,925,301,473
Depreciation of tangible fixed assets	325,196,656,875	136,964,228,518	462,160,885,393
Unallocated depreciation of tangible fixed assets			13,251,206,371
Amortisation of intangible fixed assets, goodwill and long-term prepaid expenses	40,732,287,383	171,873,955,214	212,606,242,597
Unallocated amortisation of intangible fixed assets and long-term prepaid expenses			38,637,098,477



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	<b>Food VND</b>	<b>Beverage VND</b>	<b>Consolidated VND</b>
<b>As at 1 January 2019</b>			
Segment assets	3,835,715,748,143	2,403,268,880,343	6,238,984,628,486
Unallocated assets			10,813,820,575,233
<b>Total assets</b>			<b>17,052,805,203,719</b>
Segment liabilities	1,202,580,551,720	703,376,472,523	1,905,957,024,243
Unallocated liabilities			4,265,635,707,673
<b>Total liabilities</b>			<b>6,171,592,731,916</b>
<b>For the year ended 31 December 2018</b>			
Capital expenditure	379,827,146,442	46,476,952,249	426,304,098,691
Unallocated capital expenditure			5,428,564,163
Depreciation of tangible fixed assets	335,737,249,506	128,262,138,944	463,999,388,450
Unallocated depreciation of tangible fixed assets			13,337,032,631
Amortisation of intangible fixed assets, goodwill and long-term prepaid expenses	37,337,963,800	172,885,985,858	210,223,949,658
Unallocated amortisation of intangible fixed assets and long-term prepaid expenses			40,655,926,690



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Details of unallocated assets and unallocated liabilities are as follows:

	<b>31/12/2019</b>	<b>1/1/2019</b>
	<b>VND</b>	<b>VND</b>
Cash and cash equivalents	2,191,361,038,968	1,669,119,982,526
Short-term financial investments	193,304,109,559	251,200,000,000
Accounts receivable – short-term, net	2,279,713,485,812	259,606,654,888
Inventories	18,913,241,302	23,776,215,967
Other current assets	8,375,246,768	6,789,974,459
Accounts receivable – long-term, net	8,935,013,933,544	8,205,002,665,275
Fixed assets	143,392,635,606	186,339,598,041
Construction in progress	148,438,022,492	2,839,037,507
Other long-term assets	170,439,683,059	209,146,446,570
	<hr/>	<hr/>
Unallocated assets	14,088,951,397,110	10,813,820,575,233
	<hr/>	<hr/>
Accounts payable to suppliers – short-term	111,738,903,670	72,388,141,632
Advances from customers	40,813,457,140	41,014,853,528
Taxes payable to State Treasury	314,538,912,925	229,976,372,478
Payables to employees	6,994,718	-
Accrued expenses	393,178,617,202	450,243,494,641
Other short-term payables	9,509,077,737	11,333,832,223
Short-term borrowings	5,113,137,141,496	3,279,081,068,531
Long-term borrowings	126,321,105,544	41,142,136,776
Deferred tax liabilities	122,925,355,852	140,455,807,864
	<hr/>	<hr/>
Unallocated liabilities	6,232,169,566,284	4,265,635,707,673
	<hr/>	<hr/>

The business segments as at 1 January 2019 and for the year ended 31 December 2018 have been re-presented to conform with the current year's presentation.

**(b) Geographical segments**

The Group operates in Vietnam and Thailand. The Thailand business is currently immaterial to the Group.

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**5. Cash and cash equivalents**

	<b>31/12/2019</b>	<b>1/1/2019</b>
	<b>VND</b>	<b>VND</b>
Cash on hand	879,088,937	1,319,699,580
Cash at banks	147,881,950,031	113,000,282,946
Cash equivalents	2,042,600,000,000	1,554,800,000,000
	<hr/>	<hr/>
Cash and cash equivalents in the consolidated statement of cash flows	2,191,361,038,968	1,669,119,982,526
	<hr/>	<hr/>

Cash equivalents represented term deposits at banks with original terms to maturity of three months or less from their transaction dates.

**6. Financial investments**

	<b>31/12/2019</b>	<b>1/1/2019</b>
	<b>VND</b>	<b>VND</b>
<b>Short-term financial investments</b>		
Trading securities (a)	150,604,109,559	-
Held-to-maturity investments (b)	42,700,000,000	251,200,000,000
	<hr/>	<hr/>
	193,304,109,559	251,200,000,000
	<hr/>	<hr/>
<b>Long-term financial investments</b>		
Investment in an associate (c)	249,391,858,906	249,391,858,906
	<hr/>	<hr/>

**Masan Consumer Corporation and its subsidiaries**

**Notes to the consolidated financial statements for the year ended 31 December 2019 (continued)**

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**(a) Trading securities**

	31/12/2019				1/1/2019			
	Quantity	Cost VND	Fair value VND	Allowance for diminution in value VND	Quantity	Cost VND	Fair value VND	Allowance for diminution in value VND
Bonds	15,000	150,604,109,559	(*)	-	-	-	(*)	-

(\*) The Group has not determined the fair value of the trading securities for disclosure in the consolidated financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting Standards or the Vietnamese Accounting System for enterprises. The fair value of the trading securities may differ from its carrying amounts.

**(b) Held-to-maturity investments**

	31/12/2019 VND	1/1/2019 VND
Term deposits at banks	42,700,000,000	251,200,000,000

Held-to-maturity investments represented term deposits at banks with remaining terms to maturity of twelve months or less from the end of the annual accounting period.



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**(c) Investment in an associate**

	Number of shares	31/12/2019 % of equity owned and % of voting rights	Carrying value under equity method VND	Number of shares	1/1/2019 % of equity owned and % of voting rights	Carrying value under equity method VND
Cholimex Food Joint Stock Company	2,659,217	32.83%	249,391,858,906	2,659,217	32.83%	249,391,858,906

The Group has not determined the fair value of the equity investment in an associate for disclosure in the consolidated financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting Standards or the Vietnamese Accounting System for enterprises. The fair value of the equity investment may differ from its carrying amount.

During the year, the Group does not have any significant transactions with Cholimex Food Joint Stock Company (“CLX”). Please see Note 1(d) for principal activities of CLX.

Movements of carrying value of investment in an associate of the Group during the year were as follows:

	<b>Cholimex Food Joint Stock Company VND</b>
Carrying value of investment in an associate at the beginning of the year	249,391,858,906
Share of post-acquisition profit in an associate during the year	7,977,651,000
Post-acquisition dividends receivable from an associate	(7,977,651,000)
Carrying value of investment in an associate at the end of the year	249,391,858,906

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**7. Accounts receivable from customers**

	<b>31/12/2019</b> <b>VND</b>	<b>1/1/2019</b> <b>VND</b>
Receivable from third parties	240,677,424,572	172,726,144,782
Receivable from related parties	109,775,514,485	118,758,634,039
	<hr/>	<hr/>
	350,452,939,057	291,484,778,821
	<hr/>	<hr/>

Please see Note 34 for balances between the Group and its related parties. The trade related amounts due from related parties were unsecured, interest free and are receivable within 30 – 180 days from invoice date.

**8. Loans receivable**

**(a) Short-term loans receivable**

	<b>31/12/2019</b> <b>VND</b>	<b>1/1/2019</b> <b>VND</b>
Short-term loans receivable from a related party	605,000,000,000	-
Long-term loans receivable within 12 months	1,200,000,000,000	-
	<hr/>	<hr/>
	1,805,000,000,000	-
	<hr/>	<hr/>

The short-term loans receivable were unsecured and earned interest at 6.5% per annum during the year (2018: nil). These loans mature on 30 December 2020. Interest is receivable on the maturity date of loan agreements.

**(b) Long-term loans receivable**

	<b>31/12/2019</b> <b>VND</b>	<b>1/1/2019</b> <b>VND</b>
Long-term loans receivable from a related party	8,855,716,876,592	7,433,716,876,592
Receivable within 12 months	(1,200,000,000,000)	-
	<hr/>	<hr/>
	7,655,716,876,592	7,433,716,876,592
	<hr/>	<hr/>

The long-term loans receivable were unsecured and earned interest at 6.5% per annum as at 31 December 2019 (1/1/2019: 6.5% per annum). These loans mature on 31 December 2022. Interest is receivable on the maturity date of loan agreements.

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**9. Other receivables**

**(a) Other short-term receivables**

	<b>31/12/2019</b>	<b>1/1/2019</b>
	<b>VND</b>	<b>VND</b>
Non-trade amounts due from related parties		
▪ Accrued interest receivable (*)	215,479,452	-
▪ Other receivables (**)	7,974,881,347	-
Accrued interest receivable from deposits at banks	4,732,801,372	5,694,530,137
Short-term deposits	23,161,263,440	4,096,877,250
Others	22,317,221,924	7,259,721,844
	58,401,647,535	17,051,129,231

**(b) Other long-term receivables**

	<b>31/12/2019</b>	<b>1/1/2019</b>
	<b>VND</b>	<b>VND</b>
Accrued interest receivable from a related party (*)	1,266,117,523,166	744,335,693,311
Long-term deposits	13,179,533,786	26,950,095,372
	1,279,297,056,952	771,285,788,683

(\*) These represented interest income receivable from loans provided to a related party. Please see Notes 8 and 34 for further information.

(\*\*) Other receivables from related parties were unsecured, interest free and are receivable on demand.



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**10. Inventories**

	31/12/2019		1/1/2019	
	Cost VND	Allowance VND	Cost VND	Allowance VND
Goods in transit	39,200,952,879	-	46,162,485,789	-
Raw materials	514,490,943,045	(9,278,563,393)	571,181,399,445	(12,384,740,374)
Tools and supplies	84,034,742,534	(22,655,998,920)	77,707,709,750	(25,918,601,266)
Work in progress	89,589,748,640	-	93,507,831,475	-
Finished goods	459,594,578,664	(13,105,969,850)	465,386,443,069	(9,474,977,740)
Merchandise inventories	26,235,853,109	-	9,261,802,635	-
	<u>1,213,146,818,871</u>	<u>(45,040,532,163)</u>	<u>1,263,207,672,163</u>	<u>(47,778,319,380)</u>

Movements of the allowance for inventories during the year were as follows:

	2019 VND	2018 VND
Opening balance	47,778,319,380	6,956,250,034
Increase in allowance during the year	49,020,733,518	74,849,185,249
Allowance utilised during the year	(46,751,384,522)	(33,478,027,100)
Written back	(5,007,136,213)	(549,088,803)
Closing balance	<u>45,040,532,163</u>	<u>47,778,319,380</u>

Included in inventories of the Group as at 31 December 2019 was VND45,041 million (1/1/2019: VND47,778 million) of slow-moving inventories.

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**11. Tangible fixed assets**

	<b>Buildings VND</b>	<b>Leasehold improvements VND</b>	<b>Office equipment VND</b>	<b>Machinery and equipment VND</b>	<b>Motor vehicles VND</b>	<b>Total VND</b>
<b>Cost</b>						
Opening balance	1,489,020,112,948	62,791,110,984	67,770,850,119	3,883,660,819,875	16,305,922,809	5,519,548,816,735
Additions during the year	-	-	880,172,727	5,447,741,047	234,500,000	6,562,413,774
Transfer from construction in progress	142,990,721,039	-	14,022,880,180	546,791,626,841	1,113,505,818	704,918,733,878
Disposals	(8,634,371,405)	-	(331,620,000)	(57,186,457,727)	(1,178,404,739)	(67,330,853,871)
Written off	(633,800,182)	(3,181,386,443)	(38,139,997)	(4,714,650,728)	-	(8,567,977,350)
<b>Closing balance</b>	<b>1,622,742,662,400</b>	<b>59,609,724,541</b>	<b>82,304,143,029</b>	<b>4,373,999,079,308</b>	<b>16,475,523,888</b>	<b>6,155,131,133,166</b>
<b>Accumulated depreciation</b>						
Opening balance	380,976,732,815	40,387,664,673	43,297,075,176	1,957,572,653,742	9,914,548,406	2,432,148,674,812
Charge for the year	76,990,362,668	10,451,709,067	7,861,747,193	378,120,318,502	1,987,954,334	475,412,091,764
Disposals	(4,161,568,953)	-	(295,535,765)	(45,122,218,405)	(1,159,902,376)	(50,739,225,499)
Written off	(601,794,344)	(3,181,386,443)	(38,139,997)	(4,710,322,816)	-	(8,531,643,600)
<b>Closing balance</b>	<b>453,203,732,186</b>	<b>47,657,987,297</b>	<b>50,825,146,607</b>	<b>2,285,860,431,023</b>	<b>10,742,600,364</b>	<b>2,848,289,897,477</b>
<b>Net book value</b>						
Opening balance	1,108,043,380,133	22,403,446,311	24,473,774,943	1,926,088,166,133	6,391,374,403	3,087,400,141,923
Closing balance	1,169,538,930,214	11,951,737,244	31,478,996,422	2,088,138,648,285	5,732,923,524	3,306,841,235,689

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Included in tangible fixed assets of the Group were assets costing VND941,930 million, which were fully depreciated as of 31 December 2019 (1/1/2019: VND525,507 million), but which are still in active use.

As at 31 December 2019 and 1 January 2019, certain of the Group's tangible fixed assets were pledged with banks as security for loans granted to the Group.

The carrying amount of the Group's temporarily idle equipment in tangible fixed assets amounted to VND4,311 million as of 31 December 2019 (1/1/2019: VND661 million).



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12. Intangible fixed assets

	Land use rights VND	Software VND	Exploitation rights for mineral water resources VND	Brand name VND	Customer relationships VND	Mineral water resources VND	Total VND
<b>Cost</b>							
Opening balance	119,085,818,402	291,679,837,825	74,275,043,548	758,354,816,571	404,114,911,701	412,697,763,511	2,060,208,191,558
Additions during the year	-	-	614,445,000	-	-	-	614,445,000
Transfer from construction in progress	-	1,192,630,138	-	-	-	-	1,192,630,138
Written off	-	(186,472,000)	-	-	-	-	(186,472,000)
Others	-	-	(2,765,431,200)	-	-	-	(2,765,431,200)
Closing balance	119,085,818,402	292,685,995,963	72,124,057,348	758,354,816,571	404,114,911,701	412,697,763,511	2,059,063,363,496
<b>Accumulated amortisation</b>							
Opening balance	33,593,413,253	132,428,255,902	17,816,120,482	452,121,610,933	361,062,785,581	73,397,787,108	1,070,419,973,259
Charge for the year	3,730,881,408	35,292,607,029	3,445,185,084	66,892,868,504	8,138,841,240	21,934,668,276	139,435,051,541
Written off	-	(183,364,136)	-	-	-	-	(183,364,136)
Others	-	-	(576,131,500)	-	-	-	(576,131,500)
Closing balance	37,324,294,661	167,537,498,795	20,685,174,066	519,014,479,437	369,201,626,821	95,332,455,384	1,209,095,529,164
<b>Net book value</b>							
Opening balance	85,492,405,149	159,251,581,923	56,458,923,066	306,233,205,638	43,052,126,120	339,299,976,403	989,788,218,299
Closing balance	81,761,523,741	125,148,497,168	51,438,883,282	239,340,337,134	34,913,284,880	317,365,308,127	849,967,834,332

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Included in intangible fixed assets of the Group were assets costing VND13,903 million, which were fully amortised as of 31 December 2019 (1/1/2019: VND12,683 million), but which are still in active use.

**13. Construction in progress**

	<b>2019</b> <b>VND</b>
Opening balance	230,563,818,314
Additions during the year	1,076,970,851,624
Transfer to tangible fixed assets	(704,918,733,878)
Transfer to intangible fixed assets	(1,192,630,138)
Transfer to long-term prepaid expenses	(38,807,923,623)
Disposals	(1,600,000,000)
	561,015,382,299
Closing balance	561,015,382,299

Major constructions in progress were as follows:

	<b>31/12/2019</b> <b>VND</b>	<b>1/1/2019</b> <b>VND</b>
Buildings	163,696,599,205	51,142,314,446
Machinery and equipment	393,877,289,405	170,826,924,213
Others	3,441,493,689	8,594,579,655
	561,015,382,299	230,563,818,314
	561,015,382,299	230,563,818,314

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14. Long-term prepaid expenses

	Prepaid land costs VND	Goodwill from equitisation VND	Tools and supplies VND	Total VND
Opening balance	83,573,099,578	21,940,598,076	60,393,742,683	165,907,440,337
Additions during the year	-	-	16,938,625,142	16,938,625,142
Transfer from construction in progress	-	-	38,807,923,623	38,807,923,623
Transfer to short-term prepaid expenses	-	-	(2,199,033,814)	(2,199,033,814)
Disposals	-	-	(13,131,945)	(13,131,945)
Written off	-	-	(1,268,559,951)	(1,268,559,951)
Amortisation for the year	(2,096,255,810)	(3,134,371,152)	(37,776,909,623)	(43,007,536,585)
Currency translation differences	-	-	61,170,007	61,170,007
Closing balance	81,476,843,768	18,806,226,924	74,943,826,122	175,226,896,814



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**15. Deferred tax assets and liabilities**

**Recognised deferred tax assets and liabilities**

	31/12/2019		1/1/2019	
	Deferred tax assets VND	Deferred tax liabilities VND	Deferred tax assets VND	Deferred tax liabilities VND
Accrued advertising and promotion expenses	78,071,356,273	-	114,386,918,462	-
Accrued logistic expense	20,249,218,279	-	22,614,175,812	-
Accrued sales discounts	15,300,614,186	-	15,665,716,716	-
Other accruals	32,633,676,221	-	34,872,162,934	-
Unrealised profits	20,926,189,646	-	16,820,904,839	-
Tangible fixed assets	-	(1,715,720,897)	-	(2,176,548,351)
Intangible fixed assets	-	(121,209,634,955)	-	(138,279,259,513)
	<u>167,181,054,605</u>	<u>(122,925,355,852)</u>	<u>204,359,878,763</u>	<u>(140,455,807,864)</u>

**16. Goodwill**

	2019 VND
<b>Cost</b>	
Opening and closing balances	693,961,414,227
<b>Accumulated amortisation</b>	
Opening balance	407,026,661,183
Charge for the year	68,800,752,948
Closing balance	475,827,414,131
<b>Net book value</b>	
Opening balance	286,934,753,044
Closing balance	218,134,000,096

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**17. Accounts payable to suppliers**

**(a) Accounts payable to suppliers classified by payment term**

	31/12/2019		1/1/2019	
	Cost VND	Amount within payment capacity VND	Cost VND	Amount within payment capacity VND
Short-term	1,098,800,884,640	1,098,800,884,640	996,132,919,346	996,132,919,346
Long-term	31,012,774,000	31,012,774,000	36,330,147,040	36,330,147,040
	<u>1,129,813,658,640</u>	<u>1,129,813,658,640</u>	<u>1,032,463,066,386</u>	<u>1,032,463,066,386</u>

**(b) Accounts payable to suppliers who are related parties**

	31/12/2019		1/1/2019	
	Cost VND	Amount within payment capacity VND	Cost VND	Amount within payment capacity VND
Payable to related parties	137,149,487	137,149,487	21,466,478,463	21,466,478,463

Please see Note 34 for balances between the Group and its related parties. The trade related amounts due to related parties were unsecured, interest free and are payable within 90 days from invoice date.

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	<b>1/1/2019 VND</b>	<b>Incurred VND</b>	<b>Paid VND</b>	<b>Deducted/Refunded VND</b>	<b>Reclassified VND</b>	<b>31/12/2019 VND</b>
Value added tax	90,568,054,907	3,516,633,228,704	(618,896,535,692)	(2,858,862,465,114)	(720,340,161)	128,721,942,644
Import-export tax	-	67,222,301,218	(67,222,301,218)	-	-	-
Corporate income tax	187,659,535,489	410,452,844,925	(336,494,660,239)	-	(381,768,043)	261,235,952,132
Personal income tax	4,782,620,100	100,321,841,827	(98,924,818,385)	(1,132,645,462)	-	5,046,998,080
Other taxes	803,177,452	152,263,004,325	(151,457,889,967)	-	-	1,608,291,810
	<b>283,813,387,948</b>	<b>4,246,893,220,999</b>	<b>(1,272,996,205,501)</b>	<b>(2,859,995,110,576)</b>	<b>(1,102,108,204)</b>	<b>396,613,184,666</b>



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**19. Accrued expenses**

	31/12/2019 VND	1/1/2019 VND
Advertising and promotion expenses	399,744,128,894	614,724,035,713
Bonus and 13 <sup>th</sup> month salary	191,561,147,482	207,212,703,794
Purchases not yet received invoices	106,831,303,129	79,962,098,326
Logistic expense	102,587,946,588	113,070,879,061
Sales discounts	76,503,070,931	78,328,583,580
Construction in progress	29,390,765,712	30,029,665,406
Exhibition expense	26,709,655,659	41,161,828,771
Accrued interest expense	23,039,377,277	10,404,139,017
Accrued information and technology expenses	19,670,592,138	24,222,864,545
Market research expense	8,829,022,402	15,950,411,147
Others	65,654,757,938	52,021,726,769
	1,050,521,768,150	1,267,088,936,129

**20. Other payables**

**(a) Other short-term payables**

	31/12/2019 VND	1/1/2019 VND
Trade union fee, social, health and unemployment insurances	9,795,063,144	10,382,636,512
Dividends payable	4,953,578,500	5,513,547,300
Short-term deposits received	691,442,500	1,820,079,403
Others	3,466,506,759	1,986,118,645
	18,906,590,903	19,702,381,860

**(b) Other long-term payables**

	31/12/2019 VND	1/1/2019 VND
Long-term deposits received	23,977,149,720	20,101,628,673

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## 21. Borrowings

### (a) Short-term borrowings

	1/1/2019		Movements during the year			31/12/2019	
	Carrying amount VND	Amount within repayment capacity VND	Addition VND	Decrease VND	Revaluation VND	Carrying amount VND	Amount within repayment capacity VND
Short-term borrowings	3,225,710,840,556	3,225,710,840,556	16,896,247,974,022	(15,012,800,900,980)	23,186,400	5,109,181,099,998	5,109,181,099,998
Current portion of long-term borrowings	53,370,227,975	53,370,227,975	3,956,041,498	(53,370,227,975)	-	3,956,041,498	3,956,041,498
	<u>3,279,081,068,531</u>	<u>3,279,081,068,531</u>	<u>16,900,204,015,520</u>	<u>(15,066,171,128,955)</u>	<u>23,186,400</u>	<u>5,113,137,141,496</u>	<u>5,113,137,141,496</u>

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Terms and conditions of outstanding short-term borrowings were as follows:

	Currency	Annual interest rate	31/12/2019 VND	1/1/2019 VND
<b>Short-term borrowings</b>				
▪ Secured bank loans	VND	6.20% - 6.50%	253,381,310,075	138,876,285,706
▪ Unsecured bank loans	USD	4.98%	17,954,002,400	-
▪ Unsecured bank loans	VND	5.25% - 6.30%	4,837,845,787,523	3,086,834,554,850
			5,109,181,099,998	3,225,710,840,556

As at 31 December 2019 and 1 January 2019, the secured bank loans in VND of the Group were guaranteed by the Company.

**(b) Long-term borrowings**

	31/12/2019 VND	1/1/2019 VND
Long-term borrowings	130,277,147,042	94,512,364,751
Repayable within 12 months	(3,956,041,498)	(53,370,227,975)
	126,321,105,544	41,142,136,776

Terms and conditions of outstanding long-term borrowings were as follows:

	Currency	Annual interest rate	Year of maturity	31/12/2019 VND	1/1/2019 VND
<b>Long-term borrowings</b>					
▪ Secured bank loans	VND	7.60% - 8.00%	2024	130,277,147,042	94,512,364,751

The secured bank loans of the Group were secured over fixed assets of the Group with the carrying amount of VND114,055 million (1/1/2019: VND550,516 million).

As at 31 December 2019, the secured bank loans of the Group were also guaranteed by the Company.

During the year, the Group complied with the loan covenants on the above borrowings.

As at 31 December 2019 and 1 January 2019, the Group does not have any overdue borrowings including principle and interest.



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22. Changes in owners' equity

	Share capital VND	Share premium VND	Other capital VND	Treasury shares VND	Foreign exchange differences VND	Investment and development fund VND	Undistributed profits after tax VND	Non-controlling interests ("NCP") VND	Total VND
<b>Balance as at 1 January 2018</b>	5,431,327,770,000	5,088,056,394,992	(265,775,657,006)	(1,640,252,631,255)	2,951,013,886	22,731,972,844	2,226,022,362,372	466,766,233,907	11,331,827,459,740
Share capital issued (Note 23)	52,408,270,000	-	-	-	-	-	-	-	52,408,270,000
Bonus shares issued (Note 23)	795,555,190,000	(795,555,190,000)	-	-	-	-	-	-	-
Net profit for the year	-	-	-	-	-	-	3,367,089,339,533	30,390,078,089	3,397,479,417,622
Dividends (Note 24)	-	-	-	-	-	-	(2,363,097,496,500)	-	(2,363,097,496,500)
Acquisition of NCI	-	-	-	-	-	-	(1,301,506,857,458)	(311,418,585,035)	(1,612,925,442,493)
Capital contribution in a subsidiary by NCI	-	-	-	-	-	-	34,076,874,945	42,266,450,754	76,343,325,699
Dividends declared by a subsidiary	-	-	-	-	-	-	-	(3,270,360,000)	(3,270,360,000)
Currency translation differences	-	-	-	-	2,447,294,013	-	-	3,722	2,447,297,735
<b>Balance as at 31 December 2018</b>	6,279,291,230,000	4,292,501,204,992	(265,775,657,006)	(1,640,252,631,255)	5,398,307,899	22,731,972,844	1,962,584,222,892	224,733,821,437	10,881,212,471,803

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	Share capital VND	Share premium VND	Other capital VND	Treasury shares VND	Foreign exchange differences VND	Investment and development fund VND	Undistributed profits after tax VND	Non-controlling interests (“NCI”) VND	Total VND
<b>Balance as at 1 January 2019</b>	6,279,291,230,000	4,292,501,204,992	(265,775,657,006)	(1,640,252,631,255)	5,398,307,899	22,731,972,844	1,962,584,222,892	224,733,821,437	10,881,212,471,803
Share capital issued (Note 23)	30,493,250,000	182,959,500,000	-	-	-	-	-	-	213,452,750,000
Bonus shares issued (Note 23)	919,461,560,000	(919,461,560,000)	-	-	-	-	-	-	-
Net profit for the year	-	-	-	-	-	-	4,026,490,967,694	35,187,128,317	4,061,678,096,011
Dividends (Note 24)	-	-	-	-	-	-	(2,744,681,053,500)	-	(2,744,681,053,500)
Dividends declared by subsidiaries	-	-	-	-	-	-	-	(12,894,360,000)	(12,894,360,000)
Currency translation differences	-	-	-	-	8,199,125,377	-	-	18,334	8,199,143,711
<b>Balance as at 31 December 2019</b>	<b>7,229,246,040,000</b>	<b>3,555,999,144,992</b>	<b>(265,775,657,006)</b>	<b>(1,640,252,631,255)</b>	<b>13,597,433,276</b>	<b>22,731,972,844</b>	<b>3,244,394,137,086</b>	<b>247,026,608,088</b>	<b>12,406,967,048,025</b>

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**23. Share capital, treasury shares and share premium**

The Company's authorised and issued share capital are as follows:

	31/12/2019		1/1/2019	
	Number of shares	VND	Number of shares	VND
<b>Authorised and issued share capital</b>				
Ordinary shares	722,924,604	7,229,246,040,000	627,929,123	6,279,291,230,000
<b>Treasury shares</b>				
Ordinary shares	18,000,000	1,640,252,631,255	18,000,000	1,640,252,631,255
<b>Shares currently in circulation</b>				
Ordinary shares	704,924,604	7,049,246,040,000	609,929,123	6,099,291,230,000
<b>Share premium</b>		3,555,999,144,992		4,292,501,204,992

All ordinary shares have a par value of VND10,000. Each share is entitled to one vote at meetings of the Company. Shareholders are entitled to receive dividends as declared from time to time. All ordinary shares are ranked equally with regard to the Company's residual assets. All rights of shares bought back by the Company are suspended until those shares are reissued.

Share premium represents the excess of the proceeds on issuance of shares over their par value.

Movements of shares currently in circulation during the year were as follows:

	2019		2018	
	Number of shares	Par value VND	Number of shares	Par value VND
Balance at the beginning of the year – currently in circulation	609,929,123	6,099,291,230,000	525,132,777	5,251,327,770,000
Issuance of new shares at par for cash	3,049,325	30,493,250,000	5,240,827	52,408,270,000
Issuance of bonus shares	91,946,156	919,461,560,000	79,555,519	795,555,190,000
Balance at the end of the year – currently in circulation	704,924,604	7,049,246,040,000	609,929,123	6,099,291,230,000

In August 2019, the Company's Board of Directors approved for the issuance of 91,946,156 bonus shares to the Company's existing shareholders. The issuance was completed during the year.



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**24. Dividends**

The Annual General Meeting of Shareholders of the Company on 24 April 2019 resolved to distribute dividends by cash amounting to VND2,744,681 million (2018: VND2,363,097 million).

**25. Off balance sheet items**

**(a) Lease commitments**

The future minimum lease payments under non-cancellable operating leases were as follows:

	<b>31/12/2019</b>	<b>1/1/2019</b>
	<b>VND</b>	<b>VND</b>
Within 1 year	88,334,758,722	127,765,788,160
Within 2 to 5 years	57,287,781,876	75,685,864,262
More than 5 years	7,213,800,997	-
	<hr/>	<hr/>
	152,836,341,595	203,451,652,422
	<hr/>	<hr/>

**(b) Foreign currencies**

	<b>31/12/2019</b>		<b>1/1/2019</b>	
	<b>Original currency</b>	<b>VND equivalent</b>	<b>Original currency</b>	<b>VND equivalent</b>
USD	1,808,028	41,783,522,492	740,958	17,145,755,322
THB	64,860,758	48,775,425,240	83,683,037	58,076,027,338
		<hr/>		<hr/>
		90,558,947,732		75,221,782,660
		<hr/>		<hr/>

**(c) Capital expenditure commitments**

The Group had the following outstanding capital commitments approved but not provided for in the consolidated balance sheet:

	<b>31/12/2019</b>	<b>1/1/2019</b>
	<b>VND</b>	<b>VND</b>
Approved and contracted	320,148,956,940	515,280,553,275
Approved but not contracted	512,013,807,783	758,931,378,098
	<hr/>	<hr/>
	832,162,764,723	1,274,211,931,373
	<hr/>	<hr/>

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**26. Revenue from sale of goods and provision of services**

Total revenue represents the gross value of goods sold and other sales exclusive of value added tax.

Net revenue comprised of:

	<b>2019</b>	<b>2018</b>
	<b>VND</b>	<b>VND</b>
Total revenue		
▪ Sale of goods	19,081,408,491,238	17,261,137,304,354
▪ Other sales	30,939,925,704	29,116,453,368
	<hr/>	<hr/>
	19,112,348,416,942	17,290,253,757,722
Less revenue deductions		
▪ Sales discounts	570,855,433,993	239,691,062,886
▪ Sales returns	53,951,146,441	44,087,081,879
	<hr/>	<hr/>
	624,806,580,434	283,778,144,765
Net revenue	<hr/>	<hr/>
	18,487,541,836,508	17,006,475,612,957

**27. Cost of sales**

	<b>2019</b>	<b>2018</b>
	<b>VND</b>	<b>VND</b>
Total cost of sales		
▪ Goods sold	10,429,761,634,451	9,273,923,412,036
▪ Other cost of goods sold	56,093,082,189	39,858,755,149
▪ Allowance for inventories	44,013,597,305	74,300,096,446
	<hr/>	<hr/>
	10,529,868,313,945	9,388,082,263,631



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**28. Financial income**

	<b>2019</b>	<b>2018</b>
	<b>VND</b>	<b>VND</b>
Interest income from loans provided to a related party	521,997,309,307	409,296,925,742
Interest income from deposits at banks and other investments	90,435,337,512	131,269,502,036
Foreign exchange gains	6,376,361,894	3,116,696,530
Interest income from other loan investing activities	-	6,357,534,246
Others	1,038,822,400	186,547,751
	<hr/>	<hr/>
	619,847,831,113	550,227,206,305
	<hr/>	<hr/>

**29. Financial expenses**

	<b>2019</b>	<b>2018</b>
	<b>VND</b>	<b>VND</b>
Interest expense on borrowings from banks	235,821,679,467	180,421,924,187
Foreign exchange losses	2,916,653,025	2,041,801,876
Others	1,402,574,956	64,464,193
	<hr/>	<hr/>
	240,140,907,448	182,528,190,256
	<hr/>	<hr/>

**30. Selling expenses**

	<b>2019</b>	<b>2018</b>
	<b>VND</b>	<b>VND</b>
Advertising and promotion expenses	1,738,379,742,428	2,128,550,544,726
Logistic expense	640,797,826,593	608,104,871,347
Staff costs	341,570,052,006	268,328,446,207
Exhibition expense	165,437,085,533	162,483,454,654
Marketing research expense	48,271,689,310	37,646,182,924
Leased line system and information technology services	43,738,653,957	41,922,414,884
Others	36,985,910,822	37,843,883,921
	<hr/>	<hr/>
	3,015,180,960,649	3,284,879,798,663
	<hr/>	<hr/>



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**31. General and administration expenses**

	<b>2019</b> <b>VND</b>	<b>2018</b> <b>VND</b>
Staff costs	383,656,017,869	371,230,840,746
Amortisation of fair value uplift of fixed assets arising in business combination	101,683,757,256	101,683,757,256
Leased line system and information technology services	71,254,406,558	81,263,158,513
Amortisation of goodwill	68,800,752,948	68,800,752,948
Office rental	59,450,205,225	53,690,994,670
Depreciation and amortisation of fixed assets	46,440,299,133	46,464,630,264
Research and development expenses	26,873,149,711	15,198,148,028
Others	59,232,985,193	54,891,301,511
	<hr/>	<hr/>
	817,391,573,893	793,223,583,936
	<hr/>	<hr/>

**32. Income tax**

**(a) Recognised in the consolidated statement of income**

	<b>2019</b> <b>VND</b>	<b>2018</b> <b>VND</b>
<b>Current tax expense</b>		
Current year	483,897,502,108	566,854,850,985
Over provision in prior years	(73,444,657,183)	(1,284,242,181)
	<hr/>	<hr/>
	410,452,844,925	565,570,608,804
	<hr/>	<hr/>
<b>Deferred tax expense/(benefit)</b>		
Origination and reversal of temporary differences	19,648,372,146	(68,644,808,241)
	<hr/>	<hr/>
Income tax expense	430,101,217,071	496,925,800,563
	<hr/>	<hr/>

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**(b) Reconciliation of effective tax rate**

	<b>2019</b>	<b>2018</b>
	<b>VND</b>	<b>VND</b>
Accounting profit before tax	4,491,779,313,082	3,894,405,218,185
Tax at the Company's income tax rate	898,355,862,616	778,881,043,637
Effect of incentive tax rates in subsidiaries	(401,087,322,818)	(306,861,679,110)
Effect of share of profit in an associate	(1,595,530,200)	(1,063,686,798)
Non-deductible expenses	7,450,847,210	6,709,833,116
Over provision in prior years	(73,444,657,183)	(1,284,242,181)
Effect of amortisation of goodwill	13,760,150,590	13,760,150,590
Change in unrecognised deferred tax assets	(13,338,133,144)	6,784,381,309
	<b>430,101,217,071</b>	<b>496,925,800,563</b>

**(c) Applicable tax rates**

The Company has an obligation to pay corporate income tax to the government at corporate income tax rate of 20%.

The Company's subsidiaries enjoy various tax incentives which provide some subsidiaries with further tax incentives.

**(d) Tax contingencies**

The taxation laws and their application in Vietnam are subject to interpretation and change over time as well as from one tax office to another. The final tax position may be subject to audit by a number of authorities, who are enabled by law to impose severe fines, penalties and interest charges. These facts may create tax risks in Vietnam that are substantially more significant than in other countries. The Board of Management believes that it has adequately provided for tax liabilities based on its interpretation of tax legislation, including transfer pricing requirements and computation of corporate income tax. However, the relevant authorities may have differing interpretations and the effects could be significant.

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**33. Earnings per share**

**(a) Basic earnings per share**

The calculation of basic earnings per share for the year ended 31 December 2019 was based on the profit attributable to ordinary shareholders of the Company after deducting the amounts appropriated to bonus and welfare funds for the year, of VND4,026,491 million (2018: VND3,367,089 million) and a weighted average number of ordinary shares outstanding of 703,079,973 (2018: 697,753,008), calculated as follows:

**(i) Net profit attributable to ordinary shareholders**

	<b>2019</b>	<b>2018</b>
	<b>VND</b>	<b>VND</b>
Net profit attributable to ordinary shareholders after deducting the amounts appropriated to bonus and welfare funds	4,026,490,967,694	3,367,089,339,533

**(ii) Weighted average number of ordinary shares**

	<b>2019</b>	<b>2018</b>
		<b>(as restated)</b>
Issued ordinary shares at the beginning of the year – currently in circulation	609,929,123	525,132,777
Effect of shares issued during the year	1,445,297	2,469,650
	611,374,420	527,602,427
Effect of bonus shares issued during the year	91,705,553	170,150,581
Weighted average number of ordinary shares at the end of the year – currently in circulation	703,079,973	697,753,008

In August 2019, the Company issued 91,946,156 ordinary shares as bonus shares to its existing shareholders.

Issued ordinary shares at the beginning of 2018 and 2019 have been adjusted to reflect the bonus shares issued in 2019. Basic earnings per share for the year ended 31 December 2018 have also been restated accordingly to reflect these bonus shares.



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**(iii) Basic earnings per share**

	<b>2019</b> <b>VND</b>	<b>2018</b> <b>VND</b> <b>(as restated)</b>
Basic earnings per share	5,727	4,826

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**(b) Diluted earnings per share**

As at 31 December 2019 and 1 January 2019, the Company did not have potential ordinary shares, therefore the presentation of diluted earnings per share is not applicable.

**Masan Consumer Corporation and its subsidiaries**

**Notes to the consolidated financial statements for the year ended 31 December 2019 (continued)**

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**34. Significant transactions with related parties**

During the year and as at the year ended, the Group has the following significant transactions and balances with their related parties:

Relationship	Nature of transactions	Transaction value		Receivable/(payable) as at	
		2019 VND	2018 VND	31/12/2019 VND	1/1/2019 VND
<b>Parent of parent company</b>					
Masan Group Corporation	Sale of goods	162,257,134	33,207,236	-	-
	Management fee	3,383,713,619	4,996,948,188	3,647,590,054	5,496,643,007
<b>Parent company</b>					
Masan Consumer Holdings Company Limited	Loans provided	2,132,000,000,000	4,337,000,000,000	9,460,716,876,592	7,433,716,876,592
	Collection of loans	105,000,000,000	2,800,000,000,000	-	-
	Interest income receivable from loans	521,997,309,307	409,296,925,742	1,266,333,002,618	744,335,693,311
	Dividends declared	2,611,289,133,000	2,270,686,203,000	-	-
	Dividends paid by cash	2,611,289,133,000	2,270,686,203,000	-	-
<b>Associate</b>					
Cholimex Food Joint Stock Company	Post-acquisition dividends received	7,977,651,000	5,318,434,000	-	-
<b>Other related parties</b>					
Masan Brewery Company Limited	Sale of services	1,000,000,000	-	1,000,000,000	-
Masan Master Brewer Company Limited	Sale of goods	1,261,868	-	-	-

**Masan Consumer Corporation and its subsidiaries**  
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Relationship	Nature of transactions	Transaction value		Receivable/(payable) as at	
		2019 VND	2018 VND	31/12/2019 VND	1/1/2019 VND
Masan Brewery PY One Member Company Limited	Sale of goods	44,454,161	33,680,677	-	-
Masan Brewery Distribution One Member Company Limited	Sale of goods	3,192,744	2,299,953,474	-	2,527,369,828
	Sales return	1,194,673,977	-	-	-
	Prepayment for purchase of goods	146,127,485	-	146,127,485	-
	Purchase of goods	1,164,332,377	46,151,538,108	-	(20,804,520,370)
	Management fee	43,899,198,611	25,966,703,930	76,560,997,745	60,624,394,654
Masan Brewery HG One Member Company Limited	Sale of goods	96,562,265	23,114,838	-	-
	Return of goods	56,122,834	-	-	-
	Purchase of goods	41,850,264	55,827,750	-	-
	Management fee	3,422,504,715	2,552,138,546	3,901,450,010	2,745,941,875
Masan Brewery MB Company Limited	Sale of fixed assets	-	19,240,043,103	-	21,164,047,413
Agro Nutrition International Joint Stock Company	Sale of goods	32,324,909	52,760,545	6,587,800	-
	Management fee	3,516,609,673	5,401,497,275	1,851,733,472	2,821,114,056
MNS Feed Tien Giang Company Limited	Management fee	1,072,868,060	1,413,647,105	565,193,852	617,822,920
MNS Feed Thai Nguyen Company Limited	Sale of goods	32,096,545	29,696,909	-	-
	Management fee	879,568,987	1,317,783,118	463,338,369	498,242,808



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Relationship	Nature of transactions	Transaction value		Receivable/(payable) as at	
		2019 VND	2018 VND	31/12/2019 VND	1/1/2019 VND
MNS Feed Vinh Long Company Limited	Management fee	1,121,192,828	1,510,709,543	590,657,722	637,208,299
MNS Feed Hau Giang Company Limited	Management fee	884,076,132	1,074,951,181	465,644,364	507,005,940
MNS Feed Nghe An Company Limited	Sale of goods Management fee	40,491,636 1,386,854,782	41,116,909 1,606,391,239	- 730,275,716	- 804,869,783
MNS Farm Nghe An Company Limited	Sale of goods Management fee	- 4,576,729,011	14,472,982 3,096,357,943	- 2,678,874,657	- 986,100,091
Vietnamese – French Cattle Feed Joint Stock Company	Sale of goods Management fee	77,160,181 5,709,464,606	71,593,600 10,571,231,250	- 3,005,475,157	- 5,131,224,940
Proconco Can Tho One Member Company Limited	Management fee	2,411,943,046	2,483,411,874	1,269,531,065	1,411,327,932
Conco Binh Dinh Co.,Ltd	Management fee	1,284,195,718	1,671,915,669	676,273,315	736,957,268
Proconco Hung Yen Manufacturing and Trading Company Limited	Sale of goods Management fee	8,100,000 124,649,821	5,238,000 761,002,325	5,610,000 66,007,008	- 34,718,341
Masan MEATLife Corporation (formerly known as Masan Nutri-Science Corporation)	Sale of goods Management fee	6,555,636 9,406,249,966	- 6,247,128,302	- 5,009,393,771	- 6,871,841,133

**Masan Consumer Corporation and its subsidiaries**

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Relationship	Nature of transactions	Transaction value		Receivable/(payable) as at	
		2019 VND	2018 VND	31/12/2019 VND	1/1/2019 VND
MNS Meat Ha Nam Company Limited	Sale of goods	471,970,785	20,766,928	116,949,047	7,912,200
	Sale of fixed assets	3,654,510,255	129,833,333	1,372,172,193	-
	Purchase of goods	783,539,872	-	(137,149,487)	-
	Purchase of fixed assets	108,194,443	-	-	-
	Management fee	9,777,468,782	1,327,010,547	5,856,548,984	1,459,711,602
Nui Phao Mining Company Limited	Sale of goods	1,366,258,009	1,072,107,209	75,409,765	86,225,766
	Management fee	2,762,610,442	3,261,776,530	2,992,606,068	3,587,954,183
Masan Blue Corporation	Sale of goods	3,642,299,383	-	3,302,403,296	-
	Management fee	1,451,627,991	-	1,539,672,402	-
JinJu Ham Company Limited	Purchase of goods	1,681,890,570	9,309,912,853	-	(661,958,093)
	Capital contribution	-	76,343,325,699	-	-
<b>Key management personnel</b>	Remuneration to key management personnel (*)	56,489,181,007	49,160,905,351	-	-

As at 31 December 2019 and 1 January 2019, the Group has current and term deposit accounts at Vietnam Technological and Commercial Joint Stock Bank at normal terms.

(\*) No board fees were paid to members of the Board of Directors of the Company for the years ended 31 December 2019 and 2018.

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**35. Post balance sheet events**

In February 2020, HPC, a subsidiary indirectly owned by the Company, has successfully acquired 11,703,630 shares (equivalents to 52.25% equity interests) of Net Detergent Joint Stock Company (“NET”) which is one of the local home care manufacturers. Such transaction resulted in NET became a subsidiary indirectly owned by the Company.

There has been no other significant event occurring after the balance sheet date which would require adjustments or disclosures to be made in the consolidated financial statements.

20 March 2020

Prepared by:



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Chief Accountant

Approved by:



Huynh Viet Thang  
Chief Financial Officer



Nguyen Hoang Yen  
Authorised Representative





