



Masan Consumer Corporation

Separate Financial Statements for the year ended 31 December 2022

Masan Consumer Corporation Corporate Information

Enterprise Registration Certificate No.

0302017440

31 May 2000

The Enterprise Registration Certificate has been amended several times, the most recent of which is dated 29 August 2022. The Enterprise Registration Certificate and its amendments were issued by the Department of Planning and Investment of Ho Chi Minh City.

Board of Directors

Mr Danny Le Mr Truong Cong Thang Ms Nguyen Hoang Yen Mr Nguyen Thieu Quang Ms Nguyen Thi Thu Ha Ms Nguyen Thu Hien Chairman Member Member Member Member Member

Board of Management

Mr Truong Cong Thang Ms Nguyen Hoang Yen Mr Pham Hong Son Chief Executive Officer Deputy Chief Executive Officer Deputy Chief Executive Officer

Registered Office

12th Floor, MPlaza Saigon 39 Le Duan, Ben Nghe Ward District 1, Ho Chi Minh City Vietnam

Auditor

KPMG Limited Vietnam

Masan Consumer Corporation Statement of the Board of Management

The Board of Management of Masan Consumer Corporation ("the Company") presents this statement and the accompanying separate financial statements of the Company for the year ended 31 December 2022.

The Company's Board of Management is responsible for the preparation and fair presentation of the separate financial statements in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting. In the opinion of the Company's Board of Management:

- (a) the separate financial statements set out on pages 5 to 47 give a true and fair view of the separate financial position of the Company as at 31 December 2022, and of its separate results of operations and its separate cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting; and
- (b) at the date of this statement, there are no reasons to believe that the Company will not be able to pay its debts as and when they fall due.

The Company's Board of Management has, on the date of this statement, authorised the accompanying separate financial statements for issue.

On behalf of the Board of Management

CÔNG TY CÔ PHẨN KÀNG TIÊU DÙNG LÝ

MASAN

Nguyen Hoang Yen Authorised Representative

Ho Chi Minh City, 1 March 2023



KPMG Limited Branch 10th Floor, Sun Wah Tower 115 Nguyen Hue Street, Ben Nghe Ward District 1, Ho Chi Minh City, Vietnam +84 (28) 3821 9266 | kpmg.com.vn

INDEPENDENT AUDITOR'S REPORT

To the Shareholders Masan Consumer Corporation

We have audited the accompanying separate financial statements of Masan Consumer Corporation ("the Company"), which comprise the separate balance sheet as at 31 December 2022, the separate statements of income and cash flows for the year then ended and the explanatory notes thereto which were authorised for issue by the Company's Board of Management on 1 March 2023, as set out on pages 5 to 47.

Management's Responsibility

The Company's Board of Management is responsible for the preparation and fair presentation of these separate financial statements in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting, and for such internal control as the Board of Management determines is necessary to enable the preparation of separate financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these separate financial statements based on our audit. We conducted our audit in accordance with Vietnamese Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the separate financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Company's Board of Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Auditor's Opinion

In our opinion, the separate financial statements give a true and fair view, in all material respects, of the separate financial position of Masan Consumer Corporation as at 31 December 2022 and of its separate results of operations and its separate cash flows for the year then ended in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting.

KPMG Limited's Branch in Ho Chi Minh City

Vietnam

Audit Report No.: 22-01-00679-23-1

CHI NHÁNH CÔNG TY TNHH KPMG

Nelson Rodriguez Casihan Practicing Auditor Registration Certificate No. 2225-2023-007-1 Deputy General Director

Ho Chi Minh City, 1 March 2023

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Nguyen Thuy Ninh Practicing Auditor Registration Certificate No. 4623-2023-007-1



Form B 01 – DN (Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 31/12/2022 VND | 1/1/2022 VND |
|---|------|------|--------------------|--------------------|
| ASSETS | | | | |
| Current assets (100 = 110 + 120 + 130 + 140 + 150) | 100 | | 22,684,525,282,669 | 20,442,047,221,235 |
| Cash and cash equivalents | 110 | 4 | 4,200,983,420,980 | 9,340,198,391,379 |
| Cash | 111 | | 5,548,622,795 | 7,298,391,379 |
| Cash equivalents | 112 | | 4,195,434,798,185 | 9,332,900,000,000 |
| Short-term financial investments | 120 | | 880,027,122,282 | |
| Trading securities | 121 | 5(a) | 800,427,122,282 | 4 |
| Held-to-maturity investments | 123 | 5(b) | 79,600,000,000 | 2 |
| Accounts receivable – short-term | 130 | | 16,745,263,698,531 | 10,444,572,505,069 |
| Accounts receivable from customers | 131 | 6 | 593,422,840,598 | 486,176,356,462 |
| Prepayments to suppliers | 132 | | 14,723,370,604 | 19,717,376,602 |
| Short-term loans receivable | 135 | 7 | 5,970,261,432,792 | 4,086,581,871,592 |
| Other short-term receivables | 136 | 8(a) | 10,166,856,054,537 | 5,852,096,900,413 |
| Inventories | 140 | 9 | 844,368,276,133 | 648,736,035,986 |
| Inventories | 141 | | 857,030,947,820 | 675,385,095,323 |
| Allowance for inventories | 149 | | (12,662,671,687) | |
| Other current assets | 150 | | 13,882,764,743 | 8,540,288,801 |
| Short-term prepaid expenses | 151 | | 13,882,764,743 | 8,540,288,801 |

Form B 01 – DN (Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 31/12/2022 VND | 1/1/2022 VND |
|---|------|------|----------------------|--------------------|
| Long-term assets (200 = 210 + 220 + 240 + 250 + 260) | 200 | | 8,918,705,752,645 | 8,838,694,256,400 |
| Accounts receivable - long-term | 210 | | 3,284,000,001 | 29,955,973,671 |
| Other long-term receivables | 216 | 8(b) | 3,284,000,001 | 29,955,973,671 |
| Fixed assets | 220 | | 46,927,809,280 | 76,551,082,911 |
| Tangible fixed assets | 221 | 10 | 17,348,632,145 | 12,350,548,079 |
| Cost | 222 | | 100,984,987,645 | 93,234,197,693 |
| Accumulated depreciation | 223 | | (83,636,355,500) | (80,883,649,614) |
| Intangible fixed assets | 227 | 11 | 29,579,177,135 | 64,200,534,832 |
| Cost | 228 | | 290,707,083,296 | 289,714,438,133 |
| Accumulated amortisation | 229 | | (261, 127, 906, 161) | (225,513,903,301) |
| Long-term work in progress | 240 | | 10,056,248,115 | 1,085,404,617 |
| Construction in progress | 242 | 12 | 10,056,248,115 | 1,085,404,617 |
| Long-term financial investments | 250 | | 8,640,671,509,348 | 8,461,671,509,348 |
| Investments in subsidiaries | 251 | 5(c) | 8,640,671,509,348 | 8,461,671,509,348 |
| Other long-term assets | 260 | | 217,766,185,901 | 269,430,285,853 |
| Long-term prepaid expenses | 261 | 13 | 21,878,254,990 | 8,548,881,323 |
| Deferred tax assets | 262 | 14 | 195,887,930,911 | 260,881,404,530 |
| TOTAL ASSETS (270 = $100 + 200$) | 270 | | 31,603,231,035,314 | 29,280,741,477,635 |

Masan Consumer Corporation Separate balance sheet as at 31 December 2022 (continued)

Form B 01 – DN (Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 31/12/2022 VND | 1/1/2022 VND |
|---|------|-------|--------------------|--------------------|
| RESOURCES | | | | |
| LIABILITIES $(300 = 310 + 330)$ | 300 | | 7,835,241,626,250 | 10,953,041,901,826 |
| Current liabilities | 310 | | 7,807,945,075,464 | 10,925,496,897,621 |
| Accounts payable to suppliers | 311 | 15 | 1,920,517,555,938 | 4,044,609,067,617 |
| Advances from customers | 312 | | 50,028,319,561 | 108,449,608,041 |
| Taxes payable to State Treasury | 313 | 16 | 97,183,412,979 | 176,221,324,817 |
| Payables to employees | 314 | | 2,377,655 | |
| Accrued expenses | 315 | 17 | 1,170,414,671,893 | 1,503,951,151,776 |
| Other short-term payables | 319 | 18(a) | 90,798,737,438 | 13,266,952,054 |
| Short-term borrowings | 320 | 19 | 4,479,000,000,000 | 5,078,998,793,316 |
| Long-term liabilities | 330 | | 27,296,550,786 | 27,545,004,205 |
| Other long-term payables | 337 | 18(b) | 27,296,550,786 | 27,545,004,205 |
| EQUITY (400 = 410) | 400 | | 23,767,989,409,064 | 18,327,699,575,809 |
| Owners' equity | 410 | 20 | 23,767,989,409,064 | 18,327,699,575,809 |
| Share capital | 411 | 21 | 7,274,618,790,000 | 7,267,938,180,000 |
| - Ordinary shares with voting rights | 411a | | 7,274,618,790,000 | 7,267,938,180,000 |
| Share premium | 412 | 21 | 3,610,328,815,858 | 3,560,554,240,858 |
| Treasury shares | 415 | 21 | (994,666,327,121) | |
| Undistributed profits after tax | 421 | | 13,877,708,130,327 | 8,493,873,482,072 |
| Undistributed profits after tax brought forward Undistributed profit after tax for the | 421a | | 8,493,873,482,072 | 2,848,603,635,250 |
| current year/prior year | 421b | | 5,383,834,648,255 | 5,645,269,846,822 |
| TOTAL RESOURCES (440 = 300 + 400) | 440 | | 31,603,231,035,314 | 29,280,741,477,635 |

1 March 2023

Prepared by:

Phan Thi Thuy Hoa Chief Accountant Approved by:

CÔNG TY
CỔ PHẨN
HÀNG TIÊU DÙNG
MASAN

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Huynh Viet Thang Chief Financial Officer Newyen Hoang Yen

I P Hoannorised Representative

Masan Consumer Corporation Separate statement of income for the year ended 31 December 2022

Form B 02 – DN (Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | Note | 2022 VND | 2021 VND |
|--|------|------|--------------------|--------------------|
| Revenue from sale of goods | 01 | 23 | 26,327,777,782,067 | 27,495,267,103,278 |
| Revenue deductions | 02 | 23 | 190,525,295,390 | 334,678,278,470 |
| Net revenue (10 = 01 - 02) | 10 | 23 | 26,137,252,486,677 | 27,160,588,824,808 |
| Cost of sales | 11 | 24 | 20,479,845,874,600 | 21,049,579,685,464 |
| Gross profit (20 = 10 - 11) | 20 | | 5,657,406,612,077 | 6,111,009,139,344 |
| Financial income | 21 | 25 | 5,007,520,495,130 | 5,031,629,698,104 |
| Financial expenses | 22 | 26 | 208,231,564,844 | 128,930,473,232 |
| In which: Interest expense | 23 | 20 | 166,463,153,474 | 103,333,487,659 |
| Selling expenses | 25 | 27 | 4,297,323,193,283 | 4,535,800,344,215 |
| General and administration expenses | 26 | 28 | 511,222,701,408 | 548,227,696,814 |
| Net operating profit ${30 = 20 + (21 - 22) - (25 + 26)}$ | 30 | | 5,648,149,647,672 | 5,929,680,323,187 |
| Other income | 31 | | 696,689,728 | 294,740,161 |
| Other expenses | 32 | | 3,026,076,711 | 1,728,103,900 |
| Results of other activities $(40 = 31 - 32)$ | 40 | | (2,329,386,983) | (1,433,363,739) |
| Accounting profit before tax $(50 = 30 + 40)$ | 50 | | 5,645,820,260,689 | 5,928,246,959,448 |
| Income tax expense – current | 51 | 30 | 196,992,138,815 | 352,617,263,129 |
| Income tax expense/(benefit) – deferred | 52 | 30 | 64,993,473,619 | (69,640,150,503) |
| Net profit after tax (60 = 50 - 51 - 52) | 60 | | 5,383,834,648,255 | 5,645,269,846,822 |

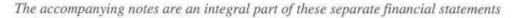
1 March 2023

Prepared by:

Phan Thi Thuy Hoa Chief Accountant Approved by

CÔNG TY CỐ PHẨN KÁNG TIỂU DÙNG MASAN

Huynh Viet Thang Chief Financial Officer T. P. H. Nguyen Hoang Yen Authorised Representative







Masan Consumer Corporation Separate statement of cash flows for the year ended 31 December 2022 (Indirect method)

Form B 03 – DN (Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | 2022 VND | 2021 VND |
|--|-------|----------------------|---------------------|
| CASH FLOWS FROM OPERATING ACTIV | ITIES | | |
| Accounting profit before tax | 01 | 5,645,820,260,689 | 5,928,246,959,448 |
| Adjustments for | 0.0 | 10 104 001 715 | 20 100 (17 072 |
| Depreciation and amortisation | 02 | 40,186,081,715 | 39,109,617,053 |
| Allowances and provisions Exchange (gains)/losses arising from revaluation of monetary items denominated | 03 | 37,667,716,245 | 58,103,781,086 |
| in foreign currencies | 04 | (185,643,870) | 6,612,116,019 |
| Gains on disposals of fixed assets Interest income, distributed profits and | 05 | (377,000,000) | (177,893,357) |
| related income from investing activities | 05 | (4,997,478,651,592) | (5,022,243,622,089) |
| Interest expense | 06 | 166,463,153,474 | 103,333,487,659 |
| Operating profit before changes in working capital | 08 | 892,095,916,661 | 1,112,984,445,819 |
| Change in receivables and other assets | 09 | (155,405,595,576) | (156,917,283,577) |
| Change in inventories | 10 | (233, 299, 956, 392) | (225,183,849,423) |
| Change in payables and other liabilities | 11 | (2,454,407,168,962) | 2,253,893,543,941 |
| Change in prepaid expenses | 12 | (1,459,309,976) | (2,367,442,658) |
| Change in trading securities | 13 | (800,427,122,282) | |
| | | (2,752,903,236,527) | 2,982,409,414,102 |
| Interest paid | 14 | (155,149,686,768) | (103,649,850,019) |
| Corporate income tax paid | 15 | (270,794,734,904) | (351,542,882,158) |
| Net cash flows from operating activities | 20 | (3,178,847,658,199) | 2,527,216,681,925 |

Masan Consumer Corporation Separate statement of cash flows for the year ended 31 December 2022 (Indirect method – continued)

Form B 03 – DN (Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

| | Code | 2022 VND | 2021 VND |
|--|------|----------------------|---------------------|
| CASH FLOWS FROM INVESTING ACTIVITY | TIES | | |
| Payments for additions to fixed assets and | | | |
| other long-term assets | 21 | (34,633,947,673) | (15,909,753,028) |
| Proceeds from disposals of fixed assets | 22 | 377,000,000 | 177,893,357 |
| Payments for granting loans | 23 | (481,000,000,000) | (180,000,000,000) |
| Placements of term deposits to banks and | | | |
| payments for other investments | 23 | (6,794,600,000,000) | (2,143,600,000,000) |
| Receipts from collecting loans | 24 | 291,000,000,000 | 102,670,000,000 |
| Withdrawals of term deposits from banks and | | | |
| collections of other investments | 24 | 1,350,000,000,000 | 2,433,600,000,000 |
| Payments for investments in subsidiaries | 25 | (379,000,000,000) | (239,000,000,000) |
| Receipts from reduction of capital in a | | | |
| subsidiary | 26 | 200,000,000,000 | |
| Receipts of interest and distributed profits | 27 | 4,431,265,599,217 | 3,266,994,475,640 |
| Net cash flows from investing activities | 30 | (1,416,591,348,456) | 3,224,932,615,969 |
| CASH FLOWS FROM FINANCING ACTIVI | TIES | | |
| Proceeds from share capital issued | 31 | 56,455,185,000 | |
| Proceeds from treasury shares reissued | 31 | 50,455,165,000 | 495,372,840,000 |
| Proceeds from borrowings from banks | 33 | 14,486,261,760,711 | 15,877,954,028,430 |
| Payments to settle loan principals to banks | 34 | (15,086,260,554,027) | |
| Payments of dividends | 36 | (204,835,000) | (185,740,132,500) |
| Net cash flows from financing activities | 40 | (543,748,443,316) | 640,526,259,381 |
| Net cash flows during the year $(50 = 20 + 30 + 40)$ | 50 | (5,139,187,449,971) | 6,392,675,557,275 |
| Cash and cash equivalents at beginning of the year | 60 | 9,340,198,391,379 | 2,947,154,597,143 |
| Effect of exchange rate fluctuations on cash and cash equivalents | 61 | (27,520,428) | 368,236,961 |
| Cash and cash equivalents at end of the year $(70 = 50 + 60 + 61)$ (Note 4) | 70 | 4,200,983,420,980 | 9,340,198,391,379 |
| The second secon | | | |

Masan Consumer Corporation Separate statement of cash flows for the year ended 31 December 2022 (Indirect method – continued)

Form B 03 - DN

(Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

NON-CASH INVESTING AND FINANCING ACTIVITIES

2022

2021

VND

VND

Collection of loans receivable through net-off with dividends payable

- 3,002,982,502,500

Conversion of interest receivable to loans receivable principal

1,693,679,561,200

1 March 2023

Prepared by:

Phan Thi Thuy Hoa Chief Accountant Approved by

CÔNG TY CỔ PHẨN TÂNG TIỂU DÙNG MASAN

Huynh Viet Thang Chief Financial Officer PHổ Nguyen Hoang Yen Authorised Representative

Form B 09 - DN

(Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

These notes form an integral part of and should be read in conjunction with these accompanying separate financial statements.

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1. Reporting entity

(a) Ownership structure

Masan Consumer Corporation ("the Company") is a joint stock company incorporated in Vietnam.

(b) Principal activities

The principal activities of the Company are to trade in food products; trade in non-alcoholic drinks, mineral water; trade in home care products under the Enterprise Registration Certificate No. 0302017440 issued by the Department of Planning and Investment of Ho Chi Minh City ("DPI") on 31 May 2000 and its amendments.

(c) Normal operating cycle

The normal operating cycle of the Company is generally within 12 months.

(d) The Company's structure

As at 31 December 2022, the Company had 1,378 employees (1/1/2022: 1,262 employees).

2. Basis of preparation

(a) Statement of compliance

These separate financial statements have been prepared in accordance with Vietnamese Accounting Standards, the Vietnamese Accounting System for enterprises and the relevant statutory requirements applicable to financial reporting.

The Company prepares and issues its consolidated financial statements separately. For a comprehensive understanding of the consolidated financial position as at 31 December 2022 of the Company and its subsidiaries (collectively referred to as "the Group"), their consolidated results of operations and their consolidated cash flows for the year then ended, these separate financial statements should be read in conjunction with the consolidated financial statements of the Group as at and for the year ended 31 December 2022.

Form B 09 - DN

(Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

(b) Basis of measurement

These separate financial statements, except for the separate statement of cash flows, are prepared on the accrual basis using the historical cost concept. The separate statement of cash flows is prepared using the indirect method.

(c) Annual accounting period

The annual accounting period of the Company is from 1 January to 31 December.

(d) Accounting and presentation currency

The Company's accounting currency is Vietnam Dong ("VND"), which is also the currency used for separate financial statements presentation purposes.

3. Significant accounting policies

The following significant accounting policies have been adopted by the Company in the preparation of these separate financial statements.

(a) Foreign currency transactions

Transactions in currencies other than VND during the year have been translated into VND at rates approximating actual rates of exchange ruling at the transaction dates.

Monetary assets and liabilities denominated in currencies other than VND are translated into VND at the average of the account transfer buying rates and selling rates at the end of the annual accounting period quoted by the commercial bank where the Company most frequently conducts transactions.

All foreign exchange differences are recorded in the separate statement of income.

(b) Cash and cash equivalents

Cash comprises cash balances and call deposits. Cash equivalents are short-term highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value, and are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

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Masan Consumer Corporation Notes to the separate financial statements for the year ended 31 December 2022 (continued)

Form B 09 – DN (Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

(c) Investments

(i) Trading securities

Trading securities are those held by the Company for trading purpose i.e. purchased for resale with the aim of making profits over a short period of time. Trading securities are initially recognised at cost which include purchase price plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at cost less interest income for the period before investment acquisition date and allowance for diminution in value. An allowance is made for diminution in value of trading securities if there is evidence that market price of the securities item falls below its carrying amount. The allowance is reversed if the market price subsequently increases after the allowance was recognised. An allowance is reversed only to the extent that the securities' carrying amount does not exceed the carrying amount that has been determined if no allowance had been recognised.

(ii) Held-to-maturity investments

Held-to-maturity investments are those that the Board of Management of the Company has the intention and ability to hold until maturity. Held-to-maturity investments include term deposits at banks. These investments are stated at costs less allowance for doubtful debts.

(iii) Investments in subsidiaries

For the purpose of these separate financial statements, investments in subsidiaries are initially recognised at cost which includes purchase price plus any directly attributable transaction costs. Subsequent to initial recognition, these investments are stated at cost less allowance for diminution in value. An allowance is made for diminution in investment value if the subsidiary has suffered a loss which may cause the Company to lose its invested capital, unless there is evidence that the value of the investment has not been diminished. The allowance is reversed if the subsidiary subsequently made a profit that offsets the previous loss for which the allowance had been made. An allowance is reversed only to the extent that the investment's carrying amount does not exceed the carrying amount that would have been determined if no allowance had been recognised.

(d) Accounts receivable

Accounts receivable from customers and other receivables are stated at cost less allowance for doubtful debts.

(e) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis and includes all costs incurred in bringing the inventories to their present location and condition. Cost in the case of finished goods and work in progress includes raw materials, direct labour and attributable manufacturing overheads. Net realisable value is the estimated selling price of inventory items, less the estimated costs of completion and the estimated costs to sell.

The Company applies the perpetual method of accounting for inventories.

Form B 09 – DN (Issued under Circular No. 200/2014/TT-BTC

dated 22 December 2014 of the Ministry of Finance)

(f) Tangible fixed assets

(i) Cost

Tangible fixed assets are stated at cost less accumulated depreciation. The initial cost of a tangible fixed asset comprises its purchase price, including import duties, non-refundable purchase taxes and any directly attributable costs of bringing the asset to its working condition for its intended use. Expenditure incurred after tangible fixed assets have been put into operation, such as repair, maintenance and overhaul cost, is charged to the separate statement of income in the year in which the cost is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of tangible fixed assets beyond their originally assessed standard of performance, the expenditure is capitalised as an additional cost of tangible fixed assets.

(ii) Depreciation

Depreciation is computed on a straight-line basis over the estimated useful lives of tangible fixed assets. The estimated useful lives are as follows:

leasehold improvements
 office equipment
 machinery and equipment
 motor vehicles
 3 - 5 years
 3 - 8 years
 3 - 7 years
 3 - 7 years

(g) Intangible fixed assets

(i) Software

Cost of acquiring a new software, which is not an integral part of the related hardware, is capitalised and treated as an intangible fixed asset. Software cost is amortised on a straight-line basis over their estimated useful lives ranging from 4 years to 10 years.

(ii) Brand name

Cost of acquiring a brand name is capitalised and treated as an intangible fixed asset and is amortised on a straight-line basis over the estimated useful lives of 10 years.

(h) Construction in progress

Construction in progress represents the costs of construction, machinery and equipment which have not been fully completed or installed. No depreciation is provided for construction in progress during the period of construction and installation.

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(i) Long-term prepaid expenses

Tools and supplies

Tools and supplies include assets held for use by the Company in the normal course of business whose costs of individual items are less than VND30 million and therefore not qualified for recognition as fixed assets under prevailing regulation. Costs of those assets are amortised on a straight-line basis over a period ranging from 2 years to 3 years.

(j) Accounts payable

Accounts payable to suppliers and other payables are stated at their costs.

(k) Provisions

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

(l) Equity

(i) Share capital and share premium

Ordinary shares are classified as equity. Ordinary shares are recognised at issuance price less incremental costs directly attributable to the issuance of shares, net of tax effects. Such costs are recognised as a deduction from share premium. The excess of proceeds from issuance of shares over the par value of shares issued is recorded as share premium.

(ii) Repurchase and reissue of ordinary shares (treasury shares)

Before 1 January 2021

When shares recognised as equity are repurchased, the amount of the consideration paid, which includes directly attributable costs, net of tax effects, is recognised as a reduction from equity. Repurchased shares are classified as treasury shares under equity. When treasury shares are sold for reissue subsequently, cost of the reissued shares is determined on a weighted average basis. Any difference between the amount received and the cost of the shares reissued is presented within share premium.







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From 1 January 2021

Treasury shares are recognised only in respect of repurchased shares which are aggregated fractions of share arising when the Company issues shares to pay dividends or issues shares from equity reserves in accordance with an approved issuance plan. In all other cases, when shares recognised as equity are repurchased, their par value amount is recognised as a reduction to share capital. The difference between the par value and the amount of the consideration paid, which includes directly attributable costs, net of tax effects, is included in share premium.

This change in accounting policy has been applied prospectively from 1 January 2021 due to change in applicable laws and regulations on buying back shares.

(m) Taxation

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the separate statement of income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted at the end of the annual accounting period, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amounts of assets and liabilities using tax rates enacted or substantively enacted at the end of the annual accounting period.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

(n) Revenue

Sale of goods

Revenue from sale of goods is recognised in the separate statement of income when the significant risks and rewards of ownership have been transferred to the buyer. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due or the possible return of goods. Revenue from sale of goods is recognised at the net amount after deducting sale discounts stated on the invoice.

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(o) Financial income and financial expenses

(i) Financial income

Financial income mainly comprises interest income from deposits at banks, loans receivable and other investing activities, profits distributed by subsidiaries and foreign exchange gains.

Interest income is recognised on a time proportion basis with reference to the principal outstanding and the applicable interest rate.

Profits distributed by subsidiaries are recognised when the right to receive profits distributed by subsidiaries is established. Distributed profits which are attributable to the period before investment acquisition date are deducted from the carrying amount of the investment.

(ii) Financial expenses

Financial expenses mainly comprise interest expense on borrowings and foreign exchange losses.

Borrowing costs are recognised as an expense in the year in which they are incurred, except where the borrowing costs relate to borrowings in respect of the construction of qualifying assets, in which case the borrowing costs incurred during the period of construction are capitalised as part of the cost of the assets concerned.

(p) Operating lease payments

Payments made under operating leases are recognised in the separate statement of income on a straight-line basis over the term of the lease. Lease incentives received are recognised in the separate statement of income as an integral part of the total lease expense, over the term of the lease.

(q) Related parties

Parties are considered to be related to the Company if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions, or whether the Company and the other party are subject to common control or significant influence. Related parties may be individuals or corporate entities and include close family members of any individual considered to be a related party.



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(r) Comparative information

Comparative information in these separate financial statements is presented as corresponding figures. Under this method, comparative information for the prior year is included as an integral part of the current year separate financial statements and is intended to be read only in relation to the amounts and other disclosures relating to the current year. Accordingly, the comparative information included in these separate financial statements is not intended to present the Company's separate financial position, separate results of operations or separate cash flows for the prior year.

Comparative information was derived from the balances and amounts reported in the Company's separate financial statements as at and for the year ended 31 December 2021.

4. Cash and cash equivalents

| 31/12/2022 VND | 1/1/2022 VND |
|-------------------|--|
| 396,768,329 | 308,317,107 |
| 5,151,854,466 | 6,990,074,272 |
| 4,195,434,798,185 | 9,332,900,000,000 |
| 4,200,983,420,980 | 9,340,198,391,379 |
| | VND 396,768,329 5,151,854,466 4,195,434,798,185 |

Cash equivalents represented term deposits at banks with original terms to maturity of three months or less from their transaction dates.





Masan Consumer Corporation

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5. Financial investments

(a) Trading securities

| | 31/12/2022 | | | 1/1 | 1/2022 | | | |
|---|------------|-----------------|-------------------|-----------------------------|----------|-------------|-------------------|-----------------------------|
| | | | | Allowance for diminution in | | | | Allowance for diminution in |
| | Quantity | Cost VND | Fair value VND | value VND | Quantity | Cost VND | Fair value VND | value VND |
| Corporate bonds issued by a third party | 8,000,000 | 800,427,122,282 | (*) | | | | | × |

The Company purchased these bonds for trading purpose over a short period of time. The bonds have remaining terms to maturity of 27 months from the end of the annual accounting period and earn interest rate of 9.03% per annum for the first-four interest periods and 1.8% per annum plus medium and long-term lending rates quoted by selected bank to corporate customers for the remaining interest periods. These bonds are secured by guaranteed letter issued by Vietnam Technological and Commercial Joint Stock Bank, a related party and by assets of a third party. The Company has a commitment from a related party to purchase these bonds before 29 December 2023.

(*) The Company has not determined the fair value of the trading securities for disclosure in the separate financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting Standards or the Vietnamese Accounting System for enterprises. The fair value of the trading securities may differ from their carrying amount.

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(b) Held-to-maturity investments - short-term

| | 31/12/2022 VND | 1/1/2022 VND |
|------------------------|-------------------|-----------------|
| Term deposits at banks | 79,600,000,000 | |

Held-to-maturity investments represented term deposits at banks with remaining terms to maturity of twelve months or less from the end of the annual accounting period.

(c) Investments in subsidiaries

| | | 31 | /12/2022 | 1/1/2022 | | |
|----|----------------------------|---|-------------------|---|-------------------|--|
| | | % of equity owned and voting rights | Cost VND | % of equity owned and voting rights | Cost VND | |
| In | vestments in subsidiaries: | | | | | |
| | Masan Food Company | | | | | |
| | Limited (i) | 100% | 3,595,900,009,348 | 100% | 3,446,400,009,348 | |
| | Masan Beverage | | | | | |
| | Company Limited (ii) | 100% | 4,315,000,000,000 | 100% | 4,315,000,000,000 | |
| | Masan Consumer | | | | | |
| | (Thailand) Limited (iii) | 99.99% | 64,771,500,000 | 99.99% | 64,771,500,000 | |
| | Masan HPC Company | | | | | |
| | Limited (iv) | 100% | 605,000,000,000 | 100% | 605,000,000,000 | |
| | Masan Innovation | | | | | |
| | Company Limited (v) | 100% | 60,000,000,000 | 100% | 30,500,000,000 | |
| | | | 8,640,671,509,348 | | 8,461,671,509,348 | |

The Company has not determined the fair values of investments in subsidiaries for disclosure in the separate financial statements because there is currently no guidance on determination of fair value using valuation techniques under Vietnamese Accounting Standards or the Vietnamese Accounting System for enterprises. The fair values of investments in subsidiaries may differ from their carrying amounts.

There was no allowance for diminution in value of investments in subsidiaries of the Company in these separate financial statements for the year ended 31 December 2022 and 2021.

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(i) Masan Food Company Limited ("MSF") has 10 subsidiaries, which include (1) Masan Industrial One Member Company Limited ("MSI"), (2) Viet Tien Food Technology One Member Company Limited ("VTF"), (3) Masan PQ Corporation ("MPQ"), (4) Masan HD One Member Company Limited ("MHD"), (5) Masan MB One Member Company Limited ("MMB"), (6) Masan HG One Member Company Limited ("MHG"), (7) Nam Ngu Phu Quoc One Member Company Limited ("NPQ"), (8) Masan Long An Company Limited ("MLA"), (9) Masan HN Company Limited ("HNF") and (10) Masan HG 2 Company Limited ("MH2"). These subsidiaries, except for MLA, HNF and MH2, are manufacturing companies and sell their products to the Company who then distributes them to the market. MH2 was established in December 2022. As at the date of issuance of these separate financial statements, MLA, HNF and MH2 have not yet started their operations. Please see Note 31 for significant transactions between the Company and these subsidiaries.

In accordance with restructuring in Masan Group, in September 2022, MSF transferred all equity interest in Masan JinJu Joint Stock Company ("MSJ") and its branch to a related company. As the result of this transaction, MSJ and its branch were no longer a subsidiary of MSF.

(ii) Masan Beverage Company Limited has 4 subsidiaries, which include (1) VinaCafé Bien Hoa Joint Stock Company ("VCF"), (2) Vinh Hao Mineral Water Corporation ("VHC"), (3) Kronfa., JSC ("KRP") and (4) Quang Ninh Mineral Water Corporation ("QNW"). These subsidiaries are manufacturing companies and sell their products to the Company who then distributes them to the market. As at the date of issuance of these separate financial statements, KRP temporarily ceases its operation. Please see Note 31 for significant transactions between the Company and these subsidiaries.

In accordance with restructuring in Masan Group, during the year, Café De Nam Joint Stock Company had successfully completed the merger into Vinh Hao Mineral Water Corporation.

- (iii) Masan Consumer (Thailand) Limited ("MTH") is a trading and distribution company and distributes the Company's products in Thailand. Please see Note 31 for significant transactions between the Company and this subsidiary.
- (iv) Masan HPC Company Limited ("HPC") has 1 subsidiary, NET Detergent Joint Stock Company ("NET"). NET is a home care products manufacturing company and distributes its products directly to the market and through the Company. Please see Note 31 for significant transactions between the Company and these subsidiaries.
- (v) Masan Innovation Company Limited ("INV") has 2 subsidiaries, which include (1) Hi-Fresh Company Limited ("HIF") and (2) Joins Pro Professional Laundry Company Limited ("JPR"). HIF operates retail stores to retail its consumer products to customers. JPR provides laundry services. Please see Note 31 for significant transactions between the Company and these subsidiaries.

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MTH is incorporated in Thailand. Other subsidiaries are incorporated in Vietnam.

Movements of the investments in subsidiaries during the year were as follows:

| | 2022 2021 VND VND | |
|--|---|----|
| Opening balance Additions during the year Reductions during the year | 8,461,671,509,348 8,222,671,509,34 379,000,000,000 239,000,000,00 (200,000,000,000) | |
| Closing balance | 8,640,671,509,348 8,461,671,509,34 | 18 |

6. Accounts receivable from customers

| | 31/12/2022 VND | 1/1/2022 VND |
|--|------------------------------------|------------------------------------|
| Receivable from related parties Receivable from third parties | 370,196,506,412 223,226,334,186 | 265,052,115,608 221,124,240,854 |
| | 593,422,840,598 | 486,176,356,462 |

Please see Note 31 for detailed balances with the related parties. The trade related amounts due from related parties were unsecured, interest free and are receivable within 30 to 180 days from issued invoice date.

7. Short-term loans receivable

| | 31/12/2022 VND | 1/1/2022 VND |
|---|-------------------|-------------------|
| Shor-term loans receivable from related parties | 5,970,261,432,792 | 4,086,581,871,592 |

The short-term loans receivable from the related parties were unsecured and earned annual interest as stipulated in the loan agreements. These loans mature in December 2023. Interest is receivable on the maturity date of loan agreements. Please see Note 31 for detailed balances with the related parties.

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8. Other receivables

(a) Other short-term receivables

| | 31/12/2022 VND | 1/1/2022 VND |
|---|--------------------|-------------------|
| Non-trade amounts due from related parties: | | |
| Distributed profits receivable | 4,506,802,740,225 | 3,735,055,037,293 |
| Accrued short-term interest receivable (i) | - | 2,093,059,136,807 |
| Short-term deposits (ii) | 54,871,988,576 | |
| Other receivables | | 3,881,928,929 |
| Short-term deposits for other investments (iii) | 5,365,000,000,000 | |
| Accrued interest receivable from other investments (iii) Accrued interest receivable from deposits at banks and | 189,047,876,706 | - |
| trading securities | 19,513,143,139 | 14,716,094,795 |
| Other short-term deposits | 30,196,784,670 | 4,648,507,665 |
| Others | 1,423,521,221 | 736,194,924 |
| | 10,166,856,054,537 | 5,852,096,900,413 |

- (i) These represented short-term interest income receivable from loans provided to related parties. As at 31 December 2022, an amount of VND1,693,679,561,200 interest receivables was converted to shortterm loans receivable. Please see Note 7 and Note 31 for further information.
- (ii) Short-term deposits represented deposits placed with a related party for warehouse rental.
- (iii) As at 31 December 2022, these balances represented the amounts deposited to third parties under investment cooperation contracts. According to these contracts, these third parties committed to pay the Company a minimum rate of return as agreed in the investment cooperation contracts.

(b) Other long-term receivables

| | 31/12/2022 VND | 1/1/2022 VND |
|--------------------|-------------------|-----------------|
| Long-term deposits | 3,284,000,001 | 29,955,973,671 |





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9. Inventories

| | 31/12 | /2022 | 1/1/2 | 2022 |
|-------------------------|-----------------|------------------|-----------------|------------------|
| | Cost VND | Allowance VND | Cost VND | Allowance VND |
| Goods in transit | 59,426,059,440 | - | 23,620,297,377 | |
| Raw materials | 95,926,720,526 | (2,219,508,902) | 85,011,871,915 | (4,710,931,401) |
| Tools and supplies | 2,466,571,123 | - | 4,686,502,801 | - |
| Finished goods | 55,682,413,972 | (942, 320, 432) | 42,272,415,020 | (1,497,534,974) |
| Merchandise inventories | 640,430,391,759 | (9,500,842,353) | 514,119,930,752 | (20,440,592,962) |
| Goods on consignment | 3,098,791,000 | - | 5,674,077,458 | T. |
| | 857,030,947,820 | (12,662,671,687) | 675,385,095,323 | (26,649,059,337) |

Movements of the allowance for inventories during the year were as follows:

| | 2022 VND | 2021 VND |
|---------------------------------------|------------------|------------------|
| | | |
| Opening balance | 26,649,059,337 | 18,884,348,806 |
| Increase in allowance during the year | 37,694,612,491 | 69,051,200,272 |
| Allowance utilised during the year | (51,654,103,895) | (50,339,070,555) |
| Written back during the year | (26,896,246) | (10,947,419,186) |
| Closing balance | 12,662,671,687 | 26,649,059,337 |

Included in inventories as at 31 December 2022 was VND12,663 million (1/1/2022: VND26,649 million) of slow-moving inventories.



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10. Tangible fixed assets

| | Leasehold improvements VND | Office equipment VND | Machinery and equipment VND | Motor vehicles VND | Total VND |
|---|----------------------------------|----------------------------|-----------------------------------|--------------------------|-----------------|
| Cost | | | | | |
| Opening balance | 52,322,721,945 | 26,295,609,567 | 4,012,032,589 | 10,603,833,592 | 93,234,197,693 |
| Additions during the year | | 41,245,000 | 456,816,809 | 5 10 11 <u>2</u> | 498,061,809 |
| Transfer from construction in progress | - | 2,822,121,074 | 216,827,273 | 6,033,152,765 | 9,072,101,112 |
| Disposals | 5 | (464,230,756) | | (1,355,142,213) | (1,819,372,969) |
| Closing balance | 52,322,721,945 | 28,694,744,885 | 4,685,676,671 | 15,281,844,144 | 100,984,987,645 |
| Accumulated depreciation | | | | | |
| Opening balance | 52,322,721,945 | 19,562,109,141 | 3,156,844,278 | 5,841,974,250 | 80,883,649,614 |
| Charge for the year | - | 3,022,967,732 | 300,590,958 | 1,248,520,165 | 4,572,078,855 |
| Disposals | 5. | (464,230,756) | | (1,355,142,213) | (1,819,372,969) |
| Closing balance | 52,322,721,945 | 22,120,846,117 | 3,457,435,236 | 5,735,352,202 | 83,636,355,500 |
| Net book value | | | | | |
| Opening balance | | 6,733,500,426 | 855,188,311 | 4,761,859,342 | 12,350,548,079 |
| Closing balance | Ξ. | 6,573,898,768 | 1,228,241,435 | 9,546,491,942 | 17,348,632,145 |
| (2), (2) (2) (2) (2) (3) (3) (3) (3) (3) (3) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4 | - | | 1,228,241,435 | 9,546,491,942 | 17,348,63 |

Included in tangible fixed assets were assets costing VND64,934 million which were fully depreciated as of 31 December 2022 (1/1/2022: VND65,762 million), but which are still in active use.

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11. Intangible fixed assets

| | Software VND | Brand name VND | Total VND |
|--|---|-------------------|---|
| Cost | | | |
| Opening balance Additions during the year Transfer from construction in progress | 289,078,074,497 144,900,000 847,745,163 | 636,363,636 | 289,714,438,133 144,900,000 847,745,163 |
| Closing balance | 290,070,719,660 | 636,363,636 | 290,707,083,296 |
| Accumulated amortisation | | | |
| Opening balance Charge for the year | 224,877,539,665 35,614,002,860 | 636,363,636 | 225,513,903,301 35,614,002,860 |
| Closing balance | 260,491,542,525 | 636,363,636 | 261,127,906,161 |
| Net book value | 17 | | |
| Opening balance Closing balance | 64,200,534,832 29,579,177,135 | 5 | 64,200,534,832 29,579,177,135 |

Included in intangible fixed assets were assets costing VND13,049 million which were fully amortised as of 31 December 2022 (1/1/2022: VND13,049 million), but which are still in active use.

12. Construction in progress

| 2022 VND |
|------------------|
| 1,085,404,617 |
| 36,103,229,406 |
| (9,072,101,112) |
| (847,745,163) |
| (17,212,539,633) |
| 10,056,248,115 |
| |

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Major construction in progress at the end of the annual accounting period were as follows:

| | 31/12/2022 VND | 1/1/2022 VND |
|-----------------------------------|--------------------------------|----------------------------|
| Machinery and equipment Others | 5,479,158,751 4,577,089,364 | 768,789,617 316,615,000 |
| | 10,056,248,115 | 1,085,404,617 |

13. Long-term prepaid expenses

| | Tools and supplies VND |
|---|---------------------------|
| Opening balance | 8,548,881,323 |
| Additions during the year | 3,389,921,965 |
| Transfer from construction in progress | 17,212,539,633 |
| Transfer from short-term prepaid expenses | 1,184,201,820 |
| Amortisation for the year | (8,457,289,751) |
| Closing balance | 21,878,254,990 |

14. Deferred tax assets

Recognised deferred tax assets

| 2,534,227,134 | 180,862,498,139 |
|---------------|------------------------------|
| | 100,002,490,109 |
| 7,253,390,773 | 44,210,972,874 |
| 9,889,377,519 | 8,179,375,187 |
| 5,210,935,485 | 27,628,558,330 |
| 5,887,930,911 | 260,881,404,530 |
| 5 | ,889,377,519 ,210,935,485 |

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15. Accounts payable to suppliers

| | 31/12/2022 Cost/Amount within payment capacity VND | 1/1/2022 Cost/Amount within payment capacity VND |
|--|--|--|
| Payable to related parties Payable to third parties | 1,779,573,106,709 140,944,449,229 | 3,934,165,298,997 110,443,768,620 |
| | 1,920,517,555,938 | 4,044,609,067,617 |

Please see Note 31 for detailed balances with the related parties. The trade related amounts due to the related parties were unsecured, interest free and are payable within 90 days from issued invoice date.



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16. Taxes payable to State Treasury

| | 1/1/2022 | Incurred | Paid | Deducted/Refunded | 31/12/2022 |
|----------------------------|------------------------------|-------------------|-------------------|---------------------|-----------------------------|
| | VND | VND | VND | VND | VND |
| Value added tax | 32,921,729,203 | 2,119,570,571,838 | (63,915,218,651) | (2,061,601,964,483) | 26,975,117,907 |
| Corporate income tax | 139,411,124,691 | 196,992,138,815 | (270,794,734,904) | | 65,608,528,602 |
| Personal income tax Others | 3,599,864,729 288,606,194 | 109,619,376,956 | (105,699,858,432) | (2,962,362,916) | 4,557,020,337 42,746,133 |
| | 176,221,324,817 | 2,458,947,015,583 | | (2,064,564,327,399) | 97,183,412,979 |

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Masan Consumer Corporation Notes to the separate financial statements for the year ended 31 December 2022 (continued)

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17. Accrued expenses

| | 31/12/2022 VND | 1/1/2022 VND |
|--|-------------------|-------------------|
| Advertising, promotion and sale support expenses | 762,671,135,672 | 904,312,490,697 |
| Bonus and 13th month salary | 107,610,192,940 | 158,037,870,946 |
| Logistic expenses | 86,266,953,864 | 221,054,864,369 |
| Purchases not yet received invoices | 61,746,112,358 | 29,769,726,565 |
| Sale discounts | 49,446,887,596 | 40,896,875,933 |
| Exhibition expenses | 30,866,532,380 | 54,459,304,548 |
| Information and technology expenses | 23,662,966,359 | 44,463,680,096 |
| Interest expense | 22,562,813,696 | 11,249,346,990 |
| Market research expense | 6,997,977,043 | 5,840,000,000 |
| Others | 18,583,099,985 | 33,866,991,632 |
| | 1,170,414,671,893 | 1,503,951,151,776 |

18. Other payables

(a) Other short-term payables

| | | 31/12/2022 VND | 1/1/2022 VND |
|-----|--|--|---|
| | Trade union fee, social, health and unemployment insurances Dividends payable Others | 6,330,259,562 4,681,469,100 79,787,008,776 | 7,568,407,430 4,886,304,100 812,240,524 |
| | | 90,798,737,438 | 13,266,952,054 |
| (b) | Other long-term payables | | |
| | | 31/12/2022 VND | 1/1/2022 VND |
| | Long-term deposits received | 27,296,550,786 | 27,545,004,205 |





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19. Short-term borrowings

| | 1/1/2022 Amount within | | Movements d | luring the year | 31/12/2 | 31/12/2022 Amount within | |
|---|------------------------------|------------------------------|--------------------|--------------------------|---------------------------|------------------------------|--|
| | Carrying amount VND | repayment capacity VND | Addition VND | Decrease VND | Carrying amount VND | repayment capacity VND | |
| Short-term borrowings | 5,078,998,793,316 | 5,078,998,793,316 | 14,486,261,760,711 | (15,086,260,554,027) | 4,479,000,000,000 | 4,479,000,000,000 | |
| | | | | | | | |
| Terms and condi | tions of outstanding short-t | erm borrowings were a | as follows: | | | | |
| Terms and condi | tions of outstanding short-t | erm borrowings were a | | Annual rency interest ra | 31/12/2022 e VND | 1/1/2022 VND | |
| Terms and condi Unsecured bank Unsecured bank | loans | erm borrowings were a | Curr | | e VND | VND 3,566,000,000,000 | |

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20. Changes in owners' equity

| | Share capital VND | Share premium VND | Treasury shares VND | Undistributed profits after tax VND | Total VND |
|--|----------------------|----------------------|------------------------|---|---|
| Balance as at 1 January 2021 | 7,267,938,180,000 | 3,710,767,704,992 | (1,640,252,631,255) | 6,038,175,816,250 | 15,376,629,069,987 |
| Treasury shares reissued (Note 21) Net profit for the year Dividends | 941 40 40 | (150,213,464,134) | 645,586,304,134 | 5,645,269,846,822 (3,189,572,181,000) | 495,372,840,000 5,645,269,846,822 (3,189,572,181,000) |
| Balance as at 1 January 2022 | 7,267,938,180,000 | 3,560,554,240,858 | (994,666,327,121) | 8,493,873,482,072 | 18,327,699,575,809 |
| Share capital issued (Note 21) Net profit for the year | 6,680,610,000 | 49,774,575,000 | 2 (7) 1802 | 5,383,834,648,255 | 56,455,185,000 5,383,834,648,255 |
| Balance as at 31 December 2022 | 7,274,618,790,000 | 3,610,328,815,858 | (994,666,327,121) | 13,877,708,130,327 | 23,767,989,409,064 |

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21. Share capital, share premium and treasury shares

The Company's authorised and issued share capital were as follows:

| | 31/12/2022 | | 1/1/2022 | |
|-------------------------|---------------|-------------------|-------------|-------------------|
| | Number | | Number | |
| | of shares | VND | of shares | VND |
| Authorised and issued | share capital | | | |
| Ordinary shares | 727,461,879 | 7,274,618,790,000 | 726,793,818 | 7,267,938,180,000 |
| Treasury shares | | | | |
| Ordinary shares | 10,915,388 | 994,666,327,121 | 10,915,388 | 994,666,327,121 |
| Shares currently in cir | culation | | | |
| Ordinary shares | 716,546,491 | 7,165,464,910,000 | 715,878,430 | 7,158,784,300,000 |
| Share premium | | 3,610,328,815,858 | | 3,560,554,240,858 |

All ordinary shares have a par value of VND10,000. Each share is entitled to one vote at meetings of the Company. Shareholders are entitled to receive dividends as declared from time to time. All ordinary shares are ranked equally with regard to the Company's residual assets. All rights of shares bought back by the Company are suspended until those shares are reissued.

Share premium represents the excess of the proceeds on issuance of shares over their par value.

Movements in shares currently in circulation during the year were as follows:

| | 2022 | | | 2021 |
|---|------------------|-------------------|------------------|-------------------|
| | Number of shares | Par value VND | Number of shares | Par value VND |
| Balance at beginning of the year – currently in | | | | |
| circulation | | 7,158,784,300,000 | 708,793,818 | 7,087,938,180,000 |
| New shares issued by cash Treasury shares reissued | 668,061 | 6,680,610,000 | | |
| by cash | - | | 7,084,612 | 70,846,120,000 |
| Balance at end of the year – currently in circulation | 716,546,491 | 7,165,464,910,000 | 715,878,430 | 7,158,784,300,000 |
| 20.00 | | | | |

Masan Consumer Corporation

Notes to the separate financial statements for the year ended 31 December 2022 (continued)

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(Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

22. Off balance sheet items

(a) Lease commitments

The future minimum lease payments under non-cancellable operating leases were as follows:

| | 31/12/2022 VND | 1/1/2022 VND |
|--------------------------------------|----------------------------------|-----------------------------------|
| Within 1 year Within 2 to 5 years | 51,350,800,733 23,035,920,000 | 121,741,083,673 51,681,466,053 |
| | 74,386,720,733 | 173,422,549,726 |

(b) Capital expenditure commitments

The Company had the following outstanding capital commitments approved but not provided for in the separate balance sheet:

| | 31/12/2022 VND | 1/1/2022 VND |
|---|--------------------------------|---------------------------------|
| Approved and contracted Approved but not contracted | 7,372,187,527 2,696,498,216 | 6,145,060,099 10,723,998,227 |
| | 10,068,685,743 | 16,869,058,326 |

(c) Foreign currency

| | 31/12/2 | 31/12/2022 | | 1/1/2022 | |
|-----|----------------------|-------------------|----------------------|-------------------|--|
| | Original currency | VND equivalent | Original currency | VND equivalent | |
| USD | 84,667 | 1,982,058,684 | 141,063 | 3,195,081,933 | |

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(Issued under Circular No. 200/2014/TT-BTC dated 22 December 2014 of the Ministry of Finance)

23. Revenue from sale of goods

24.

Total revenue represented the gross value of goods sold exclusive of value added tax.

| Net revenue comprised of: | 2022 VND | 2021 VND |
|---|--------------------|--------------------|
| Total revenue Sale of goods | 26,322,035,569,862 | 27,488,927,752,094 |
| Other sales | 5,742,212,205 | 6,339,351,184 |
| | 26,327,777,782,067 | 27,495,267,103,278 |
| Less revenue deductions | | |
| Sale discounts | 82,995,484,789 | 244,519,271,483 |
| Sale returns | 107,529,810,601 | 90,159,006,987 |
| | 190,525,295,390 | 334,678,278,470 |
| Net revenue | 26,137,252,486,677 | 27,160,588,824,808 |
| Cost of sales | | |
| | 2022 | 2021 |
| | VND | VND |
| Total cost of sales | | |
| Goods sold | 20,442,178,158,355 | 20,991,475,904,378 |
| Allowance for inventories | 37,667,716,245 | 58,103,781,086 |
| | 20,479,845,874,600 | 21,049,579,685,464 |





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25. Financial income

| 25. | Financial income | | |
|-----|--|--|--|
| | | 2022 VND | 2021 VND |
| | Profits distributed by subsidiaries Interest income from loans provided to related parties Interest income from deposits at banks and other investme Foreign exchange gains | 4,346,526,609,804 278,847,218,913 ents 372,104,822,875 10,041,843,538 | 4,518,850,147,972 347,813,141,449 155,580,332,668 9,386,076,015 |
| | | 5,007,520,495,130 | 5,031,629,698,104 |
| 26. | Financial expenses | | |
| | | 2022 VND | 2021 VND |
| | Interest expense on borrowings from banks Foreign exchange losses Others | 166,463,153,474 25,103,881,773 16,664,529,597 | 103,333,487,659 18,148,514,223 7,448,471,350 |
| | | 208,231,564,844 | 128,930,473,232 |
| 27. | Selling expenses | | |
| | | 2022 VND | 2021 VND |
| | Advertising, promotion and sale support expenses Logistic expenses Staff costs Exhibition expenses | 2,878,548,050,159 800,947,226,798 447,748,184,436 45,816,632,628 | 3,058,307,118,746 824,585,862,039 425,398,320,210 124,713,479,560 |
| | Leased line system and information technology services Marketing research expense Others | 48,842,622,142 13,647,960,852 61,772,516,268 | 37,601,187,194 17,909,290,833 47,285,085,633 |
| | | 4,297,323,193,283 | 4,535,800,344,215 |

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28. General and administration expenses

| | 2022 VND | 2021 VND |
|--|-----------------|-----------------|
| Staff costs | 266,475,966,897 | 236,558,220,866 |
| Office rental | 68,122,834,206 | 65,591,424,850 |
| Leased line system and information technology services | 56,636,893,232 | 63,315,391,894 |
| Research and development expenses | 38,241,793,836 | 23,301,620,441 |
| Depreciation and amortisation of fixed assets | 22,597,387,527 | 21,677,425,239 |
| Others | 59,147,825,710 | 137,783,613,524 |
| _ | 511,222,701,408 | 548,227,696,814 |

29. Trading and business costs by elements

| | 2022 | 2021 |
|--------------------------------|--------------------|--------------------|
| | VND | VND |
| Cost of merchandise goods sold | 20,442,178,158,354 | 20,991,475,904,378 |
| Staff costs | 714,224,151,333 | 661,956,541,076 |
| Depreciation and amortisation | 40,186,081,715 | 39,109,617,053 |
| Outside services | 3,950,804,013,853 | 4,215,325,375,557 |
| Others | 140,999,364,036 | 225,740,288,429 |
| | | |

30. Income tax

(a) Recognised in the separate statement of income

| | 2022 VND | 2021 VND |
|---|-----------------|------------------|
| Current tax expense | | |
| Current year | 196,992,138,815 | 352,617,263,129 |
| Deferred tax expense/(benefit) | | |
| Origination and reversal of temporary differences | 64,993,473,619 | (69,640,150,503) |
| Tanama tawayana | 261 005 612 424 | 202 077 112 626 |
| Income tax expense | 261,985,612,434 | 282,977,112,626 |

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(b) Reconciliation of effective tax rate

| | 2022 VND | 2021 VND |
|---|---|---|
| Accounting profit before tax (*) | 5,645,820,260,689 | 5,928,246,959,448 |
| Tax at the Company's tax rate Tax exempt income Non-deductible expenses | 1,129,164,052,138 (869,305,321,961) 2,126,882,257 | 1,185,649,391,890 (903,770,029,594) 1,097,750,330 |
| | 261,985,612,434 | 282,977,112,626 |

(*) The Company's accounting profit before tax included VND4,346,527 million (2021: VND4,518,850 million) of profits distributed by subsidiaries which is not subject to tax.

(c) Applicable tax rates

The Company has an obligation to pay corporate income tax to the government at usual income tax rate of 20% of taxable profits.

(d) Tax contingencies

The taxation laws and their application in Vietnam are subject to interpretation and change over time as well as from one tax office to another. The final tax position may be subject to audit by a number of authorities, who are enabled by law to impose severe fines, penalties and interest charges. These facts may create tax risks in Vietnam that are substantially more significant than in other countries. The Board of Management believes that it has adequately provided for tax liabilities based on its interpretation of tax legislation, including transfer pricing requirements and computation of corporate income tax. However, the relevant authorities may have differing interpretations and the effects could be significant.





Masan Consumer Corporation

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31. Significant transactions and balances with related parties

During the year and as at the year end, the Company had the following transactions and balances with its related parties:

| | | Transact | Transaction value | | Payable) as at |
|--|-------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Relationship | Nature of transactionsd | 2022 VND | 2021 VND | 31/12/2022 VND | 1/1/2022 VND |
| Intermediate parent companies | i | | | | |
| Masan Group Corporation | Sale of goods and services | 203,421,872 | 84,243,994 | 18,881,346 | 5,739,999 |
| | Management fee | 6,961,885,607 | 2,209,168,281 | 10,088,159,277 | 2,430,085,109 |
| The CrownX Corporation | Management fee | 6,184,540,884 | 8 | (6,679,304,155) | |
| Parent company | | | | | |
| MasanConsumerHoldings | Dividends declared | 140 | 3,021,089,152,500 | - | - |
| Company Limited | Dividends paid through net-off with | | | | |
| | loans receivable | ÷/ | 3,002,982,502,500 | 170 | 1.5 |
| | Dividends paid by cash | - | 18,106,650,000 | 1.7 | |
| Subsidiaries | | | | | |
| Masan Food Company Limited | Distributed profits | 4,281,703,539,804 | 3,602,063,334,584 | 4,506,802,740,225 | 3,627,549,218,905 |
| | Capital contribution | 349,500,000,000 | 211,500,000,000 | - | - |
| | Capital reduction | 200,000,000,000 | | | 1.61 |
| Masan Innovation Company Limited | Capital contribution | 29,500,000,000 | 27,500,000,000 | × . | |
| Masan HPC Company Limited | Distributed profits | 58,518,150,000 | 70,516,503,388 | - | 294,723,388 |
| 5 19 19 19 19 19 19 19 19 19 19 19 19 19 | Sale of goods | 1 | 341,169 | - | 3.7 |
| | | | | | |



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| | | Transact | Transaction value | | ayable) as at |
|--|---|-------------------|-------------------|------------------------------------|---------------------|
| Relationship | Nature of transactions | 2022 VND | 2021 VND | 31/12/2022 VND | 1/1/2022 VND |
| Masan HD One Member | Sale of goods | 101,237,611,022 | 111,140,642,378 | 122 | |
| Company Limited | Purchase of goods | 1,981,670,061,868 | 2,109,614,479,377 | (160,111,502,850) | (129,554,375,771) |
| Masan Industrial One Member | Sale of goods | 279,965,616,513 | 443,257,939,427 | | |
| Company Limited | Sale of fixed assets | - | 30,000,000 | | |
| * * | Purchase of goods and services | 5,588,209,800,975 | 7,274,786,787,940 | 그 살아내 가는 이를 막게 하면 아니라 하다 하다 하다 하다. | (1,387,299,783,937) |
| | Loans provided, including conversion of interest receivable to loans receivable principal | 898,243,410,521 | 180,000,000,000 | 2,984,825,282,113 | 2,086,581,871,592 |
| | Collection of loans through net-off with dividends payable | | 1,178,982,502,500 | 87 | 828 |
| | Collection of loans by cash | | 18,170,000,000 | 9 | 194 |
| | Interest income from loans receivable | 139,620,424,395 | 162,692,963,370 | 3 | 1,237,622,986,126 |
| | Management fee | 62,941,589 | - | (67,590,811) | |
| Masan MB One Member | Sale of goods | 242,713,830,983 | 264,263,224,575 | = | - |
| Company Limited | Sale of fixed assets | | 1,964,544 | 2 | (2) |
| Albert Barrett Brasser Brass, man attenderen | Purchase of goods | 5,259,612,198,967 | 5,585,505,063,208 | | (1,689,549,214,657) |
| | Loans provided, including conversion of interest receivable to loans receivable principal | 985,436,150,679 | | 2,985,436,150,679 | 2,000,000,000,000 |
| | Collection of loans through net-off with dividends payable | - | 1,824,000,000,000 | 2 | - |
| | Interest income from loans receivable | 129,999,999,998 | 183,270,794,518 | - | 855,436,150,681 |

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| | | Transact | ion value | Receivable/(P | ayable) as at |
|--|---------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Relationship | Nature of transactions | 2022 VND | 2021 VND | 31/12/2022 VND | 1/1/2022 VND |
| Masan JinJu Joint Stock | Sale of goods | 6,044,089,115 | 7,775,751,080 | 90 | 20 |
| Company and its branch | Purchase of goods | 1,175,460,725,883 | 1,047,993,853,750 | 2 | (152,093,792,921) |
| (Note 5(c)(i)) | Loans provided | 291,000,000,000 | - | (7) | |
| | Interest income from loans receivable | 6,559,301,370 | | | Ē) |
| Masan HG One Member | Sale of goods | 129,200,164,379 | 64,053,323,486 | 360 | 040 |
| Company Limited | Sale of fixed assets | | 6,940,206 | 20 | 14 |
| | Purchase of goods | 2,335,612,071,870 | 1,080,392,011,272 | (401,208,775,828) | (435,458,908,979) |
| | Collection of loans by cash | 151 | 84,500,000,000 | - | 1 |
| | Interest income from loans receivable | | 1,849,383,561 | - | - |
| Viet Tien Food Technology One Member Company Limited | Sale of goods | 11,804,068 | 11,444,584 | 6,305,753 | 26 |
| Masan PQ Corporation | Sale of goods | 4,974,082 | 11,270,172 | :+0 | |
| Control Assert Control | Purchase of goods | 194,503,560 | 163,307,232 | (208,521,844) | - |
| Nam Ngu Phu Quoc One | Sale of goods | 1,522,863,910 | 1,998,134,762 | _ | |
| Member Company Limited | Purchase of goods | 86,425,569,590 | 171,404,168,668 | (43,200,305,978) | (37,578,511,695) |
| Masan Beverage Company Limited | Distributed profits | 6,304,920,000 | 846,270,310,000 | (=) | 107,211,095,000 |
| VinaCafé Bien Hoa Joint Stock | Sale of goods | 50,075,265,565 | 65,788,308,853 | - | 1720 |
| Company | Purchase of goods and services | 1,865,485,884,596 | 1,957,512,103,704 | (382,201,922,442) | (56,024,667,533) |

" " + # + 10-11

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| | | Transacti | on value | Receivable/(Pa | vable) as at |
|---|---------------------------------------|-----------------|-----------------|--|------------------|
| Relationship | Nature of transactions | 2022 VND | 2021 VND | 31/12/2022 VND | 1/1/2022 VND |
| Café De Nam Joint Stock | Sale of goods | 34,642,074 | 80,713,901 | | w. |
| Company | Purchase of goods | 3,591,812,064 | 2,425,233,972 | 121 | (724,170,586) |
| Vinh Hao Mineral Water | Sale of goods | 118,967,091 | 284,833,420 | - | #: |
| Corporation | Purchase of goods and services | 493,369,145,751 | 412,593,017,051 | (25,649,750,928) | (14,374,455) |
| Quang Ninh Mineral Water | Sale of goods | 87,123,215 | 333,162,450 | 828 | 2 |
| Corporation | Purchase of goods and services | 258,746,205,469 | 215,383,895,749 | (54,825,739,012) | (28,043,819,863) |
| Masan Consumer (Thailand) Limited | Sale of goods | 56,784,491,291 | 68,807,880,317 | - | 9,616,460,290 |
| NET Detergent Joint Stock | Sale of goods | 68,153,079,512 | 2 | - | 2 |
| Company | Purchase of goods and services | 236,467,719,634 | 167,246,939,637 | (59,286,912,372) | (17,823,678,600) |
| | Purchase of materials on behalf | 63,983,041,871 | 17 | 67.5 | - |
| Hi-Fresh Company Limited | Sale of goods | 81,501,177 | 86,544,267 | 715,515 | 9,725,211 |
| | Sale of fixed assets | - | 2,624,971 | 3 CO C (10 C C C C C C C C C C C C C C C C C C C | |
| Joins Pro Professional Laundry Company Limited | Sale of goods | 14,585,181 | | 16,043,699 | 5 |
| Other related parties | | | | | |
| Masan JinJu Joint Stock | Sale of goods | 1,853,017,123 | 12 | 2 | 26 |
| Company and its branch | Purchase of goods | 391,034,495,043 | - | (130, 267, 562, 017) | - |
| (Note 5(c)(i)) | Collection of loans by cash | 291,000,000,000 | - | ** | *0 |
| | Interest income from loans receivable | 2,667,493,150 | | | €. |



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| | | Transactio | on value | Receivable/(Payable) as at | |
|--|------------------------------------|--------------------------------|------------------------------|----------------------------|-----------------|
| Relationship | Nature of transactions | 2022 VND | 2021 VND | 31/12/2022 VND | 1/1/2022 VND |
| Masan Master Brewer Company Limited | Sale of goods | 1,392,392 | 947,232 | 181,412 | Ľi |
| Masan Brewery Distribution One Member Company Limited | Sale of goods Purchase of goods | 6,877,823,784 7,705,937,705 | 293,746,266 9,964,827,525 | 3,086,982,491 | - |
| | Management fee | 35,540,419,406 | 31,836,087,648 | 43,423,973,251 | 25,645,053,000 |
| Masan Brewery HG One Member Company Limited | Sale of goods Purchase of goods | 2,509,022,069 834,620 | 21,002,393 | 12,517,422 | |
| Roman School (All All Andrews All Andrews Andr | Management fee | | 2,607,980,855 | 2,654,132,879 | 2,868,778,941 |
| Masan Brewery PY One Member Company Limited | Sale of goods | 55,737,068 | 21,250,239 | 12,191,338 | (2) |
| Masan Brewery MB Company Limited | Deposits for warehouse rental | 54,871,988,576 | Ħ | 54,871,988,576 | 591 |
| MML Farm Nghe An Company Limited | Sale of goods Management fee | 377,092,445 | 75,792,465 2,600,920,637 | 73,923,379 | 1,600,876,379 |
| | | -,,,,,,,,,,, | 2,000,720,007 | (0,040,010 | 1,000,070,075 |
| Masan MEATLife Corporation | Sale of goods | 35,686,364 | 76,855,801 | 5,576,728 | 2,800,001 |
| | Management fee | 40,311,911,535 | 8,607,773,646 | 44,338,995,834 | 3,460,908,168 |
| MEATDeli Sai Gon Company Limited | Sale of goods Purchase of goods | 1,191,782,999 132,313,771 | 284,914,631 444,647,973 | 79,417,000 | 114,244,571 |
| Limited | Management fee | 3,879,530,906 | 4,892,782,698 | 1,991,201,521 | 3,575,300,853 |

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| | | Transact | Transaction value | | ayable) as at |
|--------------------------------|---|-------------------|-------------------|------------------|-----------------|
| Dalationship | Nature of transactions | 2022 VAID | 2021 | 31/12/2022 | 1/1/2022 |
| Relationship | Nature of transactions | VND | VND | VND | VND |
| MEATDeli HN Company | Sale of goods | 1,522,457,239 | 683,951,377 | 6,480,000 | 248,956,759 |
| Limited | Purchase of goods | | 789,887,621 | | |
| | Management fee | 2,736,380,953 | 7,822,891,631 | 1,592,653,552 | 5,377,861,008 |
| 3F VIET Food Company Limited | Sale of goods | 177,632,432 | 45,258,334 | 6,949,390 | 16,300,106 |
| | Purchase of goods | 4,404,000 | 34,522,000 | - | W W 2 |
| | Management fee | 184,581,341 | - | 147,846,759 | 23 |
| 3F VIET Joint Stock Company | Sale of goods | - | 24,399,003 | 2 | * |
| Nui Phao Mining Company | Sale of goods | 1,524,892,691 | 1,180,851,176 | 318,612,735 | 80,359,849 |
| Limited | Management fee | 122,030,349 | 786,572,799 | 999,463,463 | 865,230,079 |
| Wincommerce General | Sale of goods | 1,113,291,788,103 | 1,351,108,613,551 | 254,845,548,436 | 212,986,454,214 |
| Commercial Services | Purchase of goods and services | 212,927,232,933 | 268,157,541,585 | (3,498,316,480) | 71 |
| Joint Stock Company | Office rental support fee | 23,400,773,330 | 17,550,000,000 | 3,342,739,292 | 81 |
| | Settlement discount and other sale support payable | 19,166,264,098 | 10,106,180,275 | 3 - 2 | = |
| | Other receivables | 27 | 2 | 17,000,000 | 124,280,000 |
| Wineco Agricultural Investment | Sale of goods | | 1,952,273 | 7,572,247 | - |
| Development and Production | Purchase of goods and services | 9,542,463 | - | * | 5. |
| Limited Liability Company | Office rental support fee | 811,032,816 | 450,000,000 | 74,344,675 | 141 |



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| | | Transaction value | | Receivable/(Payable) as at | |
|---|--|-------------------|----------------|----------------------------|------------|
| | | 2022 | 2021 | 31/12/2022 | 1/1/2022 |
| Relationship | Nature of transactions | VND | VND | VND | VND |
| Phuc Long Heritage | Sale of goods | 1,111,876,205 | 26,281,819 | 172,941,899 | 28,910,000 |
| Corporation | Purchase of goods | 7,986,469,535 | 521,126,917 | (787,784,400) | - |
| 10-450-700 MC 15-60-400-70-70 | Management fee | 1,889,883,833 | | 2,041,074,540 | - |
| Mobicast Joint Stock Company | Sale of goods | 9,238,570 | | 9,977,656 | |
| | Purchase of services | 3,915,789,415 | | (132,898,031) | 8-8 |
| The Supra Corporation | Sale of goods | 126,046,020 | - | 13,376,167 | |
| 0.0000000000000000000000000000000000000 | Purchase of services | 258,418,020 | | Ē. | 170 |
| | Management fee | 747,895,144 | = | 807,726,756 | (*) |
| Techcom Securities Joint Stock | Purchase of trading securities | 1,357,768,622,282 | 23 | 2 | |
| Company (*) | Sale of trading securities | 557,341,500,000 | - | 4 | - |
| Key management personnel (**) | Remuneration to key management personnel | 13,170,123,992 | 24,263,703,783 | ্র | 150 |
| | | | | | |

^(*) As at 31 December 2022 and 1 January 2022, the Company also had current and term deposit accounts at Vietnam Technological and Commercial Joint Stock Bank ("Techcombank"), a related party, at normal commercial terms.

As at 31 December 2022, the Company provided guarantees over the bank loans of its related parties with the carrying value of VND1,836 billion (1/1/2022: VND1,416 billion).

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(**) Included in the remuneration to key management personnel, the actual board fees, salary and bonus for each member of the Company's Board of Directors and the Company's Chief Executive Officer were as follows:

| N | Th. 141 | 2022 | 2021 |
|------------------------------|-------------------------|---------------|----------------|
| Name | Position | VND | VND |
| Board of Directors | | | |
| Fee and bonus | | | |
| Mr Danny Le | Chairman | - | - |
| Mr Truong Cong Thang | Member | 5 | - |
| Ms Nguyen Hoang Yen | Member | 80 | - |
| Mr Nguyen Thieu Quang | Member | * | ¥ |
| Ms Nguyen Thi Thu Ha | Member | 25 | 2 |
| Ms Nguyen Thu Hien | Member | - | 8 |
| Board of Management | | | |
| Salary, bonus and other bene | fits | | |
| Mr Truong Cong Thang | Chief Executive Officer | 6,592,776,987 | 17,767,338,616 |

32. Post balance sheet events

There have been no significant events occurred after the balance sheet date which would require adjustments or disclosures to be made in these separate financial statements.

1 March 2023

Prepared by

Phan Thi Thuy Hoa Chief Accountant Approved by:

CÔNG TY
CỔ PHẨN
* L'ẢNG TIỂU DÙNG

3020174

Huynh Viet Thang
Chief Financial Officer
Author

Nguyen Hoang Yen
Authorised Representative



