



MASAN CONSUMER CORPORATION
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ENGLISH TRANSLATION

PROPOSAL

AT THE 2018 ANNUAL GENERAL MEETING OF SHAREHOLDERS

Regarding: amendment of the Company's Charter and promulgation of the internal regulations on the corporate governance

- Pursuant to the Law of Enterprise No. 68/2014/QH13 passed by the National Assembly of Social Republic of Vietnam on 26 November 2014;
- Pursuant to the Securities Law No. 70/2006/QH11 passed by the National Assembly of Social Republic of Vietnam on 29 June 2006;
- Pursuant to the Charter of Masan Consumer Corporation (the "Company") dated 26 April 2016 and its amendments from time to time.

We would like the General Meeting of Shareholders to approve the proposal to amend the Company's Charter and promulgate of the internal regulations on the corporate governance so as to be in compliance with the current legal regulations and the Company's business operations, specifically:

1. Amendment of the Company's Charter:

1.1. To amend the Charter of the Company in compliance with the provisions of the Law of Enterprise in 2014 and the Decree No. 71/2017/NĐ-CP dated 6 June 2017 of the Government on the corporate governance for public companies.

(a) To amend Article 13.3 and 13.4 of the Charter of the Company as follows:

"Article 13. General Meeting of Shareholders

...

3. *The Board of Directors shall convene an extraordinary General Meeting of Shareholders in one of the following cases:*
- a. *The Board of Directors deems necessary for benefits of the Company;*
 - b. *The members of Board of Directors have been reduced by one third against provisions in this Charter;*
 - c. *The members of Board of Directors, Supervisory Board are less than the members prescribed by Law;*
 - d. *A Shareholder or a group of Shareholders prescribed in Article 11.3 of this Charter requests the convening of the General Meeting of Shareholders in a written petition. The written petition must clearly state the reasons for and purposes of such meeting and be signed by the related Shareholders (the written*

petition can be made in many counterparts so as to acquire a sufficient number of signatures);

- e. At the request of the Supervisory Board; and*
 - f. Other cases as stipulated in the Law and this Charter.*
4. *Convention of an extraordinary General Meeting of Shareholders*
- a. Board of Directors shall convene a General Meeting of Shareholders within 60 days from the date the remaining members of Board of Directors have been reduced by one third against members prescribed in this Charter.*
 - b. The Board of Directors shall convene a meeting of the General Meeting of Shareholders within thirty days from the date that the remaining members of the Board of Directors, Supervisory Board as described in Article 13.3(c) hereof, or from the date of receiving the requests stated at Article 13.3(d) or Article 13.3(e) hereof.*
 - c. Where the Board of Directors fails to convene the General Meeting of Shareholders as provided in Article 13.4(a), Article 13.4(b) above, the Supervisory Board, within subsequent 30 days, in replacing the Board of Directors, shall convene the General Meeting of Shareholders in accordance with the regulations of the Law on Enterprises.*
 - d. Where the Supervisory Board fails to convene the General Meeting of Shareholders as mentioned in Article 13.4(c) above, the Shareholder or a group of Shareholders with requests stated in Article 11.3 hereof, in replacing the Board of Directors and the Supervisory Board, may convene the General Meeting of Shareholders within the subsequent thirty days in accordance with the Law on Enterprises.*

In this case, a Shareholder or a group of Shareholders convening the General Meeting of Shareholders may request the business registration authority to supervise the convening, the meeting and the decision making of the General Meeting of Shareholders, if necessary.

- e. All expenses for convening and organizing the General Meeting of Shareholders shall be paid by the Company. These expenses do not cover each Shareholder's spending for attending the General Meeting of Shareholders such as expenses for accommodations and traveling.*
- f. The convener must prepare a list of Shareholders entitled to attend the General Meeting of Shareholders; provide information and deal with petitions in relation to the list of Shareholders; prepare the program, agenda and documents for the meeting; confirm the time and venue of the meeting; and send a written invitation to all Shareholders entitled to attend the meeting."*

(b) To amend Article 14.1(n) of the Charter of the Company:

"Article 14. Rights and duties of the General Meeting of Shareholders

1. *The General Meeting of Shareholders has the following rights and duties:*

...

n. *If allowed by law, to decide the General Director concurrently being the Chairman of the Board of Directors;*”

(c) To amend Article 17.1 of the Charter of the Company:

“Article 17. Convention of the General Meeting of Shareholders, agenda and notice of the meeting

1. *The Board of Directors shall convene a meeting of the General Meeting of Shareholders. A meeting of the General Meeting of Shareholders may also be convened in the cases provided in Article 13.4(c) or Article 13.4(d) hereof.”*

(d) To amend Article 20.2 of the Charter of the Company:

“Article 20. Convention of the General Meeting of Shareholders, agenda and notice of the meeting

...

2. *The decisions of the General Meeting of Shareholders on the following issues must be adopted by the form of voting at the meeting of the General Meeting of Shareholders:*

a. *To approve the audited annual financial statements; and*

b. *To elect, dismiss, displace and replace members of the Board of Directors and of the Supervisory Board.*

Except for the matters above, the General Meeting of Shareholders may pass decisions by collecting Shareholders’ opinions in writing on all other matters within its authority.”

(e) To amend the opening paragraph of Article 23 of the Charter of the Company:

“Article 23. Request to revoke decisions of the General Meeting of Shareholders

Within the period of ninety days from the date of receipt of the General Meeting of Shareholders’ meeting minutes or the ballot result minutes of collecting written opinions of Shareholders or from the date the Company announces these documents, the Shareholders or group of Shareholders prescribed in Article 11.3 hereof, members of Board of Directors, General Director and the members of the Supervisory Board are entitled to request a Court or an Arbitrator to consider and revoke decisions of the General Meeting of Shareholders in the following cases:”

(f) To amend Article 24.1 of the Charter of the Company:

“Article 24. The number and office term of members of the Board of Directors

1. *The Board of Directors must comprise from 03 to 11 members. The specific number of members in Company’s Board of Directors for each term shall be decided by General Meeting of Shareholders. The term of the Board of Directors shall be five (05) years. The term of members of the Board of Directors shall not exceed five (05) years; the members of the Board of Directors may be re-elected for an unlimited number of terms. The Board of Directors may have Independent Board Members in accordance with the Law. The members of the Board of Directors are not required to have the nationality of Vietnamese and/or resident in Vietnam.”*

(g) To amend Article 24.1 of the Charter of the Company:

“Article 24. The number and office term of members of the Board of Directors

1. *The Board of Directors must comprise from 03 to 11 members. The specific number of members in Company’s Board of Directors for each term shall be decided by General Meeting of Shareholders. The term of the Board of Directors shall be five (05) years. The term of members of the Board of Directors shall not exceed five (05) years; the members of the Board of Directors may be re-elected for an unlimited number of terms. The Board of Directors may have Independent Board Members in accordance with the Law. The members of the Board of Directors are not required to have the nationality of Vietnamese and/or resident in Vietnam.”*

(h) To annul Article 24.6 of the Charter of the Company

(i) To amend Article 26.1 of the Charter of the Company:

“Article 26. Chairman and Vice Chairman of the Board of Directors

1. *The Board of Directors must elect the Chairman among members of the Board of Directors. If necessary, at proposal of the Chairman, the Board of Directors may elect one or more Vice Chairmen among the members of the Board of Directors. The Chairman of the Board of Directors who concurrently acts as the General Director must be approved at the Annual General Meeting of Shareholders if allowed by Law.”*

(j) To amend Article 31.2 of the Charter of the Company:

“Article 31. Appointment, dismissal, duties and powers of the General Director

...

2. *Term of office: The term of office of the General Director shall be five years, unless otherwise provided by the Board of Directors and may be re-appointed. The appointment may be invalid based on the terms of a relevant labor contract. The General Director shall not be a person that is banned by the Law from holding this position.”*

(k) To amend Article 36.3(d) of the Charter of the Company:

“Article 36. Members of the Supervisory Board

...

- d. *Not working within the Company’s department of accounting, finance and not being the employees or members of independent auditing firm whom audited the Company’s financial statements for 3 preceding years;”*
- 1.2. To approve the amendments to the provisions of the Charter of the Company on the charter capital and the total outstanding shares according to the number of ordinary shares to be actually issued as a result of the implementation of the plan to increase the charter capital by issuance of shares for increase of share capital with finances from the equity and issuance of shares to employees of the Company under the ESOP plan.

- 1.3. To authorize the Board of Directors of the Company (and approve the re-authorization of the Board of Directors to the Chairman and Chief Executive Officer) to draft and write the amendments to the Charter, and record in the Charter the charter capital and the total outstanding shares according to the number of ordinary shares to be actually issued as a result of the implementation of the plan to increase the charter capital by issuance of shares for increase of share capital with finances from the equity and issuance of shares to employees of the Company under the ESOP plan.

2. Promulgation of the internal regulation on the corporate governance:

- 2.1. To approve the promulgation of the internal regulations on the corporate governance (“Governance Regulations”) in compliance with the provisions of the Law of Enterprise in 2014 and the Decree No. 71/2017/NĐ-CP dated 6 June 2017 of the Government on the corporate governance for public companies. This Governance Regulations will replace the promulgated internal regulations on the corporate governance previously.
- 2.2. To authorize Chairman of the Board of Directors of the Company to sign the Governance Regulations.

Ho Chi Minh City, April 13, 2018

ON BEHALF OF THE BOARD

CHAIRMAN

(Signed and sealed)

TRUONG CONG THANG

COMPARISON TABLE FOR CHARTER AMENDMENTS OF MASAN CONSUMER CORPORATION

(Attached the Proposal dated April 13, 2018 of the Board of Directors on the amendment of the Company's Charter and the promulgation of the internal regulations on corporate governance)

No	Article	Current charter	Draft of revised charter	Explanation
1.	13.3 (General Meeting of Shareholders)	<p>3. The Board of Directors shall convene an extraordinary General Meeting of Shareholders in one of the following cases:</p> <p>a. The Board of Directors deems necessary for benefits of the Company;</p> <p>b. The annual accounting balance sheet, the quarterly or haft-year reports or the audit reports of the fiscal year showing that the Charter Capital has been reduced by half in comparison with the beginning of the period;</p> <p>c. In the event that the number of the Board of Directors members becomes less than the number prescribed by the Law or less than half of the number of members prescribed in this Charter;</p> <p>d. A Shareholder or a group of Shareholders prescribed in Article 11.3 of this Charter requests the convening of the General Meeting of Shareholders in a written petition. The written petition must clearly state the reasons for and purposes of such meeting and be signed by the related Shareholders (the written petition can be made in many counterparts so as to acquire a sufficient number of signatures);</p> <p>e. At the request of the Supervisory Board; and</p> <p>f. Other cases as stipulated in the Law and this Charter.</p>	<p>3. The Board of Directors shall convene an extraordinary General Meeting of Shareholders in one of the following cases:</p> <p>a. The Board of Directors deems necessary for benefits of the Company;</p> <p>b. The members of Board of Directors have been reduced by one third against provisions in this Charter;</p> <p>c. The members of Board of Directors, Supervisory Board are less than the members prescribed by Law;</p> <p>d. A Shareholder or a group of Shareholders prescribed in Article 11.3 of this Charter requests the convening of the General Meeting of Shareholders in a written petition. The written petition must clearly state the reasons for and purposes of such meeting and be signed by the related Shareholders (the written petition can be made in many counterparts so as to acquire a sufficient number of signatures);</p> <p>e. At the request of the Supervisory Board; and</p> <p>f. Other cases as stipulated in the Law and this Charter.</p>	<p>The cases of convening an extraordinary General Meeting of Shareholders as prescribed in current charter are conducted in the model Charter at Circular 121.</p> <p>Amendments and supplementation draft to summarize the convention cases of extraordinary General Meeting of Shareholders as stipulated in Article 136.3 and 156.3 of Law on Enterprises.</p>
2.	13.4 (General	4. Convention of an extraordinary	4. Convention of an extraordinary	Amendments made to

No	Article	Current charter	Draft of revised charter	Explanation
	Meeting of Shareholders)	<p>General Meeting of Shareholders</p> <p>a. The Board of Directors shall convene a meeting of the General Meeting of Shareholders within thirty days from the date that the remaining members of the Board of Directors as described in Article 13.3(c) hereof, or from the date of receiving the requests stated at Article 13.3(d) or Article 13.3(e) hereof.</p> <p>b. Where the Board of Directors fails to convene the General Meeting of Shareholders as provided in Article 13.4(a) above, the Supervisory Board, within subsequent 30 days, in replacing the Board of Directors, shall convene the General Meeting of Shareholders in accordance with the regulations of the Law on Enterprises</p> <p>c. Where the Supervisory Board fails to convene the General Meeting of Shareholders as mentioned in Article 13.4(b) above, the Shareholder or a group of Shareholders with requests stated in Article 13.3(d) hereof, in replacing the Board of Directors and the Supervisory Board, may convene the General Meeting of Shareholders within the subsequent thirty days in accordance with the Law on Enterprises.</p> <p>In this case, a Shareholder or a group of Shareholders convening the General Meeting of Shareholders may request the business registration authority to supervise the convening, the meeting and the decision making of</p>	<p>General Meeting of Shareholders</p> <p>a. Board of Directors shall convene a General Meeting of Shareholders within 60 days from the date the remaining members of Board of Directors have been reduced by one third against members prescribed in this Charter.</p> <p>b. The Board of Directors shall convene a meeting of the General Meeting of Shareholders within thirty days from the date that the remaining members of the Board of Directors, Supervisory Board as described in Article 13.3(c) hereof, or from the date of receiving the requests stated at Article 13.3(d) or Article 13.3(e) hereof.</p> <p>c. Where the Board of Directors fails to convene the General Meeting of Shareholders as provided in Article 13.4(a), Article 13.4(b) above, the Supervisory Board, within subsequent 30 days, in replacing the Board of Directors, shall convene the General Meeting of Shareholders in accordance with the regulations of the Law on Enterprises.</p> <p>d. Where the Supervisory Board fails to convene the General Meeting of Shareholders as mentioned in Article 13.4(c) above, the Shareholder or a group of Shareholders with requests stated in Article 11.3 hereof, in replacing the Board of Directors and the Supervisory Board, may convene the General Meeting of Shareholders within the subsequent thirty days in accordance with the Law on Enterprises.</p>	<p>summarize the procedures for those cases of convening extraordinary General Meeting of Shareholders as amended, supplemented in item 1 above.</p>

No	Article	Current charter	Draft of revised charter	Explanation
		<p>the General Meeting of Shareholders, if necessary.</p> <p>d. All expenses for convening and organizing the General Meeting of Shareholders shall be paid by the Company. These expenses do not cover each Shareholder’s spending for attending the General Meeting of Shareholders such as expenses for accommodations and traveling.</p> <p>e. The convener must prepare a list of Shareholders entitled to attend the General Meeting of Shareholders; provide information and deal with petitions in relation to the list of Shareholders; prepare the program, agenda and documents for the meeting; confirm the time and venue of the meeting; and send a written invitation to all Shareholders entitled to attend the meeting.</p>	<p>In this case, a Shareholder or a group of Shareholders convening the General Meeting of Shareholders may request the business registration authority to supervise the convening, the meeting and the decision making of the General Meeting of Shareholders, if necessary.</p> <p>e. All expenses for convening and organizing the General Meeting of Shareholders shall be paid by the Company. These expenses do not cover each Shareholder’s spending for attending the General Meeting of Shareholders such as expenses for accommodations and traveling.</p> <p>f. The convener must prepare a list of Shareholders entitled to attend the General Meeting of Shareholders; provide information and deal with petitions in relation to the list of Shareholders; prepare the program, agenda and documents for the meeting; confirm the time and venue of the meeting; and send a written invitation to all Shareholders entitled to attend the meeting.</p>	
3.	14.1 (n) (Rights and duties of the General Meeting of Shareholders)	n. To decide the General Director concurrently being the Chairman of the Board of Directors;	n. If allowed by law , to decide the General Director concurrently being the Chairman of the Board of Directors;	Article 12.2 of Decree 71/2017/NĐ-CP on corporate governance of public companies, stipulated “Chairman of Board of Directors shall not hold position of Director (General Director) of the same public company”.
4.	17.1 (Convention of the General Meeting of	1. The Board of Directors shall convene a meeting of the General Meeting of Shareholders. A meeting of the General Meeting of	1. The Board of Directors shall convene a meeting of the General Meeting of Shareholders. A meeting of the General Meeting	Because Article 13.4(b) and Article 13.4(c) have been amended

No	Article	Current charter	Draft of revised charter	Explanation
	Shareholders, agenda and notice of the meeting of General Meeting of Shareholders)	Shareholders may also be convened in the cases provided in Article 13.4(b) or Article 13.4(c) hereof.	of Shareholders may also be convened in the cases provided in Article 13.4(c) or Article 13.4(d) hereof.	correspondingly into Article 13.4(c) và 13.4(d)
5.	20.2 (Article 20. Adoption of decisions of the General Meeting of Shareholders)	<p>2. The decisions of the General Meeting of Shareholders on the following issues must be adopted by the form of voting at the meeting of the General Meeting of Shareholders:</p> <ul style="list-style-type: none"> a. To approve the audited annual financial statements; and b. To elect, dismiss, displace and replace members of the Board of Directors and of the Supervisory Board and to approve the Chairman of the Board of Directors to be concurrently the General Director of the Company. <p>Except for the matters above, the General Meeting of Shareholders may pass decisions by collecting Shareholders' opinions in writing on all other matters within its authority.</p>	<p>2. The decisions of the General Meeting of Shareholders on the following issues must be adopted by the form of voting at the meeting of the General Meeting of Shareholders:</p> <ul style="list-style-type: none"> a. To approve the audited annual financial statements; and b. To elect, dismiss, displace and replace members of the Board of Directors and of the Supervisory Board. <p>Except for the matters above, the General Meeting of Shareholders may pass decisions by collecting Shareholders' opinions in writing on all other matters within its authority.</p>	Article 12.2 of Decree 71/2017/NĐ-CP stipulated "Chairman of Board of Directors shall not hold position of Director (General Director) of the same public company".
6.	Preface of Article 23	<p>Within the period of ninety days from the date of receipt of the General Meeting of Shareholders' meeting minutes or the ballot result minutes of collecting written opinions of Shareholders or from the date the Company announces these documents, the Shareholders, the members of the Board of Directors, the General Director and the members of the Supervisory Board are entitled to request a Court or an Arbitrator to consider and revoke decisions of the General Meeting of Shareholders in the following cases:</p>	<p>Within the period of ninety days from the date of receipt of the General Meeting of Shareholders' meeting minutes or the ballot result minutes of collecting written opinions of Shareholders or from the date the Company announces these documents, the Shareholders or group of Shareholders prescribed in Article 11.3 hereof, members of Board of Directors, General Director and the members of the Supervisory Board are entitled to request a Court or an Arbitrator to consider and revoke decisions of the General Meeting of Shareholders in the following cases:</p>	Amended to be in consistence with Article 147 of Law on Enterprises.
7.	Article 24.1 (The number	1. The number of members of the Board of Directors shall be at	1. The Board of Directors must comprise from 03 to 11	To be amended under provisions of Article

No	Article	Current charter	Draft of revised charter	Explanation
	and office term of members of the Board of Directors)	<p>least five (05) members, and not more than eleven (11) members. The term of the Board of Directors shall be five (05) years.</p> <p>The term of members of the Board of Directors shall not exceed five (05) years; the members of the Board of Directors may be re-elected for an unlimited number of terms. The Board of Directors may have Independent Board Members in accordance with the Law. The members of the Board of Directors are not required to have the nationality of Vietnamese and/or resident in Vietnam.</p>	<p>members. The specific number of members in Company's Board of Directors for each term shall be decided by General Meeting of Shareholders.</p> <p>The term of the Board of Directors shall be five (05) years. The term of members of the Board of Directors shall not exceed five (05) years; the members of the Board of Directors may be re-elected for an unlimited number of terms. The Board of Directors may have Independent Board Members in accordance with the Law. The members of the Board of Directors are not required to have the nationality of Vietnamese and/or resident in Vietnam.</p>	150.1 in Law on Enterprises and Article 13 of Decree No. 71.
8.	Article 24.6 (The number and office term of members of the Board of Directors)	<p>To annul clauses 6 Article 24.</p> <p>6. The Board of Directors can appoint a person to temporarily be a new member of the Board of Directors to replace a vacancy and this new member must be approved at the latest meeting of the General Meeting of Shareholder. Upon approval by the General Meeting of Shareholder, the appointment of such new member shall be deemed effective on the date of appointment conducted by the Board of Directors. The term of the new member of the Board of Directors shall be from the effective date of the appointment until the expiry date of the term of the Board of Directors. In the event that the new member is not approved by the General Meeting of Shareholders, all decisions of the Board of Directors passed before the meeting of the General Meeting of Shareholders having such member's voting shall be still valid.</p>		The appointment mechanism for temporary members of Board of Directors is stipulated in Circular 121 which expired from 1/8/2017. Decree No. 71 does not stipulate this mechanism. Law on Enterprises neither stipulates this mechanism.
9.	Article 26.1 (Article 26. Chairman and Vice	1. The Board of Directors must elect the Chairman among members of the Board of Directors. If necessary, at the proposal of the	1. The Board of Directors must elect the Chairman among members of the Board of Directors. If necessary, at	Article 12.2 of Decree 71/2017/NĐ-CP stipulated "Chairman of Board

No	Article	Current charter	Draft of revised charter	Explanation
	Chairman of the Board of Directors)	Chairman, the Board of Directors may elect one or more Vice Chairmen among the members of the Board of Directors. Unless otherwise decided by the General Meeting of Shareholders, the Chairman of the Board of Directors shall not concurrently hold the position of the General Director of the Company. The Chairman of the Board of Directors who concurrently acts as the General Director must be approved at the annual General Meeting of Shareholders.	proposal of the Chairman, the Board of Directors may elect one or more Vice Chairmen among the members of the Board of Directors. The Chairman of the Board of Directors who concurrently acts as the General Director must be approved at the annual General Meeting of Shareholders if allowed by Law.	of Directors shall not hold position of Director (General Director) of the same public company”.
10.	Article 31.2 (Appointment, dismissal, duties and powers of the General Director)	2. Term of office: Pursuant to Article 26 of this Charter, the General Director may also be Chairman of the Board of Directors. The term of office of the General Director shall be three years, unless otherwise provided by the Board of Directors and may be re-appointed. The appointment may be invalid based on the terms of a relevant labor contract. The General Director shall not be a person that is banned by the Law from holding this position.	2. Term of office: The term of office of the General Director shall be five years, unless otherwise provided by the Board of Directors and may be re-appointed. The appointment may be invalid based on the terms of a relevant labor contract. The General Director shall not be a person that is banned by the Law from holding this position.	Article 12.2 of Decree 71/2017/NĐ-CP stipulated “Chairman of Board of Directors shall not hold position of Director (General Director) of the same public company”.
11.	Article 36.3(d) (Members of the Supervisory Board)	d. Not working within the Company’s department of accounting, finance and not being the employees or members of independent auditing firm currently auditing the Company’s financial statements.	d. Not working within the Company’s department of accounting, finance and not being the employees or members of independent auditing firm whom audited the Company’s financial statements for 3 preceding years;	The previous Charter as prescribed in Article 18 of Circular 121. The amendment draft as stipulated in Article 20.2(b) Decree 71.

DRAFT



**DRAFT INTERNAL REGULATION ON
THE CORPORATE GOVERNANCE**

MASAN CONSUMER CORPORATION

April 24th, 2018

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CHAPTER I - GENERAL PROVISIONS

Article 1. Significance and governing scope

- 1.1 This Regulation specifies fundamental principles on the Corporate governance to protect lawful rights and benefits of the Company's shareholders, establishes standards of behaviors, work ethics of members in the Board of Directors, Control Board, Executive Board and other managers within the Company.
- 1.2 If any provision of the law, Company's regulation relating to the Corporate governance has not been provided in this Regulation or any amendment or new provision of the law, Company regulation making the terms and conditions of this Regulation become inappropriate, such provisions of the law and regulations shall be automatically applicable to the Corporate governance activities of the Company.

Article 2. Definitions

- Executive Board*** : consists of General Director/Chief Executive Officer (CEO), Deputy General Directors, Chief Financial Officer (CFO), Chief accountant and other managers of the Company appointed by the Board of Directors;
- Control Board*** : is a control Board of the Company;
- Company*** : means Masan Consumer Corporation, business code: 0302017440 issued by Department of planning and investment of Ho Chi Minh city;
- General Meeting of Shareholders*** : consists of all shareholders with the voting right, and is the supreme decision-making body of the Company;
- Charter*** : is the Charter of the Company, including any amendment and supplement with proper approval from time to time;
- Board of Directors*** : is the Board of Directors of the Company;
- Law on Enterprises*** : means the Law on Enterprises No. 68/2014/QH13 adopted by the National Assembly on November 26, 2014 and its guidelines to implement and amendments and supplements (if any);
- Person in charge of Corporate Governance*** : is a person in charge of the Corporate governance as specified in the Article 29 of the Regulation;
- Laws*** : means all legislations stipulated in the Law on Promulgation of Legal Documents No. 80/2015/QH13 adopted by the National Assembly on June 3, 2008, and its

	amendments and supplements (if any);
<i>Corporate Governance</i>	: is a system of principles, including: <ul style="list-style-type: none"> - Ensure a sound management structure; - Ensure effective operation of the Board of Directors, Control Board; - Ensure rights and benefits of shareholders and concerned persons; - Ensure equal treatment among shareholders; - Publicity and transparency of all activities within the Company.
<i>Regulation</i>	: is an internal regulation on the Corporate Governance of the Company;
<i>Stock Exchange</i>	: is Ha Noi Stock Exchange;
<i>Securities Depository Center</i>	: is the Vietnam Security Depository;
<i>The State Securities Commission</i>	: is the State Securities Commission of Vietnam.

CHAPTER II - GENERAL MEETING OF SHAREHOLDERS

Article 3. Responsibility for convening the General Meeting of Shareholders

- 3.1 A General Meeting of Shareholders shall be convened by the Boards of Directors or in any case that stipulated in the Charter.
- 3.2 The Annual General Meeting of shareholders shall be organized once a year. The Annual General Meeting of shareholders must not be held in form of getting the shareholders' opinion in writing. The General Meeting of Shareholders must be held annually within four months since the closing date of fiscal year, or may be extended but not exceed six months since the closing date of fiscal year if approved by authority issuing the Certificate of Business registration at the request of the Boards of Directors.
- 3.3 Extraordinary General Meeting of Shareholders shall be convened as stipulated in the Charter.

Article 4. Notice of finalizing eligible shareholders to attend the Shareholders' General Meeting

- 4.1 The convener of the Shareholders' General Meeting is responsible for sending written notice to the Securities Depository Center, Stock Exchange about the deadline of registering attendance right in the General Meeting of Shareholders according to provisions of relevant Laws.
- 4.2 The Company shall disclose information on listing eligible shareholders attending the General Meeting of Shareholders at least 20 days prior to the deadline of registration, unless otherwise expressly provided by the Laws.

Article 5. Notice to convene the General Meeting of Shareholders

- 5.1 The convener of the Shareholders' General Meeting shall advise all eligible shareholders of the General Meeting of Shareholders, and release on the mass media of the State Securities Commission, Stock Exchange and websites of the Company. The notice must be sent at least ten (10) days, or more against the legislation, prior to the opening date of the General Meeting of Shareholders (starting from the date that the notice is duly sent or transferred, postage is paid or it is put in the postbox).
- 5.2 The meeting agenda and documents relating to issues to be voted at meeting shall be posted on the website of the Company. The meeting notice must specify the website address of the Company so that the shareholders can easily access to those documents.

Article 6. Method of registering for attendance and conditions for conducting the General Meeting of Shareholders

- 6.1 Method of registering for attending the General Meeting of Shareholders and verifying shareholders' eligibility on its opening date:
- (a) Before opening the meeting, the registration procedures for the shareholders' attendance must be carried out. This registration shall be done at the location where the meeting is taken place.
 - (b) The shareholder attending the meeting must hold documents required in the notice of the General Meeting of Shareholders for verifying their eligibility.
 - (c) The shareholder coming late has the right to register immediately, then to attend and vote at the meeting upon successful registration. The chairperson is not responsible for ceasing the meeting to wait for late arrival of shareholders and the validity of the already conducted voting shall not be affected.
- 6.2 Method of registering for attendance and conditions for conducting the General Meeting of Shareholders
- (a) The General Meeting of Shareholders shall be proceed only when the number of shareholders and persons authorized to attend is at least 51% of the total voting shares of the Company.
 - (b) If the necessary number of delegates is insufficient within sixty minutes from the time set for opening the meeting, the convener shall cancel the meeting and reconvene as stipulated in Article 18 of the Charter.

Article 7. Method of voting, vote counting, proclamation of results and adoption of decisions of the General Meeting of Shareholders

7.1 Method of voting

- (a) During registration, the Company shall grant each shareholder or person authorized to attend with voting right one or more ballots, on which indicate the number of voting shares of such shareholder or person authorized to attend such meeting.
- (b) The meeting shall discuss and vote every matter according to its agenda. The voting shall be conducted by hand raising or casting into the ballot box. When voting at the General Meeting of Shareholders, the shareholder or the person authorized to attend shall tick “YES”, “NO” or “Abstain” with respect to each voting issue, or record the number of shares voted for each candidate for the Board of Directors or the Control Board in such ballot.

7.2 Method of vote counting, proclamation of results:

- (a) The Shareholders’ General Meeting shall elect a vote counting committee at the request of the Chairperson of the meeting. The number of members in the vote counting committee shall be decided by the General Meeting of Shareholders but not more than three members.
- (b) The vote counting committee shall check, summarize and report the vote counting result of each matter in the meeting upon completion of the vote counting.

7.3 The adoption of decisions of the General Meeting of Shareholders: is carried out in accordance with Article 20 of the Charter. The chairperson or secretary of the General Meeting of Shareholders shall announce resolution of the meeting upon proclamation of vote counting results and prior to closing the meeting.

Article 8. Minutes of the General Meeting of Shareholders

- 8.1 The Chairperson of the General Meeting of Shareholders shall be responsible for implementation of archiving all its minutes thereof. The minutes must be posted on the website of the Company within twenty four hours upon ending such meeting. This minutes shall be deemed to be true evidences of activities which had been conducted in such General Meeting of Shareholders.
- 8.2 The minutes shall be made in Vietnamese language with signature of the Chairperson and Secretary of the meeting, and in line with the Law on Enterprises and the Charter. Any record, minutes of meeting, attendance sheet & signature of Shareholders and authorization document to attend the meeting shall be kept at the Company’s head office.

Article 9. Request to revoke decisions of the General Meeting of Shareholders

- 9.1 Within the period of ninety days from the date of receipt of the minutes of the General Meeting of Shareholders or the result record of collecting written opinions from Shareholders or from the date that the Company announces

these documents, the Shareholders or group of Shareholders stipulated in Article 11.3 of the Charter, the members of the Board of Directors, the General Director and the members of the Control Board have the right to request a court or arbitration to consider and revoke decisions of the General Meeting of Shareholders in the following cases:

- (a) The procedure and order for convening the General Meeting of Shareholders are not in line with the provisions of the Law on Enterprise and the Charter; and
- (b) The procedure and order for making the decisions and its contents violate the Laws or the Charter.

9.2 If a decision of the General Meeting of Shareholders is canceled under the decision of the court or arbitration, the convener of the meeting or the person organizing the collection of Shareholders' written opinions may consider and reorganize the meeting or reorganize the collection of Shareholders' written opinions in accordance with the order, procedures provided in the Law on Enterprises and the Charter within 30 days since the effective date of the decision by the court or arbitration.

Article 10. Authority and methods for collecting written opinions of the Shareholders to adopt decisions of the General Meeting of Shareholder

Other than matters to be passed through hand raising in the General Meeting of Shareholders as per article 20 of the Charter, the General Meeting of Shareholders could be adopted by collecting written opinions of the Shareholders for other matters under authority of the General Meeting of Shareholders. The authority and methods for collecting written opinions of the Shareholders to adopt the decisions of the General Meeting of Shareholders shall be implemented in accordance with the following provisions:

- 10.1 The Board of Directors has the right to collect written opinions of the Shareholders to adopt the decision of the General Meeting of Shareholders for the sake of the Company at any time if appropriate.
- 10.2 The Board of Directors shall prepare the opinion collection forms, the draft decisions of the General Meeting of Shareholders and its statements. The opinion collection form enclosed to the draft decisions and its statements must be sent by registered mail service to the registered address of each Shareholder. The Board of Directors must ensure to send and release the documents to the Shareholders within a reasonable time so that the Shareholders can review and vote, and must send at least fifteen days before the deadline of collection of written opinions or other longer period according to provisions of the Laws.
- 10.3 The opinion collection form should have basic contents as specified in the article 21 of the Charter.
- 10.4 Shareholders can send their complete forms to the Company by one of the following forms:

- (a) By mail service. The complete opinion collection form must be signed by the shareholder as an individual, by an authorized representative or a legal representative of the shareholder as an organization. The form sending to the Company shall be sealed in the envelope and not to be opened until vote counting;
- (b) By facsimile transmission. The opinion collection form sending to the Company via fax should be kept confidential until the time of vote counting.

Any form sending to the Company later than the required time specified in the form or being opened by mail service shall be deemed to be invalid. Any unsent form shall be deemed not to participating in voting.

10.5 The Board of Directors shall count the votes and prepare a minutes of vote counting with a witness of the Control Board or shareholder not holding managerial positions in the Company. The minutes of vote counting should indicate following basic items:

- (a) Name, address of head office, number and issuing date of certificate of business registration and place of registration;
- (b) Purpose and issues on which it is necessary to obtain opinions in order to pass a decision;
- (c) The number of shareholders with total number of votes who have participated in voting, whereby classifying the valid votes and invalid votes;
- (d) Total number of Yes votes, No votes or abstain for each issue;
- (e) The decisions that have been adopted; and
- (f) Full name, signature of the Chairman of the Board of Directors or the Company's legal representative and the vote counting supervisor.

Members of the Board of Directors and the vote counting supervisor shall bear joint responsibility for the honesty and accuracy of the minute of vote counting; damages arising from decisions that have been passed due to dishonest and inaccurate vote counting.

10.6 The minutes of vote counting should be posted on the website of the Company within twenty four hours since completion of the vote counting.

10.7 The complete opinion collection forms, the vote counting minutes, approved decisions and related documents attached with the opinion collection forms shall be kept at the head office of the Company.

10.8 Decisions of the General Meeting of Shareholders by the form of collecting written opinion shall be adopted if approved by the Shareholders representing at least 51% of the total voting shares of the Company. The decisions of the General Meeting of Shareholders adopted in form of collecting the written

opinion of Shareholders shall be the same effect as adopted at the General Meeting of Shareholders.

Article 11. Disclose of minutes of meeting (vote counting minutes for collecting written opinion) and decisions of the General Meeting of Shareholders

The minutes of meeting (or vote counting minutes for collecting written opinion) and decisions of the General Meeting of Shareholders shall be kept the State Securities Commission, Stock Exchange informed and posted on the website of the Company in accordance with information disclosure regulations on the stock market.

CHAPTER III - THE BOARD OF DIRECTORS

SECTION 1. MEMBERSHIP OF THE BOARD OF DIRECTORS

Article 12. Eligibility for a member of the Board of Directors

12.1 The eligibility for a member of the Board of Director shall:

- (a) have full civil act capacity, not belong to the category of persons prohibited from establishing and managing an enterprise in accordance with provisions stipulated in the Law on Enterprises;
- (b) be a shareholder as an individual who owns at least 5% of the total common stocks; or a shareholder owning less than 5% of the total common stocks or person who is not a shareholder, then he/she must satisfy professional expertise and experience in business management or main business lines of the Company.

12.2 Independent member of the Board of Directors satisfies eligibilities that specified in the Law on enterprises and provisions of related laws.

SECTION 2. NOMINATION, CANDIDACY, RELIEVE FROM DUTY AND DISMISSAL OF MEMBER OF THE BOARD OF DIRECTORS

Article 13. Procedure for nomination and candidacy for member of the Board of Directors

13.1 A shareholder or a group of shareholders holding more than 5% of the total voting shares of the Company for at least a consecutive period of six months shall have the right to nominate candidates for the Board of Directors in accordance with provisions of this Article. A shareholder or a group of the shareholder holding more than 5% and less 10% of the total voting shares shall have the right to nominate one (01) candidate; from 10% to less 30% shall have the right to nominate up to two (02) candidates; from 30% to less 50% shall have the right to nominate up to three (03) candidates; from 50% to less 65% shall have the right to nominate up to four (04) candidates; and from 65% or more shall have the right to nominate a full candidates for the Board.

13.2 Required dossiers of candidacy, nomination for a member of the Board of

Directors consists of: letter of nomination or candidacy for a member of the Board of Directors according to the Company's template; curriculum vitae, necessary information stated by candidate in accordance with set template by the Company; a copy of ID/, citizen Identification or passport of the candidate; and other documents required by the Company and related laws.

- 13.3 If the number of candidates for a member of the Board of Directors through nomination and candidacy is not sufficient as required, the incumbent Board of Directors shall nominate additional candidates.

Article 14. Voting method of a member of the Board of Directors

The voting of a member of the Board of Directors shall be conducted by aggregating votes, thereby each shareholder having total votes equivalent to total shares owned multiplied by number of members elected of the Board of Directors, and the shareholder has the right to aggregate fully or partially his/her total votes for one or some candidates. The winner for a member of the Board of Directors shall be determined according to the number of votes elected from high to low, starting from the candidate with highest votes until selecting enough quantity of required members. If there are two or more candidates receiving the same votes for the last member to be elected, the General Meeting of Shareholders shall continue voting for such candidates or decide to select basing on the criteria as provided in the election regulation.

Article 15. Relief from duty, dismissal for a member of the Board of Directors

A member of the Board of Directors shall be relived from duty, dismissed in the following cases:

- (a) Such member is ineligible for membership in the Board of Directors in accordance with the Law on enterprises, Charter or prohibited from being membership in the Board of Directors;
- (b) Such member has submitted resignation letter to the Company;
- (c) Such member loses his/her civil act capacity;
- (d) Such member does not attend meetings of the Board of Directors within consecutive six months without approval of the Board of Directors and the Board of Directors decides his/her position to be vacancy;
- (e) Such member is relieved from duty or dismissed according to the decision of the General Meeting of Shareholders.

Article 16. Information disclosure

The election, relief from duty, dismissal for a member of the Board of Directors shall be disclosed in accordance with provisions of the laws on securities and stock market.

SECTION 3. OREDER, PROCEDURE FOR HOLDING THE BOARD OF DIRECTORS MEETINGS

Article 17. The Board of Directors meetings

- 17.1 Election of the Chairperson: If the Board of Directors is to elect the Chairperson, then the first meeting of the term of the Board of Directors to elect Chairperson and pass other resolutions within its authority shall be conducted within seven working days from the date of completion of the election of the Board of Directors for such term. This meeting shall be convened by the member holding the highest number of votes. If there is more than one member holding the same highest number of votes, these members shall elect one of them, by a majority vote, to convene the meeting of the Board of Directors.
- 17.2 Regular meetings: The Chairperson of the Board of Directors shall convene meetings of the Board of Directors, and outline the meeting agenda, time and venue at least five working days prior to expected date of such meeting. The Chairperson can convene a meeting at any time if necessary, but there must be at least one meeting per quarter.
- 17.3 Extraordinary meetings: The Chairperson shall convene extraordinary meetings in accordance with provisions stipulated in article 28 of the Charter.

Article 18. Notice and agenda of the Board of Directors meetings

- 18.1 Any notice together with agenda of the Board of Directors meetings shall be delivered to its members at least three (03) working days before the date of such meeting. The meeting notice (invitation) shall be made in writing and indicated sufficiently agenda, time, venue with supportive documents on any matter to be discussed and voted in the such meeting.
- 18.2 The meeting notice can be delivered by post, fax, e-mail or other means but make sure that it reach the registered address of each member of the Board of Directors.
- 18.3 The Chairperson of the Board of Directors or convener shall send meeting notice and supportive documents to inspectors as done with members of the Board of Directors. The inspector has the right to attend the meetings of the Board of Directors; to discuss but not vote.

Article 19. Conditions for holding the Board of Directors meetings

- 19.1 The Board of Directors meetings shall be deemed to be valid and proceeded only when at least three fourths of total (3/4) members in the Board of Directors attend. If the quorum provided in the foregoing is not met, the meeting shall be reconvened within seven days from the expected date of the first meeting. The reconvened meeting shall be valid if more than a half (1/2) of the total members of the Board of Directors attend.
- 19.2 The members in the Board of Directors shall be deemed to attend and vote at the meeting in following cases:
- (a) Attend and directly vote in the meeting;

- (b) Authorize other person to attend the meeting in accordance with provisions of the Charter;
- (c) Attend and vote via video conference or other similar form;
- (d) Send his/her voting paper to the meeting by mail service, fax or e-mail.

If the voting paper sent to the meeting by mail service, it must be sealed in the envelope and reach the Chairperson of the Board of Directors at least one hour prior to opening the meeting. The voting paper is only opened in the witness of all attendees.

Article 20. Method of voting and adopting decisions of the Board of Directors

20.1 Voting:

- (a) Except as prescribed in Article 28.9(b) of the Charter, each member of the Board of Directors or authorized person present at the Board of Directors' meeting shall have one voting paper.
- (b) A member of the Board of Directors shall not vote on the contracts, transactions or proposals in which such member or any of his/her Related Persons has interests and such interests contradict or may contradict the interests of the Company. A member of the Board of Director shall not be counted in the quorum present to conduct a meeting of the Board of Directors on the matters that such member is not entitled to vote.
- (c) Under Article 28.9(d) of the Charter, where an issue arising at the meeting of the Board of Directors regarding the interest level of members of the Board of Directors or relating to the voting right of one member is not solved by the voluntary waiver, such arising issues shall be delivered to the meeting chairperson for decision. The decision of the chairperson relating to this matter shall be final, except characters or level of interest of the relevant Board of Directors' members have not been fully declared;
- (d) The member of the Board of Directors who enjoys interests from a contract as provided in Article 34.4(a) and Article 34.4(b) of the Charter shall be deemed to have benefits in such contract.

20.2 The resolutions or decisions of the Board of Directors shall be adopted only when obtaining majority of members in the Board of Directors attending the meeting (over 50%). If the Yes votes and No votes are equal, the vote of the Chairperson shall be the casting vote.

20.3 Meeting via telephone or in other forms: The meeting of the Board of Directors may be organized in the form of a discussion among members of the Board of Directors, of whom all or some are in different places provided that each member participating in the meeting can:

- (a) Hear any other participating member of the Board of Directors speak at the meeting; and
- (b) If such person wishes, he/she can speak to all other participating members simultaneously.

The discussions among members can be implemented directly through telephones or other means of communications or through the combination of all those modes. Each Board of Directors member participating in such meeting shall be deemed to be “present” in the meeting. A meeting organized according to this provision shall be considered as having occurred at the place where the largest group of Board of Directors members resides or, if there is no such group, the place where the Chairperson of the meeting is present.

20.4 Written resolutions: The Board of Directors may pass a resolution by collecting written opinions of members of the Board of Directors.

The collection of written opinions shall be implemented as follows:

- (a) The Chairperson of the Board of Directors shall have the right to collect written opinions in order to pass a resolution of the Board of Directors at any time for the sake of the Company if appropriate.
- (b) The Chairperson of the Board of Directors shall prepare forms to collect written opinions from members of the Board of Directors. The form to collect written opinions must cover the following basic contents: (i) issues to be collected opinions (ii) voting options including Yes vote, No vote and abstain (blank vote), (iii) time-limit to return the Company his/her complete written form and (iv) full name and signature of the Chairman of the Board of Directors and of the member of the Board of Directors required to give the opinions.
- (c) The Chairperson of the Board of Directors shall conduct counting of the votes and prepare minutes of the vote counting in the presence of a representative of the Control Board. The minutes of vote counting should indicate following basic items: (i) issues to be collected written opinions, (ii) total of members of the Board of Directors participated in the voting, classifying the votes into valid and invalid, (iii) total number of Yes votes, No votes and abstain for each issue, (iv) resolutions to be adopted and (v) full name and signature of the Chairman of the Board of Directors, of the representative of the Control Board.
- (d) Upon completion of collecting written opinions, the resolutions shall be adopted only when obtaining majority of Yes votes from members of the Board of Directors (above 50%) who have right to vote each given issue. If the Yes votes and No votes are equal, the final decision shall be governed by the Chairperson’s opinion.
- (e) The written resolutions shall have the same validity and effect as the resolutions passed in a meeting convened and held duly by members of the Board of Directors.

Article 21. Minutes of meetings of the Board of Directors and announcement of the resolutions of the Board of Directors

- 21.1 The Chairperson of the Board of Directors shall have the responsibility to deliver the minutes of meetings of the Board of Directors to all members and these minutes shall be considered the true evidence of the activities carried out at such meetings, except when there are objections to the contents of the minutes within ten days from the time of delivery. The meeting minutes of the Board of Directors shall be made in Vietnamese language and signed by all members in the Board of Directors attending the meeting or the minutes shall be made in many counterparts and each counterpart shall have the signature of at least one member of the Board of Directors attending such meeting.
- 21.2 Resolutions, written resolutions of the Board of Directors shall be issued based on the minutes of meeting of the Board of Directors, minutes of counting the opinion collection forms from the members of the Board of Directors. The resolutions, decisions of the Board of Directors shall be delivered to all members of the Board of Directors, Control Board and General Director.

CHAPTER IV - CONTROL BOARD

SECTION 1. MEMBERSHIP OF CONTROL BOARD

Article 22. Eligibility for a member of the Control Board

A member of the Control Board shall have the following eligibilities:

- (a) having full civil act capacity, not belong to the category of persons prohibited from establishing and managing an enterprise in accordance with provisions stipulated in the Law on Enterprises;
- (b) not be a wife or husband, natural parents, foster parents, natural child, adopted child, siblings of any member of the Board of Directors, the General Director and other Managers;
- (c) not hold any managerial position of the Company; not necessarily being a shareholder or employee of the Company;
- (d) not a person working in the accounting or financial department of the Company and not a member or officers of an independent auditing company conducting audit of financial statement of the Company within previous three consecutive years;
- (e) be an auditor or accountant;
- (f) Chief of the Control Board shall be professional accountant or auditor and work full-time in the Company; and
- (g) Other required eligibilities under provisions of the Laws.

SECTION 2. NOMINATION, CANDIDACY, RELIEVE FROM DUTY AND DISMISSAL OF MEMBER OF THE CONTROL BOARD

Article 23. Procedure for nomination and candidacy for member of the Control Board

- 23.1 A shareholder or a group of shareholders holding more than 5% of the total voting shares of the Company for at least a consecutive period of six months shall have the right to nominate candidates for the Control Board in accordance with provisions of this Article. A shareholder or a group of the shareholder holding more than 5% and less 10% of the total voting shares shall have the right to nominate one (01) candidate; from 10% to less 30% shall have the right to nominate up to two (02) candidates; from 30% to less 50% shall have the right to nominate up to three (03) candidates; from 50% to less 65% shall have the right to nominate up to four (04) candidates; and from 65% or more shall have the right to nominate a full candidates for the Board.
- 23.2 Required dossiers of candidacy, nomination for a member of the Control Board consists of: letter of nomination or candidacy for a member of the Control Board according to the Company's template; curriculum vitae, necessary information stated by candidate in accordance with set template by the Company; a copy of ID/, citizen Identification or passport of the candidate; and other documents required by the Company and related laws.
- 23.3 If the number of candidates for a member of the Control Board through nomination and candidacy is not sufficient as required, the incumbent Control Board shall nominate additional candidates.

Article 24. Method of voting for a member of the Control Board

The voting of a member of the Control Board shall be conducted by aggregating votes, thereby each shareholder having total votes equivalent to total shares owned multiplied by number of members elected of the Control Board, and the shareholder has the right to aggregate fully or partially his/her total votes for one or some candidates. The winner for a member of the Control Board shall be determined according to the number of votes elected from high to low, starting from the candidate with highest votes until selecting enough quantity of required members. If there are two or more candidates receiving the same votes for the last member to be elected , the General Meeting of Shareholders shall continue voting for such candidates or decide to select basing on the criteria as provided in the election regulation.

Article 25. Relief from duty, dismissal for a member of the Control Board

A member of the Control Board shall be relived from duty, dismissed in the following cases:

- (a) Such member is banned to be a member of the Control Board;
- (b) Such member has submitted resignation letter to the Company;
- (c) Such member loses his/her civil act capacity;

- (d) Such member does not attend meetings of the Control Board within consecutive six months without approval of the Control Board and the Control Board decides his/her position to be vacancy; and
- (e) Such member is relieved from duty or dismissed according to the decision of the General Meeting of Shareholders.

Article 26. Information disclosure

The election, relief from duty, dismissal for a member of the Control Board shall be disclosed in accordance with provisions of the laws on securities and stock market.

CHAPTER V - GENERAL DIRECTOR AND ORGANIZATION OF BUSINESS MAMAGEMENT

Article 27. Appointment, dismissal, duties and powers of the General Director

- 27.1 Appointment: The Board of Directors shall appoint one of its members or another person to be the General Director.
- 27.2 Term of office: The term of office of the General Director shall be five years, unless otherwise provided by the Board of Directors and may be re-appointed. The appointment may be invalid based on the provisions of a relevant labor contract. The General Director shall not be a person that is banned by the Law from holding this position.
- 27.3 Powers and duties: The General Director shall have the following powers and duties:
 - (a) To execute the resolutions of the Board of Directors and the General Meeting of Shareholders, business and investment plans of the Company, which have been adopted by the Board of Directors and the General Meeting of Shareholders;
 - (b) To decide all other matters that do not require the resolutions of the Board of Directors, including representing the Company in the execution of contracts that the Company is a party, organization and administration of daily production and business activities of the Company according to the best managerial practices;
 - (c) To propose the quantity and types of Managers to be hired by the Company so that the Board of Directors can appoint, relieved or dismiss them; to propose the Board of Directors on deciding the wage levels, remuneration and other benefits of such Managers;
 - (d) To consult with the Board of Directors in order to decide on the number of employees, wage and remuneration levels, interests, appointment, dismissal and other terms related to their labor contracts;
 - (e) Annually on October 31st or other period decided by the Board of Directors, the General Director shall have to submit to the Board of

Directors for approval of the detailed business plan for the following fiscal year on the basis of meeting requirements of the corresponding budget as well as the five-year financial plans;

- (f) To propose measures to enhance performance and management of the Company; and
 - (g) To carry out all other activities under the Charter and the regulations of the Company, resolutions of the Board of Directors and provisions of the Laws.
- 27.4 Reporting to the Board of Directors and Shareholders: The General Director shall be responsible to the Board of Directors and the General Meeting of Shareholders for the implementation of his/her assigned tasks and powers and have to report thereon to these bodies when required.
- 27.5 Dismissal: The Board of Directors may dismiss or remove the General Director upon having majority of Yes votes of members of the Board of Directors having voting rights and appoint another new General Director for replacement.

Article 28. Other managers

- 28.1 At the request of the General Director and with the approval of the Board of Directors, the Company shall be staffed with a certain number of Managers of various kinds that are necessary to and appropriate with the structure and practices of management of the Company as proposed by the Board of Directors from time to time. The manager shall be necessarily diligent in order to attain the objectives of the operation and organization of the Company.
- 28.2 The levels of wage, remuneration and other benefits of other Managers shall be decided by the Board of Directors as proposed by the General Director.

Article 29. Person in charge of Corporate Governance

- 29.1 The Board of Directors shall appoint at least one (01) person in charge of Corporate Governance to support and ensure effective operations of Corporate Governance. The person in charge of Corporate Governance may concurrently hold the position of Company secretary in accordance with the article 152.5 of the Law on enterprises.
- 29.2 Eligibility for a person in charge of Corporate Governance:
- (a) Be a person with knowledge of laws;
 - (b) Must not concurrently works for an independent audit firm performing audits of the company's financial statements; and
 - (c) Other criteria in accordance with provisions of Laws and decisions of the Board of Directors.
- 29.3 A person in charge of corporate governance has the following rights and

obligations:

- (a) Advising the Board of Directors on the organization of convening the General Meeting of Shareholders in compliance with regulations and laws and the related work between the company and shareholders;
- (b) Preparing meetings of the Board of Directors, Control Board and General Meeting of Shareholders at the request of the Board of Directors or the Control Board;
- (c) Advising on the procedures of meetings;
- (d) Participating in meetings;
- (e) Advising on procedures for resolutions of the Board of Directors in accordance with regulations of Laws;
- (f) Providing financial information, copies of meeting minutes of the Board of Directors and other information for members of the Board of Directors and Control Board;
- (g) Monitoring and reporting to the Board of Directors on the operation of publishing information of the Company;
- (h) Ensuring the security of information in accordance with provisions of Laws and the Charter;
- (i) Exercising other rights and obligations in accordance with provisions of Laws and the Charter.

CHAPTER VI - COORDINATION IN OPERATION BETWEEN THE BOARD OF DIRECTORS, CONTROL BOARD AND EXECUTIVE BOARD

Article 30. Relationship between the Board of Directors and Control Board

- 30.1 The relationship between the Board of Directors and Control Board is a relationship between governance activity and inspection, monitor on compliance in order to ensure all governance, executive activities of the Company showing the reasonableness, transparency, honesty, complying with the Company policy, resolutions of the General Meeting of Shareholders and in line with provisions of Laws.
- 30.2 Principle of coordination to perform functions, powers and duties between governance, execution and control should be assigned clearly with consistent coordination and clear determination of functions and responsibility for positions.
- 30.3 Coordination in operation:
- (a) The Board of Directors and Control Board establish, apply and maintain a direct coordination regime in the governance, execution

activities through the meetings of the Board of Directors during its governance and execution in order to ensure that the Control Board can be always provided with all necessary information to perform their function in inspection, monitor and control the compliance and immediately report any non-conformity found to the Board of Directors for their consideration and timely adjustment;

- (b) The Control Board shall advise the Board of Directors on issue of company execution guidelines, policies, propose the Board of Director to perform key tasks of the fiscal year to ensure effective management of resources.

30.4 Control - monitor relationship:

- (a) The Control Board, on behalf of the General Meeting of Shareholders, monitors the Board of Directors in the Company management and execution. The Control Board shall inspect, monitor the reasonableness, legitimacy, honesty and prudence in management, execution of the company business activities; implementation of issued internal management regulations for the sake of the Company and shareholders;
- (b) The Control Board has the right to inspect the compliance of the Board of Directors according to the Laws, decisions of the General Meeting of Shareholders; verify the effectiveness in management of the Board of Directors;
- (c) The Control Board has the right to participate in all regular and extraordinary meetings of the Board of Directors to check the legitimacy and validity on the order of such meeting, issuing decisions of the Board of Directors in order to endure benefits of the shareholders;
- (d) The Control Board has the right to request the Board of Directors and its members to provide sufficiently and timely information relating to the activities of the Board of Directors;
- (e) When any violation against regulations of law or the company's Charter committed by a member of the Board of Directors, the Control Board shall notify in writing to the Board of Directors, and request such violator to stop such violation and take corrective action;
- (f) The Control Board is responsible for timely reporting to the Board of Directors on its control performance results as well as discussing with the Board of Directors prior to submitting reports, conclusions and recommendations to the General Meeting of Shareholders.

Article 31. Relationship between the Board of Directors and Executive Board

- 31.1 Pursuant to the provisions of laws and the company's Charter, the Board of Directors performs the governance functions with duty of planning strategy,

policy, and the Executive Board performs the executive functions, implements decisions adopted by the Board of Directors;

- 31.2 The Executive Board shall assign personnel responsible for studying, developing plans of action and implementation for the company's projects and submitting to the Board of Directors.
- 31.3 If any non-conformance issues are identified during implementation of the resolutions, decisions of the Board of Directors, the Executive Board shall report to the Board of Directors for their corresponding adjustment;
- 31.4 The Executive Board may be invited to attend the regular and extraordinary meetings of the Board of Directors to report on the implementation schedule of the BOD's resolutions, and also propose, contribute opinions to the guideline, policy development of the Board of Directors to suit the Company realities;
- 31.5 The Board of Directors establishes a inspection regime for controlling the Executive Board in the implementation of strategies, policies and decisions of the Board of Directors.

Article 32. Relationship between the Control Board and Executive Board

- 32.1 The Executive Board actively provides information on executive activities so that the Control Board can review and raise its recommendations (if any).
- 32.2 The Control Board has the right to attend the meetings of the Executive Board or request the Executive Board to convene an extraordinary meeting to make clear, announce additional issues during inspection and supervision;
- 32.3 The Executive Board is responsible for providing the Control Board with information and facilitating the performance of their functions, duties;
- 32.4 The Control Board has the right to request the Executive Board to provide sufficient, accurate and timely information on the Company management and execution, implementation of the projects and business operations;
- 32.5 The Control Board has the right to consider the compliance and legitimacy in the issue of decisions, implementation of tasks of the Execution Board;
- 32.6 If any non-conformance issue is identified in the operation of the Executive Board, the Control Board shall notify the Executive Board in writing for their adjustment accordingly.

CHAPTER VII - IMPLEMENTATION PROVISION

Article 33. Effect

This Regulation comes into effect from the date that it is adopted by the General Meeting of Shareholders and supersedes other internal regulation (s) on the Corporate Governance previously issued by the Company.

Article 34. Implementation

The Board of Directors, Executive Board, departments, divisions and concerned individual shall be responsible for the implementation of this Regulation.

**FOR AND ON BEHALF OF
THE BOARD OF DIRECTORS
CHAIRMAN**

TRUONG CONG THANG